



# **BUSINESS PAPER**

**Extraordinary Council Meeting**

**2 June 2020**

## ETHICAL DECISION MAKING & CONFLICT OF INTEREST

*A Guiding Checklist for Councillors, Officers & Community Committees*

### ETHICAL DECISION MAKING

- Is the decision or conduct legal?
- Is it consistent with Government policy, Council's objectives and Code of Conduct?
- What will the outcome be for you, your colleagues, the Council, anyone else?
- Does it raise a conflict of Interest?
- Could your possible conflict of interest lead to private gain or loss at public expense?
- Can the decision be justified in terms of public interest?
- Would it withstand public scrutiny?

### CONFLICT OF INTEREST

A Conflict of Interest is a clash between private interests and public duty. There are two types of conflict: Pecuniary – regulated by the Local Government Act and Department of Local Government and, Non-pecuniary – regulated by Codes of Conduct, ICAC, Ombudsman, Department of Local Government (advice only).

### THE TEST FOR CONFLICT OF INTEREST

- Is it likely I could be influenced by personal interest in carrying out my public duty?
- Would a fair and reasonable person believe I could be so influenced?
- Conflict of interest is closely tied to the layperson's definition of "corruption" – using public office for private gain.
- Important to consider public perceptions of whether you have a conflict of interest.

### IDENTIFYING PROBLEMS

- 1 Do I have private interest affected by a matter I am officially involved in?
- 2 Is my official role one of influence or perceived influence over the matter?
- 3 Do my private interests conflict with my official role?

Whilst seeking advice is generally useful, the ultimate decision rests with the person concerned.

### AGENCY ADVICE

Officers of the following agencies are available during Office Hours to discuss the obligations placed on Councillors, Officers and Community Committee members by various pieces of legislation, regulation and codes.

<b>Contact</b>	<b>Phone</b>	<b>Email</b>
Narrandera Shire Council	02-6959 5510	<a href="mailto:council@narrandera.nsw.gov.au">council@narrandera.nsw.gov.au</a>
ICAC	02-8281 5999	<a href="mailto:icac@icac.nsw.gov.au">icac@icac.nsw.gov.au</a>
Toll Free	1800 463 909	
Department of Local Government	02-4428 4100	<a href="mailto:olg@olg.nsw.gov.au">olg@olg.nsw.gov.au</a>
NSW Ombudsman	02-8286 1000	<a href="mailto:nswombo@ombo.nsw.gov.au">nswombo@ombo.nsw.gov.au</a>
Toll Free	1800 451 524	

## COMMUNITY STRATEGIC PLAN

### Themes

#### Agenda Section 16 ~ **Our Community**

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- 1.1 To live in a healthy community and one that demonstrates a positive attitude
- 1.2 To advocate for quality educational and cultural opportunities
- 1.3 To live in an inclusive and tolerant community
- 1.4 To feel connected and safe

#### Agenda Section 17 ~ **Our Environment**

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- 2.1 To value, care for and protect our natural environment
- 2.2 To effectively manage and beautify our public spaces
- 2.3 To live in a community where there are sustainable practices

#### Agenda Section 18 ~ **Our Economy**

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- 3.1 To encourage new business and industry that can be sustained
- 3.2 To support local business and industry to grow and prosper
- 3.3 To strongly promote our Shire and to improve its attractiveness
- 3.4 To grow our population

#### Agenda Section 19 ~ **Our Infrastructure**

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- 4.1 To have an improved and adequately maintained road network
- 4.2 To improve, maintain and value-add to our public and recreational infrastructure
- 4.3 To improve and enhance our water and sewer networks
- 4.4 To have a say when planning for new facilities or refurbishing existing facilities

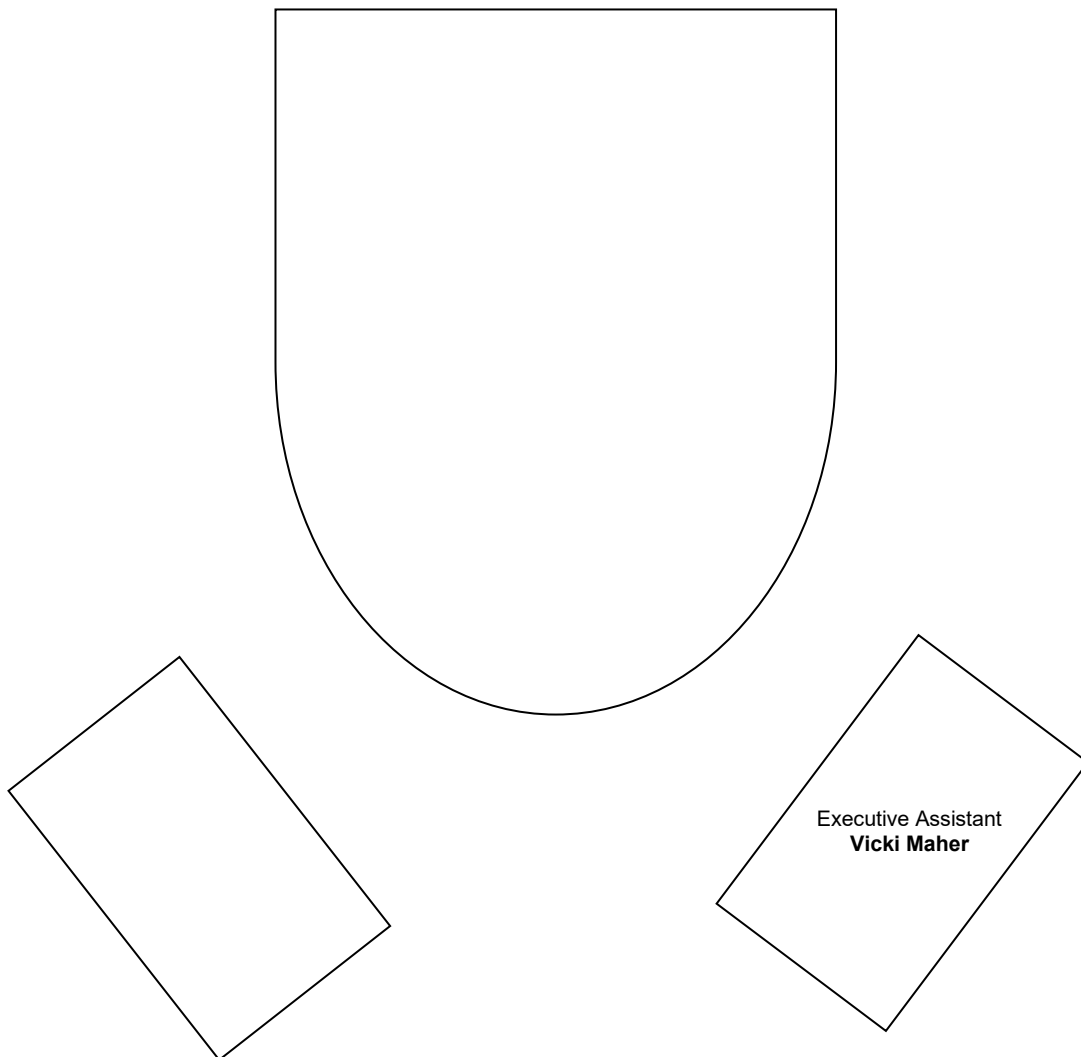
#### Agenda Section 20 ~ **Our Civic Leadership**

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- 5.1 To have a Council that demonstrates effective management consistently
- 5.2 To have a progressive Council that communicates and engages well with all of the community and is a role model for inclusivity
- 5.3 To have a community and a Council that works collaboratively with harmony, respect and understanding

# SEATING

General Manager <b>George Cowan</b>	<b>MAYOR</b> <b>Cr</b> <b>Kschenka</b>	Deputy General Manager Infrastructure <b>Shane Wilson</b>	Deputy General Manager Corporate & Community <b>Martin Hiscox</b>
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**Notice is hereby given that the Extraordinary Meeting of the Narrandera Shire Council will be held Via Zoom on:  
Tuesday 2 June 2020 at 9:30am**

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## **Order Of Business**














<b>1</b>	<b>Acknowledgement of Country</b> .....	<b>7</b>
<b>2</b>	<b>House Keeping</b> .....	<b>7</b>
<b>3</b>	<b>Disclosure of Political Donations</b> .....	<b>7</b>
<b>4</b>	<b>Present</b> .....	<b>7</b>
<b>5</b>	<b>Apologies</b> .....	<b>7</b>
<b>6</b>	<b>Declarations of Interest</b> .....	<b>7</b>
<b>7</b>	<b>Public Question Time</b> .....	<b>7</b>
	No Public Question Time	
<b>8</b>	<b>Our Civic Leadership</b> .....	<b>8</b>
8.1	Adoption of 2020-2021 Financial Year Strategic Documents .....	8



- 1 ACKNOWLEDGEMENT OF COUNTRY**
- 2 HOUSE KEEPING**
- 3 DISCLOSURE OF POLITICAL DONATIONS**
- 4 PRESENT**
- 5 APOLOGIES**
- 6 DECLARATIONS OF INTEREST**
- 7 PUBLIC QUESTION TIME**

No Public Question Time

**8 OUR CIVIC LEADERSHIP****8.1 ADOPTION OF 2020-2021 FINANCIAL YEAR STRATEGIC DOCUMENTS****Document ID: 507259****Author: Governance and Engagement Manager****Authoriser: Deputy General Manager Corporate and Community****Theme: Our Civic Leadership**

- Attachments:**
1. **Unchanged Delivery Program 2018-2022.pdf** [↓](#) 
  2. **Draft Operational Plan 2020-2021.pdf** [↓](#) 
  3. **Draft Operational Plan - Revenue Policy - 2020-2021.pdf** [↓](#) 
  4. **Draft Fees and Charges 2020-2021.pdf** [↓](#) 
  5. **General Fund Recommended Scenario.pdf** [↓](#) 
  6. **Water Fund Recommended Scenario.pdf** [↓](#) 
  7. **Sewer Fund Recommended Scenario.pdf** [↓](#) 
  8. **Consolidated Recommended Scenario.pdf** [↓](#) 
  9. **Reserves Reconciliation 30 June 2020.pdf** [↓](#) 
  10. **CAPEX Spreadsheet 2020-2024.pdf** [↓](#) 
  11. **Capital Projects for Carryover to 2020-2021.pdf** [↓](#) 
  12. **FFTF benchmarks 2020-21.pdf** [↓](#) 
  13. **2020-05-28 - Budget Submissions - ALL.pdf** [↓](#) 

**RECOMMENDATION**

That Council:

1. Adopt the following recommendations:
  - A. Receive and consider submissions received during the exhibition period noting that any amendments will be reflected in the Long Term Financial Plan and Capital Works Program.
  - B. Adopt the Delivery Program 2018-2022 as presented.
  - C. Adopt the Operational Plan 2020-2021 as presented.
  - D. Make the Ordinary Rates for the 2020-2021 financial year as presented
  - E. Adopt the maximum interest penalty rate on overdue rates and charges in accordance with Section 566 (3) of the Local Government Act, 1993 for the 2020-2021 financial year.
  - F. Adopt the Waste Management Charges for Narrandera, Barellan and Grong Grong for the 2020-2021 financial year as presented;
  - G. Adopt the Water Charges for the 2020-2021 financial year as presented;
  - H. Adopt the Sewer Charges for the 2020-2021 financial year as presented;
  - I. Adopt the Stormwater Management Charges for the 2020-2021 financial year as presented.;
  - J. Adopt the Fees and Charges for the 2020-2021 financial year as presented and include a new line item titled 'General street stall and raffle ticket sales – annual charge for use of Local Community Insurance Scheme' the charge being \$28.00;
  - K. Note that there is a proposed internal borrowing of \$1,450,000 and external

borrowing of \$2,170,000 for the 2020-2021 financial year.

- L. Adopt the Long Term Financial Plan 2020-2030 as presented;
- M. Adopt the Capital Works Program 2020-2024 as presented
- N. Note the internally restricted cash and projects to be performed in the 2020-2021 financial year.
- O. Note the Anticipated Fit for the Future benchmarks for the 2020-2021 financial year as presented.

## PURPOSE

The purpose of this report is for Council to consider strategic and operational documents following the statutory 28-day public exhibition period.

## SUMMARY

Council is required by the Local Government Act, 1993 to operate in accordance with strategic and operational plans. Those plans have been considered in draft by Council and exhibited to the public for 28 days. These plans and submissions received are presented to Council for consideration and adoption.

## BACKGROUND

At its 28 April 2020 meeting, Council resolved to place on public exhibition for a period of 28 days (concluding 4.00pm Wednesday 27 May 2020) the following documents:

- DRAFT Unchanged Delivery Program 2018-2022
- DRAFT Operational Plan 2020-2021
- DRAFT Revenue Policy 2020-2021 incorporating proposed
  - Ordinary Rate
  - Interest penalty rate to be applied to overdue rates and charges
  - Waste Management Charges
  - Water Charges
  - Sewer Charges
  - Stormwater Management Charges
  - Fees and charges
  - Borrowings Proposed
- DRAFT Long Term Financial Plan 2020-2030
- DRAFT Capital Works Program 2020-2024
- DRAFT Transport Infrastructure Works
- ANTICIPATED Fit for the Future benchmarks 2020-2021.

The following report addresses any submissions received and details any amendments to the exhibition documents.

### **A. Submissions**

Submissions received related to either the Operational Budget provisions or items for consideration in the Capital Works Program.

Council in considering submissions should be mindful of the process undertaken in developing the budget and works program to the exhibition stage. Funding options and projects were prioritised and examined in detail to develop the exhibition documents. Amendments made in considering submissions will be reflected as changes to the Long Term Financial Plan and Capital Works program to be addressed later in this report.

Submissions received are attachments to this report and summarised with responses in the following table.

<b><u>Submission made to 2020-21 Operating Plan and budget</u></b>			
<i>Magiq workspace/sharedfiles/extraordinary meeting - Doc 507534</i>			
<b><u>Infrastructure</u></b>			
<u>Magiq No</u>	<u>Submission from</u>	<u>Request</u>	<u>Response</u>
436578	Rel Heckendorf	Repair the rest of the unsealed section of Paintings Bridge Rd.	Planned in 2020/21 year with matching funding through Fixing Local roads or similar program.
457968	Cr Fahey/Geoff Mclean	Strontian Road – Approx. 4Klm of shoulder widening	Estimated cost to complete the remaining shoulder work and widening as per the previous sections will be \$160,000. There could be alternate grant funding options available for these works in the 20/21 year.
460020	Cr Bryon	Museum capital works. Please note that the works requested will not use funds that appear to be wasted. For example, we would like an internal wall removed. If it happens that in the future we demolish the museum and rebuild on the present site, this project will not be wasted as in the meantime it makes the museum more functional.	No details of proposed works or estimated cost? \$20,000 will be carried over from the current budget which can be used for further capital works in 2020/21 year. Suggest that a scope of works is prepared once the new committee is formed.
460020	Cr Bryon	Tree plantings: along outside cemetery fence, Leeton Rd to canal bridge	Cemetery trees, have been listed for sometime, however never made the budget with the cost \$9,000 for the trees and required irrigation system. Planting along Irrigation way is problematic, given the services within the road reserve and TfNSW requirements, however the cost for these works would be around \$64,000.
460020	Cr Bryon	Hours set aside for Council staff to help with the heavy tasks at the Museum (1 hr per week, but can be accumulated))	Est cost \$4,000 for staff to do the heavy work (2 required for safety reasons).
460020	Cr Bryon	Town pocket parks upgrades: Shady St. looking very sad, Jonsen Park needs shade shelter	Shade shelter \$8,000 and improvements for Shady St are not detailed so cost could be from \$2,000 to \$40,000.
460020	Cr Bryon	Creative section in the cemetery that allows people to have individualistic headstones	New area would be estimated at \$70,000 for lawn, irrigation and access. This would also involve greater operational expense once completed.
460020	Cr Bryon	Awning/shelter over western wall at cemetery	Est cost \$10,000 would be required dependent on the style for shelter.
460020	Cr Bryon	PSWW area directional signs and information, with the area made worth visiting	Signage and information board \$10,000 as a minimum, other works are undefined and have not been costed.

460020	Cr Bryon	Expand mural on water tower	Estimated cost \$20,000 to allow for the mural to be completed.
460020	Cr Bryon	Programs for mega light tree	\$6,000 to provide 5 additional Custom programs and songs to add to the existing playlist - about another 15 Min of play that will give use 30 min sequencing all up.
504262	Bob Manning	Continuing the Seal northward on the Pamandi Road inclusive of improvements to the Cowabbie Ck. Ford on Pamandi Rd.	Planned in 2020/21 year with matching funding through Fixing Local roads or similar program.
504262	Bob Manning	Continuation of the seal at 6 metres on the Old Wagga Rd. To the Wagga Wagga City boundary.	Planned in 2020/21 year with matching funding through Fixing Local roads or similar program. Possible project for the Federal Roads and Community Infrastructure Program
504262	Bob Manning	Extension of the Seal on Lismoyle Rd.	Planned in 2020/21 years works program.
504262	Bob Manning	Sealing in the Urban village area of Brookong St. North	Planned in 2020/21 years works program.
506570	Mr Kruger-Davies	Maintenance or, rectification and improvement of Bassetts Rd be included in the 20/21 budget	Maintenance to be undertaken in the 2020/21 work program.
507783	B Browne	It is great to see the proposed work for Clifford's Rd. I travel this road many times each day for work and it has become rough, dangerous and unsuitable for local traffic. Sometimes I prefer to take Saw Mill Rd as it is smoother, but also dangerous as it is so narrow.	800m of Cliffords road proposed to be sealed in the 20/21 works program. Saw mill Road is also within the grading program for the 20/21 year.
507787	C Patterson	I travel along this road up to 4 times a day and it is extremely dangerous and corrugated. I often take Saw Mill Rd as it is much smoother, but is also dangerous due to it be windy and narrow. Would love to see the updates to Clifford's Rd go ahead.	See above

507918	Cr Clarke	<p>Re: Truck wash - Redhill Estate I wish to put forward a submission for the budget meeting on June 2nd, 2020.</p> <p>1. I believe that at the time of construction of the above a toilet and shower should have been considered as part of the contract. This toilet and shower could be similar to the one installed at the Rocky Waterholes. Clients using the truck wash are washing out filthy dirty trucks plus also have the need for a toilet.</p> <p>2. Also to be considered would be a security camera. As there is a problem with lighting perhaps a light could be placed on one of the electrical poles similar to ones fitted to the street lights in Narrandera. Costing for the above perhaps for the toilet and shower perhaps could be based on the one at Rocky Waterholes. Perhaps the costing for all of the above could be put into one of the grants that is available at the present.</p>	<p>1. Construction of a toilet &amp; shower facility will cost approximately \$100,000 as there is no sewer on the site. Such a facility will come with increased operational costs to ensure it is maintained to an acceptable standard. No users of the site have raised concerns with staff in relation to requiring such facilities.</p> <p>2. CCTV is already operational on the site, with the previous lighting issue having already been resolved.</p>
507920	Clr Clarke	<p>I wish to put in a submission to be considered at the budget meeting June 2nd, 2020 That a rock (donated) be installed in Hankinson Park to finish off works already completed and also for the purpose of formally naming of the park. The rock will be set in concrete with a plaque set in the front with the name Hankinson Park written on it. The rear of the stone would have another plaque set in depicting the story of the rock as R L Hankinson owned the property where it came from in the early days. The estimation to get the rock in from the property, set in concrete, with plaques installed would be \$5000.00.</p>	<p>Proposal was supported by the Park &amp; gardens committee, with no funding source identified.</p>
507966	William Roffe	<p>I travel along this road multiple times a day for work and it becomes dangerous and corrugated very quickly. It is great news to see this road being repaired.</p>	<p>Noted with no further action required.</p>



508104	Shane Mathieson	This is a great news of the proposed works to Cliffords Road. The road is used by a large number of my vehicles every day. With a min of 12 vehicle movements most weekday of my vehicles alone. The road becomes corrugated extremely quickly and becomes dangerous. I have a lot of freight companies that use this road and complain constantly about the conditions of the road. [ some have refused to deliver freight when the road is really bad]. Looking forward to these works going through.	Noted with no further action required.
<b><u>Economic/Tourism/Events</u></b>			
<b><u>Magiq No</u></b>	<b><u>Submission from</u></b>	<b><u>Request</u></b>	<b><u>Response</u></b>
460020	Cr Bryon	Complete the reverse side of the orange town signs (\$3000)	Need more direction for this. There are 6 signs so this allows \$500 per sign which would not enable a metal fascia of same size and quality as front of sign which is powder coated and with reflective letters for Narrandera, \$500 per sign would possibly enable a standard metal sheet with words such as "Thank you for visiting Narrandera" or such.
460020	Cr Bryon	Hours set aside for Council staff to help out before/after the Australia Day celebration (4 hrs)	This should be able to be organised. The Australia Day Committee should consider and request additional budget if needed
460020	Cr Bryon	Walking tracks signage including directional signage	More information is required to enable this submission to assessed.
460020	Cr Bryon	An increase in Australia Day funding	The Australia Day Committee should consider and request additional budget if needed
460020	Cr Bryon	Free Wi-Fi in East St	Needs research and costing. Free Wi-Fi is currently provided by Council at the Library
506233	Cr Galvin	An amount of \$5,000 to be attributed to Town Fireworks for the coming 2021 New Years Eve.	Would require an additional allocation as funding for this proposal is not identified in the current events budget
<b><u>Other</u></b>			
<b><u>Magiq No</u></b>	<b><u>Submission from</u></b>	<b><u>Request</u></b>	<b><u>Response</u></b>
460020	Cr Bryon	Ensure extra Library funding is not put in general fund, or is used to reduce the Library allowance, but is earmarked for extra funds for the Library to utilise	Council was provided a reconciliation of the library operating budget to demonstrate that increased State funding was utilised within the library operations.

460020	Cr Bryon	Ensure the \$\$ from the sale of water goes into the general fund and therefore may be used to pay back internal loans	Council has prepared an accounting position paper on the issue of revenue from the trade of water entitlements. The Audit Office has approved Councils position that the revenue should be accounted for in the General Fund.
460020	Cr Bryon	Donation to Rescue Squad to enable them to be refunded the fees to operate their food stall	A search of Council's receipt records reveals no payments for refund from the Rescue Squad in the last 18 months. Rescue Squad can apply under Councils Community Grants Scheme if they need to.
460020	Cr Bryon	Arts Centre outside rear deck and storage room	Estimated cost for these works are \$60,000. For Council consideration. We are currently working to have this project shovel ready for future opportunities and possible grant funding.
507422	Narrandera Golf Club	Non-potable water - Write of accounts issued for January - June 2020. Supply water at no charge or subsidised rate for 2020-21	This request has been addressed directly in the report to Council with consideration when adopting Non-Potable water charges for the coming year.
507781	Mr Taylor	Insufficient ongoing budget allowance made for the day to day running and the preservation and conservation of Narrandera history. An enthusiastic team of volunteers are going to be very disappointed with this omission.	Council has made a provision of \$37,800 in its budget for the operational costs of the Parkside Museum. There are also grant funded works (\$50K) scheduled for the Museum in 2020/2021 through SCCF3. Internal painting, CCTV and 4 new cabinets.

### **RECOMMENDATION A:**

That Council receive and consider submissions received during the exhibition period noting that any amendments will be reflected in the Long Term Financial Plan and Capital Works Program.

### **B. Delivery Program 2018-2022**

There were no submissions received relating to the unchanged DRAFT Delivery Program 2018-2022.

### **RECOMMENDATION B:**

That Council adopt the Delivery Program 2018-2022 as presented.

### **C. Operational Plan 2020-2021**

There were no submissions received relating to the DRAFT Operational Plan 2020-2021.

**RECOMMENDATION C:**

That Council adopt the Operational Plan 2020-2021 as presented.

**D. Revenue Policy 2020-2021 – Ordinary Rate**

There were no submissions received relating to the DRAFT Ordinary Rates 2020-2021.

Council has historically adopted the maximum rate increase available under rate pegging legislation to remain financially viable.

The rate pegging limit for 2020-2021 has been set at 2.6%. The existing rate structure extended by 2.6% for the 2020-2021 ordinary rate, yields approximately \$124,790 in additional rate revenue.

In the past any increase allowed under the rate peg but not utilised by Council was lost after 2 years. Recent amendments to the Local Government Act permit Council to carry forward increases for up to ten years allowing greater flexibility in applying the rate peg.

Further recent amendments to the Local Government Act provide Council with the option to delay issuing rate notices to ratepayers until 1 September 2020, and collection of the first quarter rates instalment until 30 September 2020.

It is proposed that Council does not defer the rate levy until 1 September and utilise the 2.6% rate pegging limit provided by the I.P.A.R.T.

**(The maximum rate pegging limit set by the Independent Pricing and Regulatory Tribunal (IPART) for 2020-2021 is 2.6% and the proposed ordinary rate reflects a 2.6% increase)**

**ORDINARY RATE YIELD**  
*Comprising:**Minimum and Ad-Valorem (Minimum Rate or Cents in the \$)*

Rate Category	Sub-Category	Rate (cents) in \$	Minimum Rate	Estimated Yield	No. Assessments Levied on the Minimum
F	Farmland Ordinary Rate	0.336649	\$ 480.00	\$ 3,016,414	56
R	Residential Ordinary Rate	1.067110	\$ 480.00	\$ 396,365	195
R	Residential Narrandera	1.621560	\$ 480.00	\$ 1,135,337	380
R	Residential Barellan	2.055000	\$ 480.00	\$ 80,876	168
R	Residential Grong Grong	1.931000	\$ 480.00	\$ 30,810	63
B	Business Ordinary Rate	1.867330	\$ 480.00	\$ 124,763	48
B	Business Narrandera	2.301581	\$ 480.00	\$ 289,589	29
B	Business Barellan	1.882200	\$ 480.00	\$ 19,904	31
B	Business Grong Grong	1.945000	\$ 480.00	\$ 6,258	12
				<b><u>Estimated Yield</u></b>	<b><u>\$5,100,315</u></b>

**RECOMMENDATION D:**

That Council makes the following Ordinary Rates for the 2020-2021 financial year as presented in accordance with Sections 534, 535, 536, & 537 of the Local Government Act, 1993.

Ordinary Rate – minimum amount and ad valorem

1. An ad valorem rate on all rateable land categorised as farmland of 0.336649 cents in the dollar, provided that the minimum amount payable for this rate in respect of each separate assessment shall be the sum of \$480.00;

2. An ad valorem rate on all rateable land sub-categorised as residential ordinary of 1.067110 cents in the dollar, provided that the minimum amount payable for this rate in respect of each separate assessment shall be the sum of \$480.00;
3. An ad valorem rate on all rateable land sub-categorised as residential Narrandera of 1.621560 cents in the dollar, provided that the minimum amount payable for this rate in respect of each separate assessment shall be the sum of \$480.00;
4. An ad valorem rate on all rateable land categorised as business ordinary of 1.867330 cents in the dollar, provided that the minimum amount payable for this rate in respect of each separate assessment shall be the sum of \$480.00;
5. An ad valorem rate on all rateable land sub-categorised as business Narrandera of 2.301581 in the dollar, provided that the minimum amount payable for this rate in respect of each assessment shall be the sum of \$480.00;
6. An ad valorem rate on all rateable land sub-categorised as residential Barellan of 2.055 cents in the dollar, provided that the minimum amount payable for this rate in respect of each separate assessment shall be the sum of \$480.00;
7. An ad valorem rate on all rateable land sub-categorised as residential Grong Grong of 1.931 cents in the dollar, provided that the minimum amount payable for this rate in respect of each separate assessment shall be the sum of \$480.00
8. An ordinary rate on all rateable land sub-categorised as business Barellan of 1.8822 cents in the dollar, provided that the minimum amount payable for this rate in respect of each separate assessment shall be the sum of \$480.00
9. An ordinary rate on all rateable land sub-categorised as business Grong Grong of 1.945 cents in the dollar, provided that the minimum amount payable for this rate in respect of each separate assessment shall be the sum of \$480.00

#### **E. Revenue Policy – Interest Penalty Rate 2020-2021**

There were no submissions received relating to the DRAFT Interest Penalty Rate for 2020-2021.

The Office of Local Government has made the following determination regarding the interest penalty rate for 2020-2021.

*In accordance with section 566(3) of the Act, it has been determined that the maximum rate of interest payable on overdue rates and charges for the period 1 July 2020 to 31 December 2020 (inclusive) will be 0.0% per annum and that the maximum rate of interest payable on overdue rates and charges for the period 1 January 2021 to 30 June 2021 (inclusive) will be 7.0% per annum.*

#### **RECOMMENDATION E:**

That Council adopt the maximum interest penalty rate on overdue rates and charges in accordance with Section 566 (3) of the Local Government Act, 1993 for the 2020-2021 financial year.

The rate of interest payable on overdue rates and charges for the period 1 July 2020 to 31 December 2020 (inclusive) will be 0.0% per annum and that the rate of interest payable on overdue rates and charges for the period 1 January 2021 to 30 June 2021 (inclusive) will be 7.0% per annum.

#### **F. Revenue Policy – Waste Management Charges 2020-2021**

There were no submissions received relating to the DRAFT Waste Management Charges 2020-2021.

**RECOMMENDATION F:**

That Council makes the Waste Management Charges for Narrandera, Barellan and Grong Grong for the 2020-2021 financial year as presented.

*Domestic Waste Management (Section 496)*

- Waste Collection (per 240L bin unit collected)	\$ 217.40 pa
- Recycling Collection (per 240L bin unit collected)	\$ 82.60 pa
- Availability Charge (per assessment)	\$ 51.30 pa

*Non-Domestic Waste Management (Section 501)*

- Waste Collection (per 240L bin unit collected)	\$ 217.40 pa
- Waste Collection twice weekly (per 240L bin unit collected)	\$ 434.80 pa
- Recycling Collection (per 240L bin unit collected)	\$ 82.60 pa
- Availability Charge (per assessment)	\$ 51.30 pa

**G. Revenue Policy - Water Charges 2020-2021**

There were no submissions received relating to the DRAFT Water Charges 2020-2021.

The Narrandera Golf Club have requested that Council abandon the non-potable water account charged to the Club in the six months January to June 2020. Council had previously resolved to supply the Club with non-potable water for the 2019-20 financial year at a subsidised rate of 15 cents per KL where the adopted charge was 26 cents per KL. The value of the charges requested to be abandoned is \$4180.44. The value of the subsidy applied to the period was \$5700.60 and for the 2019-20 financial year \$16,587.45.

For the 2020-21 financial year the Club is requesting that it be provided non-potable water at no charge or at least at a reduced rate. The Clubs consumption for the 2019-20 billing was averaged at 416kl per day. The period billed was 266 days 1/7/2019 – 13/3/2020.

Should Council resolve not to charge the Club in 2020-21 the estimated revenue lost to the Water Fund based on the 2019-20 266 days billed consumption and charged at the proposed 2020-21 rate of 27c/KL would be \$40,997. If Council were to apply the 15c/KL subsidised charge in 2020-21 the loss to the Water Fund based on 2019-20 consumption is \$18,220. However, these estimates should be discounted to provide for potentially reduced consumption in the yet to be billed period from 14/3/2020 to 30/6/2020 and subsequent reduction in the averaged daily consumption.

The external consumers of the non-potable water supply are either not for profit clubs or schools. In considering this application Council should give weight to equity between the users of the scheme. Council's internal metered consumption of non-potable water at parks and sportsgrounds is charged to the General Fund at the amount set for external customers.

Council in addition to considering recommendation G below will need to resolve on the submission from the Golf Club in regard to the following: -

- Abandonment of the charges raised in the period from 1<sup>st</sup> January 2020 to 30 June 2020 a sum of \$4180.44
- Providing the Club with a 100% subsidy (Water at no charge) in 2020-21 as requested or extending the rate of 15c Per KL provided in 2019-20 or a similar discount to 2020-21.

**RECOMMENDATION G:**

That Council makes the Water Charges for the 2020-2021 financial year as presented.

1. Levy \$1.13 per kilolitre of potable water measured as being consumed for the water consumption account payable 30 November 2020;
2. Levy \$1.16 per kilolitre of potable water measured as being consumed for the water consumption accounts payable 28 February 2021 and 31 May 2021;
3. Standard potable water access charges for 2020-2021 be increased and charged as follows: -

Water Access Charge 20mm	\$ 299.50
Water Access Charge 25mm	\$ 299.50
Water Access Charge 32mm	\$ 764.70
Water Access Charge 40mm	\$ 1,195.70
Water Access Charge 50mm	\$ 1,869.50
Water Access Charge 80mm	\$ 4,781.80
Water Access Charge 100mm	\$ 7,470.50
Water Access Charge Unmetered	\$ 299.50
Water Access Charge Strata	\$ 299.50

4. Levy 27 cents (\$0.27) per kilolitre of non-potable water measured as being consumed during off-peak periods and levy 57 cents (\$0.57) per kilolitre of non-potable water measured as being consumed during peak periods for the 2020-2021 financial year;
5. Standard non-potable water access charges be increased for 2020-2021 and charged as follows: -

Water Access Charge 20mm	\$ 133.20
Water Access Charge 25mm	\$ 133.20
Water Access Charge 32mm	\$ 341.20
Water Access Charge 40mm	\$ 532.70
Water Access Charge 50mm	\$ 833.10
Water Access Charge 80mm	\$ 1,200.00
Water Access Charge 100mm	\$ 1,500.00

**H. Revenue Policy - Sewer Charges 2020-2021**

There were no submissions received relating to the DRAFT Sewer Charges for 2020-2021

**RECOMMENDATION H:**

That Council makes the Sewer Charges for the 2020-2021 financial year as presented.

1. The standard residential sewer access charge be increased by 10% (or \$65.20) to \$716.70.
2. Residential multiple occupancies be levied the standard residential sewer access charge of \$716.70 multiplied by the number of separate occupancies;
3. Non-residential multiple occupancies be levied the minimum non-residential sewer access charge of \$716.70 multiplied by the number of separate occupancies;
4. Non-residential sewer access charges calculated and levied as per industry standard formula with base charges as follows: -

Minimum charge	\$ 716.70
Unmetered premises	\$ 716.70
Sewer Access Charge 20mm water meter	\$ 519.40
Sewer Access Charge 25mm water meter	\$ 811.10
Sewer Access Charge 32mm water meter	\$ 1329.50
Sewer Access Charge 40mm water meter	\$ 2,077.10
Sewer Access Charge 50mm water meter	\$ 3,245.60
Sewer Access Charge 80mm water meter	\$ 8,308.30
Sewer Access Charge 100mm water meter	\$12,984.80

5. The non-residential sewer usage charge be increased by 3.0% (or \$0.04) to \$1.39 per kilolitre of estimated sewage discharged to the sewer.

6. Liquid Trade Waste Fees and Charges as follows: -

Annual Trade Waste Fee	\$ 163.80
Annual Trade Waste Inspection Fee	\$ 95.00
Annual Trade Waste Charge per KL x discharge factor	\$ 1.29
Trade Waste – New Service	\$ 1,123.70
Trade Waste – Existing Service	\$ 1,123.70

### **Sewer discharge factors**

The following sewer discharge factors shall apply to those non-residential assessments connected to the sewerage network.

#### **Band A 0% discharge**

*(0% of water consumed discharged to the sewerage system)*

Carpark with no amenities, vacant land

#### **Band B 20% discharge**

*(20% of water consumed discharged to the sewerage system)*

Education facility where water meter includes large area of sporting surface, caravan park where water meter includes large area of peripheral grounds, child care facility where water meter includes large area of recreational surface, showground where water meter includes large area of peripheral grounds, sporting club or facility where water meter includes large area of sporting surface, concrete batching plant, plant nursery

**Band C            40% discharge**

*(40% of water consumed discharged to the sewerage system)*

Education facility where water meter excludes large area of sporting surface, caravan park where water meter excludes large area of peripheral grounds, childcare facility where water meter excludes large area of recreational surface, showground where water meter excludes large area of peripheral grounds

**Band D            70% discharge**

*(70% of water consumed discharged to the sewerage system)*

Aged care accommodation, assisted living accommodation, backpacker accommodation, bed & breakfast accommodation, emergency service property, guest house accommodation, health care facility, mixed commercial & residential property, motel, religious property

**Band E            90% discharge**

*(90% of water consumed discharged to the sewerage system)*

Abattoir, accountant, antique store, agricultural product retail centre, agricultural product processing and/or storage facility, amusement centre, animal or animal bi-product dealer and/or processing and/or storage facility, art gallery, automotive electrical workshop, automotive sales dealer, automotive spare parts retailer, bakery, bank, barber, beauty salon, bituminous product storage and/or works depot, building supply depot, bus depot, butcher, cabinet maker, café, carwash, car detailing, cattery, charity outlet, chiropractor, coffee shop, commercial kitchen, community hall, craft store, delicatessen, dental surgery, dental technician, department store, drapery, dry cleaner, chemist, clothing store, community group meeting hall, community services centre, computer retailer and/or repairer, court house, dry cleaner, eatery, electrical goods retailer, electrical contractor, engineering workshop, fish shop, fish and chip shop, florist, fruit shop, funeral parlour, furniture store, general retail premises, general retail depot, general storage depot, general works premises, general workshop premises, gift store, grain depot, hairdresser, gunsmith, gym and/or sporting centre, hardware store, hotel, internet café, ironing service, jewellery store, juice bar, kennel, laboratory, landscape supplies, laundromat, legal practice, library, licensed club, lawn mower retailer and/or workshop, mechanical workshop, medical centre, group meeting hall, mortuary, motorcycle sales dealer and/or repairer, museum, music store, newsagent, nightclub, office, office and adjoining workshop, optometrist, panel beater, pathology centre, pawnbroker, pet store, petroleum storage facility, photographic processing, photographic studio, picture framing, pizzeria, police station, post office, printer, publisher, radiator repairer, restaurant, second-hand goods retailer, service station, scout or girl guide hall, sporting club or facility where water meter excludes large area of sporting surface, spray painter, supermarket, take-away food premises, tavern, telephone exchange, transport depot, travel agent, tyre retailer, veterinary surgery, video/DVD store, warehouse

*(NOTE: The abovementioned non-residential activity list is not exhaustive and where a non-residential activity is being carried out on a property which is not listed above, an individual assessment shall be made to determine the most appropriate band for charging purposes)*



**I. Revenue Policy - Stormwater Management Charges**

There were no submissions received relating to the DRAFT Stormwater Charges 2020-2021.

**RECOMMENDATION I:**

That Council makes the Stormwater Management Charges for the 2020-2021 financial year as presented.

Residential Stormwater Charge	\$25.00
Residential Strata Stormwater Charge	\$12.50
Non-residential Stormwater Charge	\$25.00 charged per 350m <sup>2</sup> or part thereof of the total assessment area with the maximum charge capped at \$425.00pa
Non-residential Strata Stormwater Charge	\$12.50 charge per 350m <sup>2</sup> or part thereof of the total assessment area with the maximum charge capped at \$212.50pa

**J. Revenue Policy - Fees & Charges**

There were no submissions received relating to the DRAFT Fees & Charges for 2020-2021; however, there is an additional charge that Council is asked to consider for inclusion in the 2020-2021 fees and charges.

A report is being prepared for the 16 June meeting containing amendments to policy CS90 – Street Stalls and Raffle Ticket Sales. In the report it details that organisations should hold public liability cover of \$20,000,000 for a street stall or raffle ticket sale event, if the organisation does not hold public liability coverage then there is scope to access a relatively new insurance policy of Council called Local Community Insurance Scheme (LCIS). The intention of the new charge is to partly cost recover the annual LCIS premium from users of the policy, this would be achieved by dividing the premium by the estimated number of potential users of the policy; for 2020-2021 this equates to \$28 per organisation per financial year. The booking fee per occasion per financial year of \$6 would still apply.

**RECOMMENDATION J:**

That Council makes the Fees and Charges for the 2020-2021 financial year as presented and include a new line item titled 'General street stall and raffle ticket sales – annual charge for use of Local Community Insurance Scheme' the charge being \$28.00.

**K. Revenue Policy - Borrowings Proposed**

There were no submissions received relating to proposed borrowings for the 2020-2021 financial year.

**General Fund**

There is proposed Internal borrowing of \$1,450,000 for the 2020-2021 financial year to fund the Lake Talbot Masterplan Project.

There is proposed external borrowing of \$550,000 for the 2020-2021 financial year to fund the Lake Talbot Masterplan Project.

**Water Fund**

There are no proposed borrowings for the 2020-2021 financial year.

**Sewer Fund**

There is a proposed external borrowing of \$1,620,000 for the 2020-2021 financial year to fund the Barellan Sewer Project.

**RECOMMENDATION K:**

That Council note that there is a proposed internal borrowing of \$1,450,000 and external borrowing of \$2,170,000 for the 2020-2021 financial year.

**L. Long Term Financial Plan 2020-2030**

There were submissions received during the exhibition period that have the potential to impact the DRAFT Long Term Financial 2020-2030. The submissions have been assessed and where possible will be accommodated within the proposed budget or listed for future consideration.

Notification of Councils contribution for the Emergency Services Levy has been received during the exhibition period, an increase of \$92,157 (37%) from 2019-2020. The 2019-2020 budget seen an increase of \$45,579 (22%) from 2018-2019, historically the budget has been indexed 1.5%. The Office of Local Government has advised grant funding will be provided to assist councils meet their obligation for 2019-2020 (\$37,429) and 2020-2021 (\$92,157). However, should this trend continue and grant funding is not received it will have a significant impact on Council's ability to meet operational requirements in future years. Further information is required on the ESL calculation for Council to determine the likely impact in future years.

The draft budget provided for the following results in the income statement before grants and contributions provided for capital purposes.

General Fund	\$ 270,681
Water Fund	\$ 361,591
Sewer Fund	<u>\$ 181,602</u>
Consolidated	<b>\$ 813,875</b>

The draft General Fund budget forecasted to have a positive unrestricted cash flows while the water and sewer funds forecasted to have nil cash result.

General Fund	\$ 616,734
Water Fund	\$ 0
Sewer Fund	<u>\$ 0</u>
Consolidated	<b><u>\$ 616,734</u></b>

The budget presented for adoption provides for the following income statement before grants and contributions provided for capital purposes.

General Fund	\$ 355,838
Water Fund	\$ 356,591
Sewer Fund	<u>\$ 178,102</u>
Consolidated	<b><u>\$ 891,632</u></b>

The draft General Fund budget forecasted to have a positive unrestricted cash flows while the water and sewer funds have no change to the cash result.

General Fund	\$ 505,681
Water Fund	\$ 0
Sewer Fund	<u>\$ 0</u>
Consolidated	<b><u>\$ 505,681</u></b>

The changes displayed are a result of the following inclusions: grant funding for the pound (\$4,000), emergency services levy grant (\$92,157), local roads and community infrastructure grant (\$997,000) and capital expenditure (\$997,000) IT Capital funded from reserves (\$125,000), photocopier lease expenses (\$4,000), increase in the emergency services contribution expenses (\$92,100) and reduction in interest received from overdue rates and annual charges (general fund \$11,000, water fund \$5,000 ,sewer fund \$2,500).

The Local Government Act prohibits the use of Restricted Cash without Ministerial Approval and therefore council needs to ensure sufficient unrestricted cash is available to meet its ongoing expenses such as creditor payments. The unrestricted cash displayed in the report does not reflect the amount of unexpended grants and contributions for 2019-202 that council will need to restrict at the end of financial year when this is reconciled, the current estimated amount is \$725,935. The uncommitted amount now available for council for 2020-2021 is \$63,547, this is based on the balancing of all incoming and outgoing budgeted cash in the financial year.

#### **RECOMMENDATION L:**

That Council adopt the Long Term Financial Plan 2020-2030 as presented.

#### **M. Capital Works Program**

There are submissions regarding the DRAFT Capital Works Program 2020-2024 with a summary of each submission and a response provided below:

**RECOMMENDATION M:**

That Council adopt the Capital Works Program 2020-2024 as presented.

**N. Internally Restricted Cash and Projects**

Due to the extensive grant funding received during the current 2019-2020 financial year several projects have not commenced. The balance of the budget at 30 June 2020 will be internally restricted and used to fund these projects in the 2020-2021 financial year. However if the project is completed prior to 30 June 2020 the funds will not be carried over. The list of these projects is provided in the attachment Capital Projects for carryover to 2020-2021.

**RECOMMENDATION N:**

That Council note the internally restricted cash and projects to be performed in the 2020-2021 financial year.

**O. Anticipated Fit for the Future Benchmarks**

There were no submissions received relating to the ANTICIPATED Fit for the Future benchmarks for 2020-2021.

**RECOMMENDATION O:**

That Council note the Anticipated Fit for the Future benchmarks for the 2020-2021 financial year as presented.

**RELEVANCE TO COMMUNITY STRATEGIC PLAN AND OTHER STRATEGIES / MASTERPLANS / STUDIES****Theme**

Our Civic Leadership

**Strategy**

5.1 - To have a Council that demonstrates effective management consistently, also a Council that communicates and engages well with the community and works collaboratively

**Action**

5.1.1 - Accountable, transparent and ensure open communication between the community and Council

**ISSUES AND IMPLICATIONS****Policy**

Community Engagement Policy – ES310.

**Financial**

The proposed strategic documents and financial recommendations are critical foundational drivers of Council's proposed operations for 2020-2021.

**Legal / Statutory**

Local Government Act 1993

Integrated Planning and Reporting Reform 2009

**Community Engagement / Communication**

The placement of all documents on public exhibition for a 28 day period provides the community with the opportunity to make submissions to Council so that Council can consider community expectations and concerns when making an informed decision.

**Human Resources / Industrial Relations (if applicable)**

The proposed strategic documents and financial recommendations are critical foundations of Council's proposed operations for 2020-2021.

**RISKS**

That Council is not able to meet all of the expectations of the community.

**OPTIONS**

The options available to Council are:

1. Adopt the DRAFT strategic and financial documents as presented; or
2. Require amendments then adopt the strategic and financial documents.

**CONCLUSION**

Following extensive community consultation across a number of platforms the community has been provided with information on how Council intends to manage its strategic and operational functions; any submissions received have been included in this report so that Council is able to make an informed decision.

**RECOMMENDATION**

That Council:

1. Adopt the following recommendations:
  - A. Receive and consider submissions received during the exhibition period noting that any amendments will be reflected in the Long Term Financial Plan and Capital Works Program.
  - B. Adopt the Delivery Program 2018-2022 as presented.
  - C. Adopt the Operational Plan 2020-2021 as presented.
  - D. Make the Ordinary Rates for the 2020-2021 financial year as presented
  - E. Adopt the maximum interest penalty rate on overdue rates and charges in accordance with Section 566 (3) of the Local Government Act, 1993 for the 2020-2021 financial year.

- F. Adopt the Waste Management Charges for Narrandera, Barellan and Grong Grong for the 2020-2021 financial year as presented;
- G. Adopt the Water Charges for the 2020-2021 financial year as presented;
- H. Adopt the Sewer Charges for the 2020-2021 financial year as presented;
- I. Adopt the Stormwater Management Charges for the 2020-2021 financial year as presented.;
- J. Adopt the Fees and Charges for the 2020-2021 financial year as presented and include a new line item titled 'General street stall and raffle ticket sales – annual charge for use of Local Community Insurance Scheme' the charge being \$28.00;
- K. Note that there is a proposed internal borrowing of \$1,450,000 and external borrowing of \$2,170,000 for the 2020-2021 financial year.
- L. Adopt the Long Term Financial Plan 2020-2030 as presented;
- M. Adopt the Capital Works Program 2020-2024 as presented
- N. Note the internally restricted cash and projects to be performed in the 2020-2021 financial year.
- O. Note the Anticipated Fit for the Future benchmarks for the 2020-2021 financial year as presented.

# ADOPTED DELIVERY PROGRAM 2018-2022

## THEME 1: OUR COMMUNITY

### STRATEGY 1: TO LIVE IN AN INCLUSIVE, TOLERANT AND HEALTHY COMMUNITY WHICH DEMONSTRATES A POSITIVE ATTITUDE

ACTION	PERFORMANCE TARGET	MEASURED BY	WHO WILL COORDINATE	18/19	19/20	20/21	21/22
1. Develop relationships with both local and regional communities fostering healthy and community attitude.	1. Regular media items broadcast to the community.	The number of items broadcast for each reporting period with cumulative totals combined along with available web page and Facebook statistics. In 2020 the community survey will measure success since the 2016 survey.	General Manager	*	*	*	*
	2. Number of formal Councillor and Senior Staff engagement opportunities.	Details of engagement opportunities for each reporting period with cumulative totals.	General Manager	*	*	*	*
	3. Proactive S.355 Committees with the monitoring of outcomes achieved and compliance with LGA.	Proactive committees with meetings conducted as per terms of reference and held as scheduled. Minutes of Committees made available to Council and the community.	Deputy General Manager Corporate and Community	*	*	*	*

## ADOPTED DELIVERY PROGRAM 2018-2022

2. Continue with strategic advocacy for the delivery of integrated health and wellbeing programs.	1. Details of the number of meetings held and details of outcomes from these meetings.	Details of advocacy efforts during the reporting period and outcomes.	General Manager	*	*	*	*
3. Continue positive interactions with the Narrandera Interagency also the Aboriginal representative bodies within the community.	1. Where possible attend meetings with the outcome being stronger links for inclusiveness in service planning and delivery.	Number of meetings attended and outcomes from the meetings.	Community Development and Library Manager	*	*	*	*
4. Implementation and monitoring of the Positive Aging Strategy & Disability Inclusion Action Plan.	1. Documented achievements arising from both the Positive Aging Strategy and the Disability Inclusion Action Plan.	Details of progressive achievements measured against the relevant plan.	Community Development and Library Manager	*	*	*	*
5. Transport options are available to identified members of the community.	1. Details of the number of clients utilising the service and cumulative totals categorised as Aged, Transport Disadvantaged and Aboriginal.	The number of clients provided with community transport during the reporting period.	Community Transport & Home Support Manager	*	*	*	*



## ADOPTED DELIVERY PROGRAM 2018-2022

<p>6. Information about community services accessible within the Shire to be broadcast through various means.</p>	<p>1. Current information delivered through traditional print material, community radio also Council social media opportunities.</p>	<p>The currency and accuracy of information available to the community also the number of website page hits and Facebook page likes.</p>	<p>Community Transport &amp; Home Support Manager</p>	<p style="text-align: center;">*</p>	<p style="text-align: center;">*</p>	<p style="text-align: center;">*</p>	<p style="text-align: center;">*</p>
<p>7. Where possible ensure socially disadvantaged members of the community have access to or are advised of how services that can reduce their isolation.</p>	<p>1. Through other activities of Council also Ageing, Disability and Home Care identify members of the community where social isolation may be an issue.</p>	<p>The number of persons that have been assisted with social support during the reporting period who may have been referred through the My Aged Care portal or NDIS planners.</p>	<p>Community Transport &amp; Home Support Manager</p>	<p style="text-align: center;">*</p>	<p style="text-align: center;">*</p>	<p style="text-align: center;">*</p>	<p style="text-align: center;">*</p>

# ADOPTED DELIVERY PROGRAM 2018-2022

## THEME 1: OUR COMMUNITY

### STRATEGY 2: TO ADVOCATE FOR QUALITY EDUCATIONAL AND CULTURAL OPPORTUNITIES

ACTION	PERFORMANCE TARGET	MEASURED BY	WHO WILL COORDINATE	18/19	19/20	20/21	21/22
1. Continued strategic advocacy for strengthening of the Narrandera centres of learning.	1. Outcomes of advocacy efforts for Narrandera TAFE as well as early childhood centres to secondary schools.	When required details of advocacy efforts.	General Manager	*	*	*	*
2. Develop a Narrandera Shire Cultural Plan to increase community participation in the Arts and cultural activities.	1. Increased usage and patronage of the Narrandera Arts and Community Centre in conjunction with the Cultural Plan currently under development.	Details of events held at the centre including type of event and attendance statistics.	Community Development and Library Manager	*	*	*	*
	2. Events that cater for a wide spectrum of the community, making the Arts accessible and increasing community involvement.	Regular review of strategies and target groups in response to event statistics.	Community Development and Library Manager	*	*	*	*

# ADOPTED DELIVERY PROGRAM 2018-2022

## THEME 1: OUR COMMUNITY

### STRATEGY 3: TO FEEL CONNECTED AND SAFE

ACTION	PERFORMANCE TARGET	MEASURED BY	WHO WILL COORDINATE	18/19	19/20	20/21	21/22
1. Strategic advocacy for an enhanced Police presence, at the very least the maintenance of current levels.	1. Details on the number of advocacy meetings held with decision makers.	Number of advocacy interactions and outcomes.	General Manager	*	*	*	*
2. Maintain and enhance the current network of CCTV cameras in key locations.	2. Maintain current CCTV cameras in working order and plan for enhancements so to assist the Police and local community to discourage crime and anti-social behaviour.	Number of cameras within current network and a timeline for upgrade and/or the installation of new cameras; also ongoing statistical information on how many times the footage has been requested for viewing by NSW Police.	Manager Information Technology	*	*	*	*

# ADOPTED DELIVERY PROGRAM 2018-2022

## THEME 2: OUR ENVIRONMENT

### STRATEGY 1: TO VALUE, CARE FOR AND PROTECT OUR NATURAL ENVIRONMENT

ACTION	PERFORMANCE TARGET	MEASURED BY	WHO WILL COORDINATE	18/19	19/20	20/21	21/22
1. Encourage and promote environmental awareness.	1. Council's key environmentally sensitive areas are managed to ensure those areas are protected and enhanced.	Project delivery and works programs result in minimal environmental harm.	Deputy General Manager Infrastructure	*	*	*	*
	2. Update on targeted 300 property inspections across the Shire for noxious weeds.	Statistical information on the number of inspections performed also a summary of the inspections results – are we being effective, are we achieving control.	Open Spaces and Recreation Manager	*	*	*	*
	3. Update on programs for works originating from the 2nd generation Tree Audit with the aim to do the utmost to preserve and maintain our signature treescape.	Works finalised against the schedule of works, progressive and comparative statistical data on trees removed, trees replaced and new plantings.	Open Spaces and Recreation Manager	*	*	*	*

## ADOPTED DELIVERY PROGRAM 2018-2022

	4. Update on preservation measures to protect our unique koala population.	Strategies and plans to preserve a unique feature of our native fauna.	Open Spaces and Recreation Manager	*	*	*	*
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# ADOPTED DELIVERY PROGRAM 2018-2022

## THEME 2: OUR ENVIRONMENT

### STRATEGY 2: TO EFFECTIVELY MANAGE AND BEAUTIFY OUR PUBLIC SPACES

ACTION	PERFORMANCE TARGET	MEASURED BY	WHO WILL COORDINATE	18/19	19/20	20/21	21/22
1. Focus on the Narrandera CBD Masterplan.	1. Finalise design concepts, costings and identify funding opportunities for the Narrandera CBD upgrade.	Achieving project milestones.	Manager of Projects and Assets	*	*	*	*
	2. The needs of all members of the community are considered within designs such as pedestrian access, disabled parking and loading zones.	Spaces where the needs of the community as a whole are considered.	Manager of Projects and Assets	*	*	*	*
2. Develop a small parks strategy.	1. The needs of the community for parks and recreation opportunities are met through a hierarchy of parks.	Accessible parks that provide for local play, passive recreation, general open space and urban beautification within easy access of residents and visitors.	Open Spaces and Recreation Manager	*	*	*	*

# ADOPTED DELIVERY PROGRAM 2018-2022

## THEME 2: OUR ENVIRONMENT

### STRATEGY 3: TO LIVE IN A COMMUNITY WHERE THERE ARE SUSTAINABLE PRACTICES

ACTION	PERFORMANCE TARGET	MEASURED BY	WHO WILL COORDINATE	18/19	19/20	20/21	21/22
1. Consider and where possible implement sustainable environmental practices.	1. Develop a Waste Management Masterplan to minimise waste to landfill and promoting recycling and resource recovery.	Progress of the Masterplan also statistical data on the tonnage of waste diverted from landfill by recycling and other waste diversion methods. Lobbying efforts for and promotion of a container deposit scheme facility for Narrandera.	Manager Development and Environment	*	*	*	*
	2. Council continues to implement energy saving infrastructure at its facilities to reduce costs and CO <sub>2</sub> emissions where economically viable.	Actions taken by Council to reduce its environmental footprint such as quantifiable billing trends.	Manager of Projects and Assets	*	*	*	*
	3. Initiate projects to water community parks and reserves with re-use or untreated water rather than potable water.	Council managed parks and reserves to be watered with re-use or untreated water rather than potable water.	Manager of Projects and Assets	*	*	*	*

## ADOPTED DELIVERY PROGRAM 2018-2022

### THEME 3: OUR ECONOMY

#### STRATEGY 1: TO ENCOURAGE NEW BUSINESS AND INDUSTRY THAT CAN BE SUSTAINED ALSO SUPPORT LOCAL BUSINESS AND INDUSTRY TO GROW AND PROSPER

ACTION	PERFORMANCE TARGET	MEASURED BY	WHO WILL COORDINATE	18/19	19/20	20/21	21/22
1. Continued delivery of actions contained within the Economic Development Strategy.	1. Report on actions and outcomes contained within the Economic Development Strategy (EDS).	Information to Council and the community on efforts to encourage new business and industry but also support existing enterprises.	Manager Economic Development	*	*	*	*
	2. Support and nurture existing businesses – EDS 3.2	Attend Narrandera Business Group Meetings; facilitate guest speakers at Business Group functions; provide information, advice and leverage opportunities for information sharing.	Manager Economic Development	*	*	*	*
	3. Strengthen and grow key sectors; explore new development opportunities for processing and value-adding opportunities also use of waste products – EDS 3.3	Facilitate an industry specific forum to inform landholders and investors of opportunities in the Shire for the pig and chicken industry.	Manager Economic Development	*	*	*	*



## ADOPTED DELIVERY PROGRAM 2018-2022

	4. Facilitate further development of the Red Hill Industrial Estate – EDS 4.2.	Review sales policy for Council owned land in the Industrial Estate to address incentives for developers; enhance appearance of the Estate with signage, flags and landscaping including 'gateway' treatment.	Manager Economic Development	*	*	*	*
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## ADOPTED DELIVERY PROGRAM 2018-2022

### THEME 3: OUR ECONOMY

#### STRATEGY 2: POPULATION GROWTH, RETENTION AND IDENTIFY NEEDS FOR OUR YOUTH

ACTION	PERFORMANCE TARGET	MEASURED BY	WHO WILL COORDINATE	18/19	19/20	20/21	21/22
1. Strategic advocacy to support population retention with particular focus on the youth of our Shire.	1. Report on the outcomes achieved by the Youth Development Officer.	Youth projects and engagement opportunities.	Community Development and Library Manager	*	*		
2. Strategic advocacy for diverse housing options.	1. When opportunities arise advocate for accommodation options that align with our population demographics.	Enhanced accommodation options that may be made available to members of the community.	Community Development and Library Manager	*	*	*	*

# ADOPTED DELIVERY PROGRAM 2018-2022

## THEME 4: OUR INFRASTRUCTURE

### STRATEGY 1: TO HAVE AN IMPROVED AND ADEQUATELY MAINTAINED ROAD NETWORK

ACTION	PERFORMANCE TARGET	MEASURED BY	WHO WILL COORDINATE	18/19	19/20	20/21	21/22
1. Through advocacy seek funding commitments for identified roadway projects and strategies.	1. Secure funding from each of the transport strategy funding streams.	Advocacy efforts and the reporting of successful outcomes using a timeline.	Works Manager	*	*	*	*
2. Road assets are managed in accordance with the road service review and asset management plans.	1. The road service review and asset management plans are to be consulted when planning for works.	Strategic mapping of reseal, re-sheeting or grading works made available to the community also details of works undertaken during the reporting period.	Works Manager	*	*	*	*
3. Maintain the condition rating of the road network across the Shire in accordance with agreed service levels.	1. Maintain the road network in accordance with adopted levels of service.	A complete and reliable asset management plan.	Works Manager	*	*	*	*

# ADOPTED DELIVERY PROGRAM 2018-2022

## THEME 4: OUR INFRASTRUCTURE

### STRATEGY 2: TO IMPROVE, MAINTAIN AND VALUE-ADD TO OUR ESSENTIAL PUBLIC AND RECREATIONAL INFRASTRUCTURE

ACTION	PERFORMANCE TARGET	MEASURED BY	WHO WILL COORDINATE	18/19	19/20	20/21	21/22
1. Plan and source funding for redevelopment of or the construction of key facilities and infrastructure.	1. Implementation of an asset management system.	Availability of accurate and relevant data for all classes of assets.	Manager of Projects and Assets	*	*	*	*
	2. Preparation of future plans for the renewal or replacement of assets.	Completion of projects identified within projected timeframe and budget.	Manager of Projects and Assets	*	*	*	*
	3. Funding opportunities to replace key facilities and infrastructure.	Details of applications submitted and the outcome.	Manager of Water and Sewer Operations	*	*	*	*
2. Continuation and monitoring of the Integrated Water Cycle Management Plan (IWCMP).	1. Implement IWCMP; report on direct actions derived from the IWCMP with relevant timeline and Key Performance Indicators.	Reporting of milestones achieved within the IWCMP.	Manager of Water and Sewer Operations	*	*	*	*

# ADOPTED DELIVERY PROGRAM 2018-2022

3. An ongoing program of capital works for both water and sewer operations of Council.	1. Ongoing 10 year Capital Works Program within funding.	Progress of proposed works followed by the completion of projects within budget and effectiveness measured by a timeline.	Manager of Water and Sewer Operations	*	*	*	*
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# ADOPTED DELIVERY PROGRAM 2018-2022

## THEME 5: OUR CIVIC LEADERSHIP

### STRATEGY 1: TO HAVE A COUNCIL THAT DEMONSTRATES EFFECTIVE MANAGEMENT CONSISTENTLY, ALSO A COUNCIL THAT COMMUNICATES AND ENGAGES WELL WITH THE COMMUNITY AND WORKS COLLABORATIVELY

ACTION	PERFORMANCE TARGET	MEASURED BY	WHO WILL COORDINATE	18/19	19/20	20/21	21/22
1. Accountable, transparent and ensure open communication between the community and Council.	1. Continued three monthly reporting on measureables contained within the Delivery Program.	Report submitted to Council and community during September, December, March and June annually on outcomes.	Governance and Engagement Manager	*	*	*	*
	2. Undertake a second Community Survey early 2020.	Scheduled for early 2020 and will inform Council of the views of the community against industry benchmarks.	Governance and Engagement Manager		*		
	3. Report on Fit for the Future strategies.	Outcomes promised by Council in its Fit for the Future Improvement Plan.	Deputy General Manager Corporate and Community	*	*	*	*

## ADOPTED DELIVERY PROGRAM 2018-2022

	4.	Update the Customer Service Charter to include reference to AS/NZS 1002:2014 'Guidelines for complaint management in organisations'.	Amendments to be made by 31 December 2018.	Governance and Engagement Manager	*	*		
			Review the Customer Request System reporting to ensure requests are dealt with as per the Charter and ways to determine if the customer is happy with the outcome.	Governance and Engagement Manager	*	*		
	5.	Where possible support community projects where groups or organisations have clear goals and outcomes.	Council to consider any requests in accordance with the Community Strategic Plan 2017-2030.	Governance and Engagement Manager	*	*	*	*
	6.	Ensure that the Council website is compliant with current industry standards.	Compliance with Australian Government Digital Service Standard also details of website content review and where possible details of website visits and pages most frequently visited.	Communications Officer	*	*	*	*
	7.	Council procurement provides best value and protects against fraud and corruption.	Revise Council's Procurement Policy by 31 December 2018.	Governance and Engagement Manager	*			

## ADOPTED DELIVERY PROGRAM 2018-2022

2. A highly skilled and motivated workforce.	1. Ensure workforce policies remain current in a changing work environment.	Reviewed at least every 2 years or when there is legislative or award changes.	Manager of Human Resources	*	*	*	*
	2. Develop and implement succession planning.	Action recommendations within the Workforce Strategic Plan 2017-2021; report September annually on staff demographics in comparison to previous 3 years.	Manager of Human Resources	*	*	*	*
	3. Implement approved revisions of the salary administration and Employee Performance Management System.	Amendments are made as soon as possible; report September annually performance appraisal outcomes.	Manager of Human Resources	*	*	*	*
	4. Identified Council staff undertake training for excellent written communication and presentation skills.	Information presented is accurate, relevant and easy to read.	Manager of Human Resources	*	*	*	*
3. As an organisation the information management capability meets the needs of the users and the community.	1. Maintain an Information Management Strategy providing best value contemporary services.	Implement actions within the Information Management Strategy 2014-2019.	Manager of Information Technology	*	*	*	*
		Review and update the Information Strategy 2014-2019 during 2020.	Manager of Information Technology	*	*	*	*



## ADOPTED DELIVERY PROGRAM 2018-2022

4. Financial sustainability is critical with maximum rate revenue to be achieved and other income sources maximised.	1. Monitor Council's financial situation and progress against Fit for the Future benchmarks.	Recommendations to maximise Council's financial position.	Manager of Finance	*	*	*	*
	2. Monitor the level of State and Federal Government grants payable to Council.	Have systems in place that details grants applied for, and where successful that monies have been received, expended and acquitted in accordance with the funding body requirements.	Manager of Finance	*	*	*	*
	3. Ensure that Council funds are invested in accordance with legislative provisions and income yield is maintained within Council's risk profile.	Reported monthly to Council against a timeline.	Manager of Finance	*	*	*	*
5. The community displays a high level of understanding and compliance with legislative in regard to the keeping of and control of companion animals and other animals.	1. Number of dogs registered under the Companion Animals Act.	Updated statistics for each reporting period with cumulative totals also to be reported.	Manager of Development & Environment	*	*	*	*
	2. Number of cats registered under the Companion Animals Act.	Updated statistics for each reporting period with cumulative totals also to be reported.	Manager of Development & Environment	*	*	*	*

## ADOPTED DELIVERY PROGRAM 2018-2022

6.	The Narrandera Shire Local Environmental Plan 2013 (LEP) is reviewed within a 5 year cycle.	1. Maintain the LEP to meet community aspirations, land needs and environmental outcomes.	Review the current LEP within the timeframe established by the Department of Planning and Environment.	Deputy General Manager Infrastructure			*	*
7.	Planning instruments reflect the intent and direction of land use strategies and facilitate development and growth of the Shire.	1. Documents are reviewed against intended outcomes.	Compliance with guidelines from the Department of Planning and Environment.	Deputy General Manager Infrastructure			*	*
8.	Development Applications received and assessed within statutory timeframes.	1. Statistical data on Development Applications received, also comparing to previous years.	The number of Development Applications received during the reporting period also financial year cumulative totals.	Manager of Development & Environment	*	*	*	*
			Comparative yearly data to past 2 year's data.	Manager of Development & Environment	*	*	*	*
		2. Compliance with statutory timeframes for assessment.	Comparison of assessment timeframe against Department of Planning & Environment averages.	Manager of Development & Environment	*	*	*	*

## ADOPTED DELIVERY PROGRAM 2018-2022

9.	Maintain a strong voice in regional groups such as RAMROC, the proposed RAMJO also Destination NSW.	1.	Proactive engagement at appropriate forums and continued political lobbying with our partners.	Details of engagement opportunities.	General Manager	*	*	*	*
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**2020  
2021**

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**Operational Plan  
REVENUE POLICY**



# PROPOSED RATES & CHARGES

## RATES:

### ORDINARY RATE

The Local Government Act, 1993 permits Council to use either of the following rating options for 2020-2021.

#### **Minimum or Ad-Valorem Rate**

- (a) An ad-valorem rate is a value of financial cost that is graduated according to the value of the subject matter, in rating terms this is a cents in the dollar amount applied to the rateable valuation of the land. A minimum rate is an amount levied that reflects the lowest financial contribution required from a rateable property to the overall ordinary rate yield. Where an ad-valorem rate is lower than the minimum rate, the minimum rate shall be levied; conversely where an ad-valorem rate is greater than the minimum rate the ad-valorem rate shall be levied.

Or

#### **Base Amount & Ad-Valorem Rate**

- (b) An ad-valorem rate is a value of financial cost that is graduated according to the value of the subject matter, in rating terms this is a cents in the dollar amount applied to the rateable valuation of the land. A base amount is an amount levied that reflects the lowest financial contribution required to cover the cost of common services. In this rating option a base amount is levied in addition to an ad-valorem amount. The two amounts are added together to form the ordinary rate levy.

***Council's present rating structure (2019-2020) utilises both of these options but will move to a Minimum or Ad-Valorem rating structure for the 2020/2021 financial year.***

***The proposed Ad-Valorem Rate is subject to change should Council receive notification from the Valuer General of any successful land valuation objections resulting from the 2019 land revaluation.***

## **CATEGORISATION OF LANDS:**

Pursuant to the provisions of Section 514 to 531 of the Local Government Act 1993, the following categories and sub-categories shall apply for the purpose of ordinary rating within the Narrandera Shire for 2020-2021.

### **CATEGORY - FARMLAND ORDINARY RATE**

- 1) A parcel of rateable land valued as one assessment, and its dominant use is for farming, which:
  - has a significant and substantial commercial purpose or character; and
  - is engaged in for the purpose of profit on a continuous or repetitive basis (whether or not a profit is actually made).
- 2) Land is not to be categorised as farmland if it is rural residential land. Rural Residential Land is the site of a dwelling, is between two (2) hectares and forty (40) hectares in area, is zoned for non-urban purposes and does not have a significant and substantial commercial purpose or character.

### **CATEGORY - RESIDENTIAL ORDINARY RATE**

A parcel of rateable land valued as one assessment and: -

- i) its dominant use is for residential accommodation (otherwise than as a hotel, motel, guest house etc); or
- ii) in the case of vacant land, is zoned or designated for residential purposes; or
- iii) it is rural residential land.

### **SUB CATEGORIES**

**RESIDENTIAL ORDINARY NARRANDERA  
RESIDENTIAL ORDINARY BARELLAN  
RESIDENTIAL ORDINARY GRONG GRONG**

**CATEGORY - BUSINESS ORDINARY RATE**

Land is to be categorised as business, if it cannot be categorised as farmland or residential.

**SUB CATEGORIES**

**BUSINESS ORDINARY NARRANDERA  
BUSINESS ORDINARY BARELLAN  
BUSINESS ORDINARY GRONG GRONG**

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## RECOMMENDED RATING CATEGORIES & SUBCATEGORIES

**(The maximum rate pegging limit set by the Independent Pricing and Regulatory Tribunal (IPART) for 2020-2021 is 2.6% and the proposed ordinary rate reflects a 2.6% increase)**

### ORDINARY RATE YIELD

*Comprising:*

*Minimum and Ad-Valorem (Minimum Rate or Cents in the \$)*

Rate Category	Sub-Category	Rate (cents) in \$	Minimum Rate	Estimated Yield	No. Assessments Levied on the Minimum
F	Farmland Ordinary Rate	0.336649	\$ 480.00	\$ 3,016,414	56
R	Residential Ordinary Rate	1.067110	\$ 480.00	\$ 396,365	195
R	Residential Narrandera	1.621560	\$ 480.00	\$ 1,135,337	380
R	Residential Barellan	2.055000	\$ 480.00	\$ 80,876	168
R	Residential Grong Grong	1.931000	\$ 480.00	\$ 30,810	63
B	Business Ordinary Rate	1.867330	\$ 480.00	\$ 124,763	48
B	Business Narrandera	2.301581	\$ 480.00	\$ 289,589	29
B	Business Barellan	1.882200	\$ 480.00	\$ 19,904	31
B	Business Grong Grong	1.945000	\$ 480.00	\$ 6,258	12
			<b><u>Estimated Yield</u></b>	<b><u>\$5,100,315</u></b>	



## PRICING POLICY

Where permissible, Council intends to charge fees for the provision of all goods and services that it provides.

In the setting of the fees for its goods and services, the Council is endeavouring to adopt a "user-pay" principle, whilst being mindful of the capacity of the client to pay the fees being set. Accordingly, the fees set by Council in some cases will not recover the full cost of providing the goods and services.

### **NATIONAL COMPETITION POLICY**

Council acknowledges the principles of National Competition Policy and their application to Council's operations. In particular with regard to the principle of Competitive Neutrality Council has identified its Water Supply Operation and Sewerage Operations as Category 2 Businesses (Category 2 are for Businesses of less than \$2 m sales/turnover). With regard to these Businesses, Council will be complying with the requirements of the National Competition Policy guidelines, in respect of Strategic and Business Planning, Accountability, Complaints Handling Systems and applying Competitive Neutrality Pricing requirements.

# CHARGES

## WATER:

### Introduction

In 2003 the NSW Department of Local Government advised Councils by circular numbered 03/11 that “as prudent managers of community resources, it is incumbent on Councils to adopt ‘best-practice’ management and charging policies for services such as water supply and sewerage”.

To comply with the directive of the Department and with the 'best-practice' pricing guidelines issued by the Department of Water & Energy, it is intended that for all lands that are supplied with water from a water pipe of the Council and for lands situated within 225 metres of a water pipe of the Council that the following water access charges be levied based upon the size of each water connection to a single assessment.

For the 2020-2021 financial year, Council proposes to levy the following water charges:-

### Water Access Charges – Potable Charges

<b>Water Connection Size</b>	<b>Charge</b>	<b>No. Levied</b>	<b>Estimated Income</b>
Water Access Charge 20mm	\$ 299.50	1894	\$ 567,253.00
Water Access Charge 25mm	\$ 299.50	245	\$ 73,377.50
Water Access Charge 32mm	\$ 764.70	22	\$ 16,823.40
Water Access Charge 40mm	\$ 1,195.70	10	\$ 11,957.00
Water Access Charge 50mm	\$ 1,869.50	21	\$ 39,259.50
Water Access Charge 80mm	\$ 4,781.80	1	\$ 4,781.80
Water Access Charge 100mm	\$ 7,470.50	2	\$ 14,491.00
Water Access Charge Unmetered	\$ 299.50	116	\$ 34,742.00
Water Access Charge Strata	\$ 299.50	25	\$ 7,487.50

### Water Access Charges – Non - Potable Charges

Water Connection Size	Charge	No. Levied	Estimated Income
Water Access Charge 20mm	\$ 133.20	0	\$ 0
Water Access Charge 25mm	\$ 133.20	0	\$ 0
Water Access Charge 32mm	\$ 341.20	0	\$ 0
Water Access Charge 40mm	\$ 532.70	0	\$ 0
Water Access Charge 50mm	\$ 833.10	1	\$ 833.10
Water Access Charge 80mm	\$ 1,200.00	3	\$ 3,600.00
Water Access Charge 100mm	\$ 1,500.00	7	\$ 10,500.00

### Standard Water Consumption Charge – Potable Supply

General Consumption (November 2020 account)

To avoid the imposition of a higher tariff on water consumed during the final months of the 2019-2020 financial year it is proposed to continue to levy one dollar thirteen cents (\$1.13) per kilolitre of water measured as being consumed for the water consumption account payable 30 November 2020. This account represents the billing period from early March 2020 to late August 2020.

General Consumption (February & May 2021 accounts)

One dollar sixteen cents (\$1.16) per kilolitre of water measured as being consumed for the water consumption accounts payable 28 February 2021 and 31 May 2021.

### Standard Water Consumption Charge – Non –Potable Supply

Off-Peak levied per kilolitre (Not for profit organisations)

\$0.27

Peak levied per kilolitre

\$0.57

## **Estimated Water Consumption Accounts**

Water meters may not accurately record water consumption or may cease to record water consumption for a number of reasons such as construction material deterioration, the build-up of sediment within the water meter, weather conditions such as extreme frost or physical damage by either intentional or non-intentional means.

Where a water meter has been determined to not be recording correctly or has ceased to record water consumption during a routine reading cycle, an estimated water consumption account shall be prepared and issued to the property owner based on the property water consumption data for the same routine reading and billing cycle 12 months prior to the current routine reading and billing cycle. An increased or decreased adjustment shall be made at the time of preparing the account based on the overall water consumption statistical data for all consumers between the two relevant billing periods. The estimated account shall be charged at the applicable water consumption charge for the relevant reading and billing cycle.

For example during the normal reading cycle for accounts payable at the end of February the routine reading cycle commences late November and concludes during December. Where a water meter has been found not to be recording accurately or has ceased to record water consumption, an estimated account shall be calculated using water consumption data derived for that property from the period late November and December 12 months prior. The value of the account shall be increased or decreased by the percentage variation in overall consumer consumption between the two water billing cycles.

## **Water Consumption Allowance for identified Medical Conditions**

Upon application to Council by an individual for a water consumption allowance due to a specified medical condition, Council shall assess the needs of the individual on a case by case basis. An example of a specified medical condition is renal haemodialysis performed at home using a dialysis machine.

Issues to be addressed with a renal haemodialysis patient would be the frequency of dialysation and the volume of water used during each occasion.

## **SEWER:**

### **Introduction**

In 2003 the NSW Department of Local Government advised Councils by circular numbered 03/11 that “as prudent managers of community resources, it is incumbent on Councils to adopt ‘best-practice’ management and charging policies for services such as water supply and sewerage”.

To comply with the directive of the Department of Local Government and with the 'best-practice' pricing guidelines issued by the Department of Water & Energy, Council intends to levy the following sewerage charges to all properties, regardless of current rateability status, that are connected to the Narrandera sewer system.

For the 2020-2021 financial year, Council proposes to levy the following sewer charges:-

#### **Sewer Access Charges**

##### **Sewer Access Charge – Residential**

Standard residential charge \$716.70

##### **Sewer Access Charge - Residential Multiple Occupancies**

Standard residential charge multiplied by the number of separate occupancies \$ as calculated

##### **Sewer Access Charge – Non- Residential Multiple Occupancies**

Standard non-residential minimum charge multiplied by the number of separate occupancies \$ as calculated

## Sewer Access Charge - Non-Residential

**Sewer access charge is levied per water meter connected to the property capable of discharging waste water to the sewerage system (charge levied is the applicable sewer access charge MULTIPLIED by the applicable sewer discharge factor (SDF). The following charges are the base charges and are derived by using an industry standard formula.**

Connection Size	Charge	No. Levied	Estimated Income
Minimum charge Unmetered Premises (being combined sewer access charge & sewer usage charge)	\$ 716.70	1,754	\$ 1,256,916.40
Unmetered premises	\$ 716.70	40	\$ 28,668.00
20mm Water Meter	\$ 519.40	122	\$ 63,366.80
25mm Water Meter	\$ 811.10	32	\$ 25,955.20
32mm Water Meter	\$ 1,329.50	9	\$ 11,965.50
40mm Water Meter	\$ 2,077.10	6	\$ 12,462.60
50mm Water Meter	\$ 3,245.60	11	\$ 35,701.60
80mm Water Meter	\$ 8,308.30	1	\$ 8,308.30
100mm Water Meter	\$12,984.80	0	\$ 0

## Sewer Usage Charge

Levied per kilolitre of estimated sewage discharged to the sewer

\$1.39 per kilolitre

## Liquid Trade Waste Pricing

Liquid trade waste is waste water containing chemicals or other impurities from any business, trade or manufacturing premises other than domestic sewage, stormwater or unpolluted water.

All properties have been assessed, and those liable for charges will be advised and billed during 2020-2021.

### Annual Trade Waste

Standard charge for 2020/2021	\$163.80
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### Annual Inspection Charge

Standard inspection charge*	\$95.00
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### Trade Waste Charge

Levied per kilolitre of estimated trade waste	\$1.29 per kilolitre
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### Trade Waste – New Service

Levied per tenement for new developments where sewer service is supplied or proposed to be supplied	\$1,123.70
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### Trade Waste – Existing Service

Levied per equivalent tenement for connecting to the sewer reticulation network where there has not been a previous connection	\$1,123.70
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*\*Denotes fee waived during COVID-19 Pandemic*

## Sewer discharge factors

The following sewer discharge factors shall apply to those non-residential assessments connected to the sewerage network.

**Band A**                      **0% discharge**  
**(0% of water consumed discharged to the sewerage system)**

Carpark with no amenities, vacant land

**Band B**                      **20% discharge**  
**(20% of water consumed discharged to the sewerage system)**

Education facility where water meter includes large area of sporting surface, caravan park where water meter includes large area of peripheral grounds, child care facility where water meter includes large area of recreational surface, showground where water meter includes large area of peripheral grounds, sporting club or facility where water meter includes large area of sporting surface, concrete batching plant, plant nursery

**Band C**                      **40% discharge**  
**(40% of water consumed discharged to the sewerage system)**

Education facility where water meter excludes large area of sporting surface, caravan park where water meter excludes large area of peripheral grounds, child care facility where water meter excludes large area of recreational surface, showground where water meter excludes large area of peripheral grounds

**Band D**                      **70% discharge**  
**(70% of water consumed discharged to the sewerage system)**

Aged care accommodation, assisted living accommodation, backpacker accommodation, bed & breakfast accommodation, emergency service property, guest house accommodation, health care facility, mixed commercial & residential property, motel, religious property

**Band E**                      **90% discharge**  
**(90% of water consumed discharged to the sewerage system)**

Abattoir, accountant, antique store, agricultural product retail centre, agricultural product processing and/or storage facility, amusement centre, animal or animal bi-product dealer and/or processing and/or storage facility, art gallery, automotive electrical workshop, automotive sales dealer, automotive spare parts retailer, bakery, bank, barber, beauty salon, bituminous product storage and/or works depot, building supply depot, bus depot, butcher, cabinet maker, café, carwash, car detailing, cattery, charity outlet,



chiropractor, coffee shop, commercial kitchen, community hall, craft store, delicatessen, dental surgery, dental technician, department store, drapery, dry cleaner, chemist, clothing store, community group meeting hall, community services centre, computer retailer and/or repairer, court house, dry cleaner, eatery, electrical goods retailer, electrical contractor, engineering workshop, fish shop, fish and chip shop, florist, fruit shop, funeral parlour, furniture store, general retail premises, general retail depot, general storage depot, general works premises, general workshop premises, gift store, grain depot, hairdresser, gunsmith, gym and/or sporting centre, hardware store, hotel, internet café, ironing service, jewellery store, juice bar, kennel, laboratory, landscape supplies, laundromat, legal practice, library, licensed club, lawn mower retailer and/or workshop, mechanical workshop, medical centre, group meeting hall, mortuary, motorcycle sales dealer and/or repairer, museum, music store, newsagent, nightclub, office, office and adjoining workshop, optometrist, panel beater, pathology centre, pawnbroker, pet store, petroleum storage facility, photographic processing, photographic studio, picture framing, pizzeria, police station, post office, printer, publisher, radiator repairer, restaurant, second-hand goods retailer, service station, scout or girl guide hall, sporting club or facility where water meter excludes large area of sporting surface, spray painter, supermarket, take-away food premises, tavern, telephone exchange, transport depot, travel agent, tyre retailer, veterinary surgery, video/dvd store, warehouse

*(NOTE: The abovementioned non-residential activity list is not exhaustive and where a non-residential activity is being carried out on a property which is not listed above, an individual assessment shall be made to determine the most appropriate band for charging purposes)*

## **WASTE MANAGEMENT:**

### **Introduction**

The Local Government Act, 1993 provides that waste management services of the Council are to be financed by a specific annual charge made and levied for that purpose alone.

For the 2020-2021 financial year, Council proposes to levy the following waste management charges noting that waste collection is a weekly service whilst the collection of recycling materials is a fortnightly service:-

### **Domestic Waste Management (Section 496)**

<b>Waste Service</b>	<b>Charge</b>	<b>No. Levied</b>	<b>Estimated Income</b>
Waste Collection (per 240L bin unit collected)	\$ 217.40 pa	2,196	\$ 477,410.40
Recycling Collection (per 240L bin unit collected)	\$ 82.60 pa	2,147	\$ 177,342.20
Availability Charge (per assessment)	\$ 51.30 pa	2,249	\$ 115,373.70

### **Non-Domestic Waste Management (Section 501)**

<b>Waste Service</b>	<b>Charge</b>	<b>No. Levied</b>	<b>Estimated Income</b>
Waste Collection (per 240L bin unit collected)	\$ 217.40 pa	377	\$ 81,959.80
Waste Collection 2 x Weekly, Narrandera only (per 240L bin unit collected)	\$ 434.00 pa		
Recycling Collection (per 240L bin unit collected)	\$ 82.60 pa	310	\$ 25,606.00
Availability Charge (per assessment)	\$ 51.30 pa	211	\$ 10,824.30

## **STORMWATER MANAGEMENT:**

### **Introduction**

In recognition of Councils key role in storm water management and the need for ongoing funding for storm water management, the NSW Government amended the Local Government Act, 1993 in October 2005 to allow Councils the option of levying a storm water management service charge.

Rather than fund storm water management services from ordinary rate yield, the income derived from this charge is to cover some or all of the costs of providing new/additional storm water management services within a catchment area.

The guidelines state that the upper charge limit is set at \$25.00 for residential land and \$25 per 350m<sup>2</sup> or part thereof for non-residential land. For residential and non-residential strata assessments the property may only be charged 50% of the adopted charge as applied to standard properties.

Exempt properties from the charge are: - Crown land, Council owned land, land held under lease for private purposes under the Housing Act, 2001 (Department of Housing) or the Aboriginal Housing Act, 1998 (Aboriginal Housing Office), vacant land as in containing no buildings and no other impervious surfaces, land belonging to charities and public benevolent institutions.

For the 2020-2021 financial year, Council proposes to levy the following stormwater management charges:-

### **Stormwater Management Charges**

<b>Assessment Type</b>	<b>Charge</b>	<b>No. Levied</b>	<b>Estimated Income</b>
Residential assessments – non strata (per assessment)	\$ 25.00 pa	1,772	\$ 44,300.00
Residential assessments – strata (per assessment)	\$ 12.50 pa	30	\$ 375.00
Non-Residential assessments - non strata (per 350m <sup>2</sup> or part thereof of total assessment area)	\$ 25.00 pa / 350m <sup>2</sup> (capped at \$425.00)	902	\$ 22,550.00
Non-Residential assessments - strata (per 350m <sup>2</sup> or part thereof of total assessment area)	\$ 12.50 pa / 350m <sup>2</sup> (capped at \$212.50)		

**EXTRA CHARGES:**

For the 2020-2021 financial year, Council proposes to levy the maximum penalty interest rate set by the Division of Local Government this has been set to 0% for July to December 2020 and 7% for January to June 2021. The 2019–2020 maximum penalty interest rate is currently 7.5% per annum calculated daily.

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## UNIT RATES FOR PRIVATE WORKS

The Council may, by agreement with the owner or occupier of any private land, carry out on the land any kind of work that may lawfully be carried out on the land.

In cases where Council does carry out such work it is the policy of the Council to charge a rate for such work, which is sufficient to ensure full cost recovery of such work, plus a normal commercial mark-up to provide for a profit. In this respect, the Council does not wish to actively compete with local contractors but will endeavour to meet the demands for the provision of plant and machinery to residents of the area, whenever convenient, without unduly interrupting other works programs.

Council's plant is to be operated by Council employees wherever possible; only under special circumstances may plant be hired to other experienced persons. Persons wishing to hire plant, or have private works completed, are to sign Council's standard request form for this purpose prior to the undertaking of any such work.

## BORROWINGS PROPOSED

### **General Fund**

Proposed borrowings planned for 2020-2021 are Lake Talbot Pool Masterplan \$2,000,000 (\$1,450,000 internal borrowings and \$550,000 external borrowings)

### **Water Fund**

No proposed borrowings are planned for 2020-2021

### **Sewer Fund**

Proposed external borrowings planned for 2020-2021 are \$1,620,000 Barellan Sewer Project.

### **Future Trends**

It is likely that Council will take up future loans for long-term projects. Strategic Business Plans for Council's Water & Sewerage operations provide for take up of loans for further capital works after 2020-2021.

Loan funds may be required to finance future improvements to infrastructure in General Fund.

## FEEES & CHARGES

Council may charge a fee for any service that it provides. The purpose of raising these fees, is to recover, or assist the Council in recovering, the cost of providing those services.

Council proposes to charge the fees as are shown in the following schedules, during the 2020-2021 financial year:

**(Schedule of all proposed fees and charges are as follows)**

The schedule for fees and charges provides for the following code references.

- |        |  |
|--------|--|
| Code A | Regulatory charges fixed by legislation            |
| B      | Regulatory charges not fixed by legislation        |
| C      | Full cost recovery charges plus commercial mark up |
| D      | Full cost recovery charges                         |
| E      | Zero or partial cost recovery charges              |
| F      | Fee waived during COVID-19 Pandemic                |

2020  
2021

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OPERATIONAL  
PLAN



# DRAFT OPERATIONAL PLAN 2020-2021

## THEME 1: OUR COMMUNITY

### STRATEGY 1: TO LIVE IN AN INCLUSIVE, TOLERANT AND HEALTHY COMMUNITY WHICH DEMONSTRATES A POSITIVE ATTITUDE

ACTION	PERFORMANCE TARGET	WHAT WILL BE THE RESULT	HOW WILL WE MEASURE IT	WHO WILL COORDINATE	BUDGET REFERENCE
1. Develop relationships with both local and regional communities fostering healthy and community attitude.	1. Regular media items broadcast to the community.	A more informed community.	At least three media items broadcast per week; the use of web page and Facebook analytics also new Community Survey 2020 will assist.	General Manager	211
	2. Number of Councillor and Senior Staff engagement opportunities.	A more personalised Council with which the community can engage with.	Councillor engagement such as participating in the monthly roster.	General Manager	111
	3. Proactive S.355 Committees with the monitoring of outcomes achieved and compliance with LGA.	Proactive committees that have clear goals and objectives, meetings managed per the terms of reference.	Achievements also reporting and financial compliance.	Deputy General Manager Corporate and Community	111

## DRAFT OPERATIONAL PLAN 2020-2021

<p>2. Continue with strategic advocacy for the delivery of integrated health and wellbeing programs.</p>	<p>1. Details of the number of meetings held and details of outcomes from these meetings.</p>	<p>A Council that continues with its advocacy efforts.</p>	<p>Details of advocacy opportunities and any outcomes.</p>	<p>General Manager</p>	<p>111</p>
<p>3. Continue positive interactions with Narrandera Interagency also the Aboriginal representative bodies within the community.</p>	<p>1. Details of the number of meetings held with outcomes forging stronger links for inclusiveness in service planning and delivery.</p>	<p>A Council that is more engaged with the Aboriginal community.</p>	<p>The number of opportunities to interact with the Aboriginal community.</p>	<p>Community Development and Library Manger</p>	<p>211</p>
<p>4. Implementation and monitoring of the Positive Aging Strategy &amp; Disability Inclusion Action Plan.</p>	<p>1. Documents achievements from both the Positive Aging Strategy and the Disability Inclusion Action Plan.</p>	<p>A more inclusive community.</p>	<p>Documented achievements within respective plans.</p>	<p>Community Development and Library Manager</p>	<p>610</p>
<p>5. Transport options are available to identified members of the community.</p>	<p>1. Details of the number of clients utilising the service and cumulative totals categorised as Aged, Transport Disadvantaged and Aboriginal.</p>	<p>A more inclusive community.</p>	<p>The number of clients provided with services also assessing any feedback received.</p>	<p>Community Transport &amp; Home Support Manager</p>	<p>613</p>

## DRAFT OPERATIONAL PLAN 2020-2021

<p>6. Information about community services accessible within the Shire to be broadcast through various means.</p>	<p>1. Current information delivered through traditional print material and also Council social media opportunities.</p>	<p>A more inclusive community.</p>	<p>The currency and accuracy of information available also the number of website page hits and Facebook likes.</p>	<p>Community Transport &amp; Home Support Manager</p>	<p>616</p>
<p>7. Where possible ensure socially disadvantaged members of the community have access to or are advised of how services that can reduce their isolation.</p>	<p>1. Through other activities of Council also Ageing, Disability and Home Care identify members of the community where social isolation may be an issue.</p>	<p>A more inclusive community.</p>	<p>The number of clients assisted with social support also the number of new clients through networking and referral from the My Aged Care Portal or NDIS planners.</p>	<p>Community Transport &amp; Home Support Manager</p>	<p>610</p>

# DRAFT OPERATIONAL PLAN 2020-2021

## THEME 1: OUR COMMUNITY

### STRATEGY 2: TO ADVOCATE FOR QUALITY EDUCATIONAL AND CULTURAL OPPORTUNITIES

ACTION	PERFORMANCE TARGET	WHAT WILL BE THE RESULT	HOW WILL WE MEASURE IT	WHO WILL COORDINATE	BUDGET REFERENCE
1. Continued strategic advocacy for strengthening of Narrandera centres of learning.	1. Outcomes of advocacy efforts for Narrandera TAFE as well as early childhood centres to secondary schools.	Retained and enhanced educational opportunities.	The number of advocacy opportunities and any outcomes.	General Manager	111
2. Development of a Narrandera Shire Cultural Plan to increase community participation in the Arts and cultural activities.	1. Increased usage and patronage of the Narrandera Arts and Community Centre.	A facility that is utilised most of the time.	Statistics such as number of events held, the types of events and attendance statistics.	Community Development and Library Manager	1015
	2. Events that cater for a wide spectrum of the community, making the Arts accessible and increasing community involvement.	Regular review of strategies and target groups in response to event statistics.	Relevant strategies and statistical data.	Community Development and Library Manager	1015

# DRAFT OPERATIONAL PLAN 2020-2021

## THEME 1: OUR COMMUNITY

### STRATEGY 3: TO FEEL CONNECTED AND SAFE

ACTION	PERFORMANCE TARGET	WHAT WILL BE THE RESULT	HOW WILL WE MEASURE IT	WHO WILL COORDINATE	BUDGET REFERENCE
1. Strategic advocacy for an enhanced Police presence, at the very least the maintenance of current levels.	1. Details on the number of advocacy meetings held with decision makers.	A community that is represented to decision makers.	The number of advocacy opportunities and any outcomes.	General Manager	1015
2. Maintain and enhance the current network of CCTV cameras in key locations.	2. Maintain current CCTV cameras in working order and plan for enhancements so to assist the Police and local community to discourage crime and anti-social behaviour.	A community that feels safe in the knowledge that some key locations are monitored.	The number of cameras in key locations also ongoing statistic information on how many occasions the footage has been requested for viewing by NSW Police.	Manger Information Technology	311

# DRAFT OPERATIONAL PLAN 2020-2021

## THEME 2: OUR ENVIRONMENT

### STRATEGY 1: TO VALUE, CARE FOR AND PROTECT OUR NATURAL ENVIRONMENT

ACTION	PERFORMANCE TARGET	WHAT WILL BE THE RESULT	HOW WILL WE MEASURE IT	WHO WILL COORDINATE	BUDGET REFERENCE
1. Encourage and promote environmental awareness.	1. Council's key environmentally sensitive areas are managed to ensure those areas are protected and enhanced.	Works programs result in minimal environment damage.	How effective the works have been in limiting any adverse effects.	Deputy General Manager Infrastructure	711
	2. Update on targeted 300 property inspections across the Shire for noxious weeds.	A proactive and educational approach to noxious weeds.	Whether the target of 300 property inspections was achieved, what are the results and are we being effective and in control.	Open Spaces and Recreation Manager	511
	3. Update on programs for works originating from the 2nd generation Tree Audit with the aim to do the utmost to preserve and maintain our signature treescape.	Preservation of a unique feature of the Narrandera landscape.	Actions on the recommendations contained within the report also details of trees removed, trees replaced and new plantings.	Open Spaces and Recreation Manager	500

# DRAFT OPERATIONAL PLAN 2020-2021

	4. Update on preservation measures to protect our unique koala population.	Protection for our unique native fauna.	Strategies and plans to preserve a unique feature of our native fauna.	Open Spaces and Recreation Manager	711
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# DRAFT OPERATIONAL PLAN 2020-2021

## THEME 2: OUR ENVIRONMENT

### STRATEGY 2: TO EFFECTIVELY MANAGE AND BEAUTIFY OUR PUBLIC SPACES

ACTION	PERFORMANCE TARGET	WHAT WILL BE THE RESULT	HOW WILL WE MEASURE IT	WHO WILL COORDINATE	BUDGET REFERENCE
1. Focus on the Narrandera CBD Masterplan.	1. Finalise design concepts, costings and identify funding opportunities for the Narrandera CBD upgrade.  2. The needs of all members of the community are considered within designs such as pedestrian access, disabled parking and loading zones.	A revitalised Narrandera CBD.  Spaces where the needs of the community as a whole are considered.	Achievement of project milestones.  Practical parking arrangements.	Manager of Projects and Assets  Manager of Projects and Assets	714  714
2. Develop a small parks strategy.	1. The needs of the community for parks and recreation opportunities are met through a hierarchy of parks.	Accessible parks that provide for local play, passive recreation, general open space and urban beautification within easy access of residents and visitors.	The development of a strategy and the achievement of milestones.	Open Spaces and Recreation Manager	300



# DRAFT OPERATIONAL PLAN 2020-2021

## THEME 2: OUR ENVIRONMENT

### STRATEGY 3: TO LIVE IN A COMMUNITY WHERE THERE ARE SUSTAINABLE PRACTICES

ACTION	PERFORMANCE TARGET	WHAT WILL BE THE RESULT	HOW WILL WE MEASURE IT	WHO WILL COORDINATE	BUDGET REFERENCE
<p>1. Consider and where possible implement sustainable environmental practices.</p>	<p>1. Develop a Waste Management Masterplan to minimise waste to landfill and promoting recycling and resource recovery.</p>	<p>A better understanding of waste management across this Shire and estimated life span of current sites.</p>	<p>Progression of the Masterplan.</p>	<p>Manager Development and Environment</p>	<p>512</p>
	<p>2. Council continues to implement energy saving infrastructure at its facilities to reduce costs and CO<sub>2</sub> emissions where economically viable.</p>	<p>Council works toward reducing its environmental footprint.</p>	<p>Actions taken to work toward reducing the environmental footprint such as analysing electricity billing.</p>	<p>Manager of Projects and Assets</p>	<p>512</p>
	<p>3. Initiate projects to water community parks and reserves with re-use or untreated water rather than potable water.</p>	<p>A reduction in the reliance on potable water to water parks and reserves.</p>	<p>Details of parks and reserves watered with non-potable water.</p>	<p>Open Spaces and Recreation Manager</p>	<p>2000</p>

# DRAFT OPERATIONAL PLAN 2020-2021

## THEME 3 : OUR ECONOMY

### STRATEGY 1: TO ENCOURAGE NEW BUSINESS AND INDUSTRY THAT CAN BE SUSTAINED ALSO SUPPORT LOCAL BUSINESS AND INDUSTRY TO GROW AND PROSPER

ACTION	PERFORMANCE TARGET	WHAT WILL BE THE RESULT	HOW WILL WE MEASURE IT	WHO WILL COORDINATE	BUDGET REFERENCE
1. Continued delivery of actions contained within the Economic Development Strategy.	1. Report on actions and outcomes contained within the Economic Development Strategy.	Information to Council and the community on efforts to encourage new business and industry but also support existing enterprises.	Completed and ongoing actions and outcomes contained with the strategy.	Manager Economic Development	1013
	2. Support and nurture existing businesses – EDS 3.2.	A business community that is supported.	Attendance at business group meetings, promote information sharing.	Manager Economic Development	1013
	3. Strengthen and grow key sectors; explore new development opportunities for processing and value-adding opportunities also use of waste products – EDS 3.3	Exploration of new development opportunities and value-adding opportunities.	Facilitation of industry specific forums.	Manager Economic Development	1013

## DRAFT OPERATIONAL PLAN 2020-2021

	4. Facilitate further development of the Red Hill Industrial Estate – EDS 4.2	Amended sales policy and an enhanced Estate.	Progress of policy review and visual enhancements.	Manager of Economic Development	1013
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# DRAFT OPERATIONAL PLAN 2020-2021

## THEME 3: OUR ECONOMY

### STRATEGY 2: POPULATION GROWTH, RETENTION AND IDENTIFY NEEDS FOR OUR YOUTH

ACTION	PERFORMANCE TARGET	WHAT WILL BE THE RESULT	HOW WILL WE MEASURE IT	WHO WILL COORDINATE	BUDGET REFERENCE
1. Strategic advocacy to support population retention with particular focus on the youth of our Shire.	1. Report on the outcomes achieved by the Youth Development Officer.	Projects and engagement opportunities by the Youth Development Officer.	The engagement of a Youth Development Officer and resulting projects and engagement opportunities.	Community Development and Library Manager	617
2. Strategic advocacy for diverse housing options.	2. When opportunities arise advocate for accommodation options that align with our demographics.	Enhanced accommodation options.	The number of advocacy opportunities and any outcomes.	Community Development and Library Manager	111

# DRAFT OPERATIONAL PLAN 2020-2021

## THEME 4: OUR INFRASTRUCTURE

### STRATEGY 1: TO HAVE AN IMPROVED AND ADEQUATELY MAINTAINED ROAD NETWORK

ACTION	PERFORMANCE TARGET	WHAT WILL BE THE RESULT	HOW WILL WE MEASURE IT	WHO WILL COORDINATE	BUDGET REFERENCE
1. Through advocacy seek funding commitments for identified roadway projects and strategies.	1. Secure funding from each of the transport strategy funding streams.	Demonstrated commitment to advocacy where possible using a timeline.	The number of advocacy opportunities and any outcomes.	Works Manager	915
2. Road assets are managed in accordance with the road service review and asset management plans.	1. The road service review and asset management plans are to be consulted when planning for works.	Strategic mapping of proposed roadworks made available to the community.	Details of roadworks undertaken during the reporting period.	Works Manager	920
3. Maintain the condition rating of the road network across the Shire in accordance with agreed service levels.	1. Maintain the road network in accordance with adopted levels of service.	A complete and reliable asset management plan.	Roads maintained in accordance with adopted levels of service.	Works Manager	920

# DRAFT OPERATIONAL PLAN 2020-2021

## THEME 4: OUR INFRASTRUCTURE

### STRATEGY 2: TO IMPROVE, MAINTAIN AND VALUE-ADD TO OUR ESSENTIAL PUBLIC AND RECREATIONAL INFRASTRUCTURE

ACTION	PERFORMANCE TARGET	WHAT WILL BE THE RESULT	HOW WILL WE MEASURE IT	WHO WILL COORDINATE	BUDGET REFERENCE
1. Plan and source funding for redevelopment of or the construction of key facilities and infrastructure.	1. Implementation of an asset management system.	Accurate and relevant data for all classes of assets.	Progress of the implementation of the asset management system.	Manager of Projects and Assets	220
	2. Prepare of future plans for the renewal or replacement of assets.	Assets identified and potential funding identified.	Completion of projects identified within the plans.	Manager of Projects and Assets	220
	3. Funding opportunities to replace key facilities and infrastructure.	The submission of grant applications.	Details of applications submitted and the outcomes.	Manager of Projects and Assets	220
2. Continuation and monitoring of the Integrated Water Cycle Management Plan (IWCMP).	1. Implement IWCMP; report on direct actions derived from the IWCMP with relevant timeline and Key Performance Indicators.	A schedule of proposed actions and a timeline of milestones to be achieved.	Reporting of milestones achieved within the IWCMP.	Manager of Water and Sewer Operations	2000

# DRAFT OPERATIONAL PLAN 2020-2021

<p>3. An ongoing program of capital works for both water and sewer operations of Council.</p>	<p>1. Ongoing 10 year Capital Works Program with funding.</p>	<p>Works undertaken within budget and timeframe.</p>	<p>Funding of proposed works followed by the completion of projects within budget and effectiveness.</p>	<p>Manager of Water and Sewer Operations</p>	<p>3000</p>
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# DRAFT OPERATIONAL PLAN 2020-2021

## THEME 5: OUR CIVIC LEADERSHIP

**STRATEGY 1: TO HAVE A COUNCIL THAT DEMONSTRATES EFFECTIVE MANAGEMENT CONSISTENTLY, ALSO A COUNCIL THAT COMMUNICATES AND ENGAGES WELL WITH THE COMMUNITY AND WORKS COLLABORATIVELY**

ACTION	PERFORMANCE TARGET	WHAT WILL BE THE RESULT	HOW WILL WE MEASURE IT	WHO WILL COORDINATE	BUDGET REFERENCE
1. Accountable, transparent and ensure open communication between the community and Council.	1. Continued three monthly reporting on measureables contained within the Delivery Program.	September, December, March and June annually.	By providing quarterly comments to Council and the community.	Governance and Engagement Manager	211
	2. Undertake a second Community Survey early 2020.	The 2020 survey will inform Council of the views of the community.	Views of the community against industry benchmarks.	Governance and Engagement Manager	111
	3. Report on Fit for the Future strategies.	Outcomes promised by Council in its Fit for the Future Improvement Plan.	Measures established by the Office of Local Government.	Deputy General Manager Corporate and Community	111



## DRAFT OPERATIONAL PLAN 2020-2021

	4. Update the Customer Service Charter to include reference to AS/NZS 1002:2014 'Guidelines for complaint management in organisations'.	Amendments will make the Charter more contemporary with database searches providing the number of customer requests and the outcomes achieved.	Assessment of requests received following the adoption of the revised Charter.	Governance and Engagement Manager	211
	5. Where possible support community projects where groups or organisations have established clear goals and outcomes.	A partnership between Council and the community.	Outcomes of the partnership.	Governance and Engagement Manager	111
	6. Ensure that the Council website is compliant with current industry standards.	A website that is informative to most members of the community.	Ensure website is Australian Government Digital Service Standard and information is relevant.	Communications Officer	211
	7. Council procurement provides best value and protects against fraud and corruption.	Amendments will make the policy more contemporary.	Assessment of procurement following the adoption of the revised Policy.	Governance and Engagement Manager	111

## DRAFT OPERATIONAL PLAN 2020-2021

2. A highly skilled and motivated workforce.	1. Ensure workforce policies remain current in a changing work environment.	A workforce that is aware of its obligations.	Polices reviewed and over a period of time gauge effectiveness.	Manager of Human Resources	213
	2. Develop and implement succession planning.	A workforce where knowledge and skills can be freely transferred to others.	Completion of plan and monitor effectiveness.	Manager of Human Resources	213
	3. Implement approved revisions of the salary administration and Employee Performance Management System.	A workforce that is remunerated correctly and that staff have access to up to date management tools.	Employee satisfaction also feedback from employees about the annual assessment process.	Manager of Human Resources	213
	4. Identified Council staff undertake training for excellent written communication and presentation skills.	Information that is accurate, relevant and easy to read.	Through the presentation of reports to Councillors and the community.	Manager of Human Resources	213
3. As an organisation the information management capability meets the needs of the users and the community.	1. Maintain an information Management Strategy to have Council's Information and Communication Technology system providing best value contemporary services.	Implement actions within the Information Management Strategy 2014-2019.	Actions on the recommendations contained within the strategy.	Manager of Information Technology	211
		An updated strategy in 2020.	A contemporary strategy.	Manager of Information Technology	211

## DRAFT OPERATIONAL PLAN 2020-2021

4. Financial sustainability is critical with maximum rate revenue to be achieved and other income sources maximised.	1. Monitor Council's financial situation and progress against Fit for the Future benchmarks.	Maximised income opportunities.	Maximised income opportunities.	Manager of Finance	211
	2. Monitor the level of State and Federal Government grants payable to Council.	Have systems that monitor applications, funds, expenditure and acquittal.	Determine deficiencies in current remote access arrangements and find a solution.	Manger of Finance	211
	3. Ensure that Council funds are invested in accordance with legislative provisions and income yield is maintained within Council's risk profile.	Investments that generate revenue.	Reported monthly as part of the Business Paper of Council.	Manager of Finance	211
5. The community displays a high level of understanding and compliance with legislative in regard to the keeping of and control of companion animals and other animals.	1. Number of dogs registered under the Companion Animals Act.	Updated statistics for each reporting period with cumulative totals to be reported.	Education programs and an analysis of new registration statistics.	Manger of Development & Environment	310
	2. Number of cats registered under the Companion Animals Act.	Updated statistics for each reporting period with cumulative totals to be reported.	Education programs and an analysis of new registration statistics.	Manger of Development & Environment	310

## DRAFT OPERATIONAL PLAN 2020-2021

6.	The Narrandera Shire Local Environmental Plan (LEP) is revised within a 7 year cycle.	1. Maintain the LEP to meet community aspirations, land needs and environmental outcomes.	A planning document that remains relevant.	Proposed amendments to the existing LEP.	Deputy General Manager Infrastructure	714
7.	Planning instruments reflect the intent and direction of land use strategies and facilitate development and growth of the Shire.	1. Documents are reviewed against intended outcomes.	A planning document that remains relevant.	Proposed amendments to the existing LEP.	Deputy General Manager Infrastructure	714
8.	Development Applications received and assessed within statutory timeframes.	1. To gauge the number of Development Applications received in comparison to previous years.	A measure of Development Application history.	Is the current level of Development Applications comparable to previous years.	Manger of Development & Environment	714
		2. To meet or exceed statutory timeframes for assessment.	A measure of how Council assessment of Development Applications compares to statutory timeframes.	Does the assessment timeline meet or exceed statutory timeframes.	Manger of Development & Environment	714
9.	Maintain a strong voice in regional groups such as RAMROC, the proposed RAMJO also Destination NSW.	1. Proactive engagement at appropriate forums and continued political lobbying with our partners.	Our Council has a voice in regional issues.	Details of engagement opportunities.	General Manager	111

**2020  
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CHARGES**



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# NARRANDERA SHIRE COUNCIL

## ADMINISTRATION

### BARELLAN HALL

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Debutante Ball Practice	\$10.00	\$10.00	\$0.00	\$10.00	0.00%		N	n/a
Venue Hire	\$100.00	\$90.91	\$9.09	\$100.00	0.00%		Y	n/a
Venue Hire (Hourly)		\$25 for 1 hour or if using in a block \$20 per hour per week Min. Fee: \$25.00					N	n/a
Chair Hire	\$1.10	\$1.00	\$0.10	\$1.10	0.00%		Y	D
Coolroom Hire	\$50.00	\$45.45	\$4.55	\$50.00	0.00%		Y	D
Table Hire	\$5.50	\$5.00	\$0.50	\$5.50	0.00%		Y	D

### GRONG GRONG HALL

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Annual Availability – Seniors Group	\$0.00	\$200.00	\$20.00	\$220.00	∞		Y	E
Hall Hire (Only)	\$100.00	\$90.91	\$9.09	\$100.00	0.00%		Y	
Supper Room Hire (Only)	\$50.00	\$45.45	\$4.55	\$50.00	0.00%		Y	n/a
Supper Room & Kitchen Hire	\$80.00	\$72.73	\$7.27	\$80.00	0.00%		Y	n/a
Hall, Supper & Kitchen Room Hire (Private)	\$200.00	\$181.82	\$18.18	\$200.00	0.00%		Y	n/a
Hall, Supper & Kitchen Room Hire (Public Event-Entry Fee)	\$250.00	\$227.27	\$22.73	\$250.00	0.00%		Y	n/a
Coolroom Hire (3 day hire)	\$30.00	\$27.27	\$2.73	\$30.00	0.00%		Y	n/a
Food Warmer Hire	\$20.00	\$18.18	\$1.82	\$20.00	0.00%		Y	n/a
Table Hire (Old Trestles Only)	\$5.50	\$5.00	\$0.50	\$5.50	0.00%		Y	n/a
Chair Hire	\$1.10	\$1.00	\$0.10	\$1.10	0.00%		Y	n/a

## PARKSIDE MUSEUM COTTAGE

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21			Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST) Increase %			
Adult Admission				Entry by Donation	Parkside committee have requested that fees be adjusted to "Entry by Donation" to increase usage of the museum	Y	D
Pensioner/Senior Admission				Entry by Donation	Parkside committee have requested that fees be adjusted to "Entry by Donation" to increase usage of the museum	Y	D
Children / Student Admission				Entry by Donation	Parkside committee have requested that fees be adjusted to "Entry by Donation" to increase usage of the museum	Y	D

## PARKSIDE MUSEUM COTTAGE [continued]

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21			Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST) Increase %			
Children Under 5 – Free				Entry by Donation	Parkside committee have requested that fees be adjusted to "Entry by Donation" to increase usage of the museum	N	D
Tour Group (Pre-booked per adult)				Entry by Donation	Parkside committee have requested that fees be adjusted to "Entry by Donation" to increase usage of the museum	Y	D
Family Discount (2x2)				Entry by Donation	Parkside committee have requested that fees be adjusted to "Entry by Donation" to increase usage of the museum	Y	D

## ROOM HIRE CHARGES

### COUNCIL CHAMBERS

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Full day uncatered	\$187.00	\$173.64	\$17.36	\$191.00	2.14%		Y	D
Half day or less uncatered	\$98.50	\$91.82	\$9.18	\$101.00	2.54%		Y	D

### INTERVIEW ROOM

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Full day uncatered	\$49.50	\$45.45	\$4.55	\$50.00	1.01%		Y	E
Half day or less uncatered	\$27.50	\$25.45	\$2.55	\$28.00	1.82%		Y	E

### RAILWAY STATION MEETING ROOM

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Full day uncatered	\$51.50	\$48.18	\$4.82	\$53.00	2.91%		Y	E
Half day or less uncatered	\$25.50	\$23.64	\$2.36	\$26.00	1.96%		Y	E

### COMMUNITY SERVICES BUILDING

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Hire of Large Meeting Room Full day uncatered	\$188.00	\$175.45	\$17.55	\$193.00	2.66%		Y	D
Hire of Large Meeting Room Half day or less uncatered	\$99.50	\$92.73	\$9.27	\$102.00	2.51%		Y	D
Hire of small meeting room for a full day – uncatered	\$51.50	\$50.91	\$5.09	\$56.00	8.74%		Y	E

## COMMUNITY SERVICES BUILDING [continued]

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Hire of small meeting room for half day or less – uncatered	\$29.00	\$29.09	\$2.91	\$32.00	10.34%		Y	E

## EMERGENCY OPERATIONS CENTRE

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Emergency Centre (Old RFS Room Only) Hire – Full day uncatered	\$77.00	\$70.00	\$7.00	\$77.00	0.00%		Y	D
Emergency Centre Building Hire (Excl Old RFS room) – Full day Uncatered	\$174.00	\$158.18	\$15.82	\$174.00	0.00%		Y	D

## KEY DEPOSIT

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Installation of new keying system if lost key is a significant key					Actual Cost		Y	D
Deposit for a key providing access to a Council asset (excluding the Narrandera Shire Library)	\$41.00	\$44.00	\$0.00	\$44.00	7.32%	No revenue is expected to be received.	N	E
Replacement cost of a Council asset key by hirer if the key is lost	\$72.00	\$72.27	\$7.23	\$79.50	10.42%	No revenue is expected to be received.	Y	D

## PHOTOCOPYING

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
A4 per page (B&W)	\$1.00	\$0.91	\$0.09	\$1.00	0.00%		Y	C
A3 per page (B&W)	\$1.50	\$1.36	\$0.14	\$1.50	0.00%		Y	C
A4 per page (Colour)	\$3.50	\$3.18	\$0.32	\$3.50	0.00%		Y	C
A3 per page (Colour)	\$4.10	\$3.73	\$0.37	\$4.10	0.00%		Y	C
A4 multiple pages 10 – 100 (B&W)	\$0.75	\$0.68	\$0.07	\$0.75	0.00%		Y	C
A4 multiple pages > 100 (B&W)	\$0.50	\$0.45	\$0.05	\$0.50	0.00%		Y	C
A3 multiple pages 10 – 100 (B&W)	\$1.00	\$0.91	\$0.09	\$1.00	0.00%		Y	C
A3 multiple pages > 100 (B&W)	\$0.75	\$0.68	\$0.07	\$0.75	0.00%		Y	C
A4 multiple pages 10 – 100 (Colour)	\$2.50	\$2.27	\$0.23	\$2.50	0.00%		Y	C
A4 multiple pages > 100 (Colour)	\$2.00	\$1.82	\$0.18	\$2.00	0.00%		Y	C
A3 multiple pages 10 – 100 (Colour)	\$3.50	\$3.18	\$0.32	\$3.50	0.00%		Y	C
A3 multiple pages > 100 (Colour)	\$3.00	\$2.73	\$0.27	\$3.00	0.00%		Y	C

## SHIRE BOOKS & MAPS

### MAPS

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
A4 single page map	\$4.00	\$3.64	\$0.36	\$4.00	0.00%		Y	C
A4 multiple page map	\$3.60	\$3.27	\$0.33	\$3.60	0.00%		Y	C
A3 single page map	\$6.00	\$5.45	\$0.55	\$6.00	0.00%		Y	C
A3 multiple page map	\$5.50	\$5.00	\$0.50	\$5.50	0.00%		Y	C
A2 single page map	\$10.00	\$9.09	\$0.91	\$10.00	0.00%		Y	C
A1 single page map	\$15.00	\$13.64	\$1.36	\$15.00	0.00%		Y	C
A0 single page map	\$26.00	\$23.64	\$2.36	\$26.00	0.00%		Y	C
Scanning or download of information per page onto customer supplied CD/DVD/USB	\$10.00	\$9.09	\$0.91	\$10.00	0.00%		Y	C

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## MAPS [continued]

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Map layout and information preparation per hour	\$51.00	\$46.36	\$4.64	\$51.00	0.00%		Y	C

## STALLHOLDERS

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
General street stallholder booking fee per occasion in CBD areas	\$6.00	\$5.45	\$0.55	\$6.00	0.00%	There is no proposal to increase this fee.	Y	B
Event stallholder food vendor per occasion in CBD areas	\$40.00	\$36.36	\$3.64	\$40.00	0.00%		Y	D
Event stallholder regular merchandise vendor per occasion in CBD areas	\$25.00	\$22.73	\$2.27	\$25.00	0.00%		Y	D
Event stallholder food vendor per occasion other than in CBD areas	\$40.00	\$36.36	\$3.64	\$40.00	0.00%		Y	D
Event stallholder regular merchandise vendor other than in CBD areas	\$25.00	\$22.73	\$2.27	\$25.00	0.00%		Y	D

## LEASES, RATING & PROPERTY MATTERS

### LEASE OF UNUSED ROADS/LAND

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Annual lease/licence fee	\$156.00	\$145.45	\$14.55	\$160.00	2.56%		Y	C
Annual lease/licence fee for a pipeline or similar located on/under/adjacent to Council managed land	\$155.00	\$144.55	\$14.45	\$159.00	2.58%	No revenue is expected to be received.	Y	C



**LEASE OF UNUSED ROADS/LAND** [continued]

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Annual lease/licence fee for grazing purposes per hectare	\$18.00	\$16.82	\$1.68	\$18.50	2.78%	No revenue is expected to be received.	Y	C
Assessment of an application to lease/licence/purchase Council managed land	\$503.00	\$519.09	\$51.91	\$571.00	13.52%	This increased charge represents the amount of time that it takes to assess an application by researching the locality, consultation where required and determining the application. Potentially there are two applications which may be submitted during the 2019-2020 financial year.	Y	C
Lodgement of an application with a third party such as Crown Lands associated with the lease/licence/purchase of Council managed land					Actual		Y	C
Costs of advertising, survey, registration transfer and associated costs					Actual		Y	D

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## COMMUNITCATIONS TOWER, NGURANG ROAD

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Government & not for profit users (by negotiation but not less than the applicable commercial user charge set by Council)	\$2,828.25	\$2,702.27	\$270.23	\$2,972.50	5.10%		Y	C
Commercial user	\$2,828.25	\$2,702.27	\$270.23	\$2,972.50	5.10%		Y	C

## RATING/PROPERTY MATTERS

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Administration & processing Fee	\$33.00	\$30.00	\$3.00	\$33.00	0.00%		Y	D
Reprinting of Notices	\$7.70	\$7.00	\$0.70	\$7.70	0.00%		Y	C
Section 603 Certificates (rates & charges) – Local Government Act, 1993	\$85.00	\$85.00	\$0.00	\$85.00	0.00%		N	A
Rating Records – Enquiry < 15 mins	\$64.00	\$65.00	\$0.00	\$65.00	1.56%		N	E
Rating Records – Enquiry > 15 mins – (hourly charge pro-rata)	\$93.00	\$95.00	\$0.00	\$95.00	2.15%		N	D
Interest penalty rate on overdue rates and charges – July to December 2020					0%		N	
Interest penalty rate on overdue rates and charges – January to June 2021					7.0%		N	A

## RURAL ADDRESSING

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Numbered plate (supplied and installed by Council)	\$67.00	\$61.82	\$6.18	\$68.00	1.49%	At the most 2 numbers would be requested to be supplied and installed by Council and this would occur through non-urban area subdivisions.	Y	D
Numbered plate (supplied only)	\$38.00	\$35.45	\$3.55	\$39.00	2.63%	At the most 5 numbers would be requested to be supplied by Council and this would occur through non-urban area subdivisions.	Y	D

## GOVERNMENT INFORMATION (PUBLIC ACCESS) ACT 2009

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Scanning of Documents < 10 pages	\$5.00	\$5.00	\$0.00	\$5.00	0.00%		N	E
Scanning of documents > 10 Sheets	\$15.00	\$15.00	\$0.00	\$15.00	0.00%		N	E

## APPLICATION FEE

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Application fee – Initial Formal Application – own personal affairs (no reductions permissible for this application fee)	\$30.00	\$30.00	\$0.00	\$30.00	0.00%	It is unknown at this point in time whether the Information Privacy Commissioner is intending to increase the current fee. There are no applications expected to be received for the 2019-2020 financial year.	N	A
Application fee – Initial Formal Application – all other requests (no reductions permissible for this application fee)	\$30.00	\$30.00	\$0.00	\$30.00	0.00%	It is unknown at this point in time whether the Information Privacy Commissioner is intending to increase the current fee. In any given year a maximum of five formal access applications would be expected.	N	A

APPLICATION FEE [continued]

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Application fee – Internal Review of determination (no reductions permissible for this application fee)	\$40.00	\$40.00	\$0.00	\$40.00	0.00%	It is unknown at this point in time whether the Information Privacy Commissioner is intending to increase the current fee. No revenue is expected to be generated.	N	A
Application fee – Amendment of records	\$0.00	\$0.00	\$0.00	\$0.00	∞	No revenue is expected to be received.	N	A

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## PROCESSING FEE

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Processing fee per hour – Initial Formal Application – own personal affairs after first 20 hours (50% reduction applies if applicant is the holder of a valid Pensioner Concession card, a full-time student or is a non-profit organisation)	\$30.00	\$30.00	\$0.00	\$30.00	0.00%	It is unknown at this point in time whether the Information Privacy Commissioner is intending to increase the current fee. No revenue is expected to be received.	N	A
Processing fee per hour – Initial Formal Application – all other requests after first hour (50% reduction applies if applicant is the holder of a valid Pensioner Concession card, a full-time student or is a non-profit organisation)	\$30.00	\$30.00	\$0.00	\$30.00	0.00%	It is unknown at this point in time whether the Information Privacy Commissioner is intending to increase the current fee. No revenue is expected to be received.	N	A

**PROCESSING FEE** [continued]

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Processing fee per hour – Internal Review of determination	\$0.00	\$0.00	\$0.00	\$0.00	∞	It is unknown at this point in time whether the Information Privacy Commissioner is intending to increase the current fee. No revenue is expected to be received.	N	A
Processing fee per hour – Amendment of records	\$0.00	\$0.00	\$0.00	\$0.00	∞	No revenue is expected to be received.	N	A

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## RESEARCH FEE

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
General research fee <15 mins	\$72.00	\$73.00	\$0.00	\$73.00	1.39%	Mpst of the revenue will be derived from additional charges through the processing of GIPA requests which are set at \$30 per hour. This fee is for more general enquiries and it is not anticipated that revenue for other research requests will be received.	N	D

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## RESEARCH FEE [continued]

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
General research fee >15 mins (calculated hourly on a pro-rata basis)	\$101.00	\$103.00	\$0.00	\$103.00	1.98%	Most of the revenue will be derived from additional charges through the processing of GIPA requests which are set at \$30 per hour. This fee is for more general enquiries and it is not anticipated that revenue for other research requests will be received.	N	D

## USE OF FOOTPATH

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Assessment of application for the use of part of a Council footpath such as a hoarding or other barrier	\$100.00	\$102.00	\$0.00	\$102.00	2.00%	Based on past revenue information there is no revenue expected to be received for 2019-2020..	N	D

# PUBLIC ORDER & SAFETY

## ANIMAL CONTROL – PETS

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Registration – dog or cat NOT desexed					As gazetted	N	A	
Registration – dog or cat IS desexed (CERTIFIED)					As gazetted	N	A	
Registration – dog or cat OWNED by recognised breeder					As gazetted	N	A	
Registration – dog or cat IS desexed (CERTIFIED) and OWNED by pensioner					As gazetted	N	A	
Registration – dog or cat CERTIFIED as an assistance animal/working dog					As gazetted	N	A	
Certificate of Compliance – prescribed enclosure (maximum fee)					As gazetted	N	A	
Microchipping of animals by Council officer	\$37.00	\$34.55	\$3.45	\$38.00	2.70%	Y	D	
Microchipping of animals – Undertaken by contractor					Actual + 5%	Y	C	
Veterinary expenses for impounded animals					Actual + 5%	N	D	
Surrender fee per animal – Dog	\$54.00	\$55.00	\$0.00	\$55.00	1.85%	N	C	
Surrender fee per animal – Cat	\$33.00	\$34.00	\$0.00	\$34.00	3.03%	N	C	
Weekly hire of animal traps – in advance	\$11.00	\$10.00	\$1.00	\$11.00	0.00%	Y	E	
Bond for animal traps – refundable	\$50.00	\$50.00	\$0.00	\$50.00	0.00%	N	D	
Euthanasia fee – identifiable owner					Actual costs 5%	N	D	
Euthanasia administration fee – identifiable owner	\$59.00	\$61.00	\$0.00	\$61.00	3.39%	N	D	
Impounding release fee – 1st offence	\$59.00	\$61.00	\$0.00	\$61.00	3.39%	N	B	
Impounding release fee – 2nd or further offences	\$93.00	\$95.00	\$0.00	\$95.00	2.15%	N	B	

## ANIMAL CONTROL – PETS [continued]

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Daily maintenance and sustenance fee per dog/cat	\$25.00	\$15.00	\$0.00	\$15.00	-40.00%	Reduction reflects actual cost to council. Previous fee prohibitive to pet owners who have needed time to get funds together for release. Fee is still sufficient to dissuade irresponsible pet owners who are more likely to surrender and allow Council to rehome.	N	D

## ANIMAL CONTROL – STOCK

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Vehicle rate per hour	\$27.00	\$28.00	\$0.00	\$28.00	3.70%		N	D
Ranger rate per hour	\$50.00	\$51.00	\$0.00	\$51.00	2.00%		N	D
Transport costs					Actual + 5%		N	C
Veterinary expenses for impounded animals					Actual + 5%		N	C
Daily maintenance and sustenance fee per animal	\$25.00	\$26.00	\$0.00	\$26.00	4.00%		N	D
Release fee per animal	\$18.00	\$18.00	\$0.00	\$18.00	0.00%		N	B

## OFFENCE FEES

### BICYCLE & SKATEBOARD OFFENCES

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Bike offences – impound and release fee – 1st offence	\$55.00	\$56.00	\$0.00	\$56.00	1.82%		N	B
Bike offences – impound and release fee – 2nd offence	\$110.00	\$110.00	\$0.00	\$110.00	0.00%		N	B
Bike offences – sale of bike following 3rd offence					Actual + 5%		N	B
Skateboard offences – impound and release fee – per offence	\$15.00	\$15.00	\$0.00	\$15.00	0.00%		N	B

### ABANDONED VEHICLES

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Abandoned vehicles – impounding fee	\$245.00	\$245.00	\$0.00	\$245.00	0.00%		N	B
Abandoned vehicles – towing fee					Actual + 5%	To cover administrative costs	N	B
Abandoned vehicles – administration fee	\$60.00	\$60.00	\$0.00	\$60.00	0.00%		N	B

### NOXIOUS WEEDS CONTROL CERTIFICATE

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Noxious Weeds Control Certificate					Actual		N	D

## HEALTH ADMINISTRATION

### INSPECTION FEES

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Hairdressing Salons/Beauty Parlours	\$156.00	\$160.00	\$0.00	\$160.00	2.56%		N	F
Food Premises	\$156.00	\$160.00	\$0.00	\$160.00	2.56%		N	F
Boarding Houses	\$156.00	\$160.00	\$0.00	\$160.00	2.56%		N	F
Mobile Food Vendors	\$156.00	\$160.00	\$0.00	\$160.00	2.56%		N	F
Skin Penetration – Public Health Act (Div 4)	\$156.00	\$160.00	\$0.00	\$160.00	2.56%		N	F
Caravan Parks	\$156.00	\$160.00	\$0.00	\$160.00	2.56%		N	F
Health inspection – undertaken by contractor					Actual + 5%		N	F

### LOCAL GOVERNMENT ACT S68 APPROVAL

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Any given activity requiring s68 approval – other than Mobile Food Vendors	\$250.00	\$250.00	\$0.00	\$250.00	0.00%		N	B
Mobile Food Vendors s68 – approval and annual renewal	\$125.00	\$125.00	\$0.00	\$125.00	0.00%		N	D

### SWIMMING POOLS

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Sale of CPR charts	\$24.00	\$21.82	\$2.18	\$24.00	0.00%		Y	D
Certificate of compliance application – swimming pool	\$150.00	\$136.36	\$13.64	\$150.00	0.00%		Y	A
Application for certificate of compliance – swimming pool – reinspection fee	\$100.00	\$90.91	\$9.09	\$100.00	0.00%		Y	A
Fee for Council officer to process pool registration	\$15.00	\$13.64	\$1.36	\$15.00	0.00%		Y	A

## DEVELOPMENT

### DEVELOPMENT APPLICATIONS

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
DA fee – development not involving building, demolition or subdivision (cl 250 EPAR 2000)	\$285.00	\$285.00	\$0.00	\$285.00	0.00%		N	A
DA fee – dwelling with estimated construction cost \$100,000 or less (cl 247 EPAR 2000)	\$455.00	\$455.00	\$0.00	\$455.00	0.00%		N	A
DA fee – estimated cost up to \$5,000 (cl 246B EPAR 2000)	\$110.00	\$110.00	\$0.00	\$110.00	0.00%		N	A
DA fee – estimated cost \$5,001 – \$50,000 (cl 246B EPAR 2000)	\$170, plus an additional \$3.00 for each \$1,000 (or part of \$1,000) of the estimated cost.						N	A
DA fee – estimated cost \$50,001 – \$250,000 (cl 246B EPAR 2000)	\$352.00, plus an additional \$3.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$50,000.						N	A
DA fee – estimated cost \$250,001 – \$500,000 (cl 246B EPAR 2000)	\$1,160.00 plus an additional \$2.34 for each \$1,000 (or part of \$1,000) over \$250,000						N	A
DA fee – estimated cost up to \$500,001 – \$1,000,000 (cl 246 EPAR 2000)	\$1,745.00, plus an additional \$1.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000.						N	A
DA fee – estimate cost \$1,000,001 – \$10,000,000 (cl 246B EPAR 2000)	\$2,615.00, plus an additional \$1.44 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000.						N	A
DA fee – estimated cost more than \$10,000,000 (cl 246B EPAR 2000)	\$15,875.00 plus an additional \$1.19 for each \$1,000 (or part of \$1,000) over \$10,000,000						N	A
DA fee for advertisements (cl 246B EPAR 2000)	\$285.00, plus \$93.00 for each advertisement in excess of one						N	A

### SUBDIVISIONS

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Subdivisions – with new public and/or private road (cl 249 EPAR 2000)				\$665.00 plus \$65.00 per additional lot created		Fee corrected to \$665.	N	A
Subdivisions – no new public and/or private road (cl 249 EPAR 2000)				\$330.00 plus \$53.00 per additional lot created			N	A
Subdivisions – strata subdivision (cl 249 EPAR 2000)							N	A

## SUBDIVISIONS [continued]

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Subdivisions – strata subdivision (cl 249 EPAR 2000)		\$330.00 plus \$65.00 per additional lot created					N	A
Application for Subdivision Certificate	\$171.00	\$175.00	\$0.00	\$175.00	2.34%		N	n/a

## MODIFICATION OF DEVELOPMENT CONSENT

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Modification of development consent – s4.55 (1) minor error, misdescription or miscalculation (cl 258 EPAR 2000)					As gazetted		N	A
Modification of development consent – s4.55 (1A) minimal environmental impact (cl 258 EPAR 2000)					As gazetted		N	A
Modification of development consent – s4.55 (2) not of minimal environmental impact (cl 258 EPAR 2000)					As gazetted		N	A

## COMPLYING DEVELOPMENTS

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Complying Development Certificate – Class 1 & 10 – development cost up to \$10,000	\$220.00	\$200.00	\$20.00	\$220.00	0.00%		Y	B
Complying Development Certificate – Class 1 & 10 – development cost \$10,001 – \$20,000	\$310.00	\$281.82	\$28.18	\$310.00	0.00%		Y	B
Complying Development Certificate – Class 1 & 10 – development cost \$20,001 – \$50,000	\$430.00	\$390.91	\$39.09	\$430.00	0.00%		Y	B
Complying Development Certificate – Class 1 & 10 – development cost \$50,001 – \$100,000	\$610.00	\$554.55	\$55.45	\$610.00	0.00%		Y	B
Complying Development Certificate – Class 1 & 10 – development cost \$100,001 – \$150,000	\$850.00	\$772.73	\$77.27	\$850.00	0.00%		Y	B
Complying Development Certificate – Class 1 & 10 – development cost \$150,001 – \$250,000	\$1,184.00	\$1,076.36	\$107.64	\$1,184.00	0.00%		Y	B

## COMPLYING DEVELOPMENTS [continued]

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Complying Development Certificate – Class 1 & 10 – development cost over \$250,001	\$1,660.00	\$1,509.09	\$150.91	\$1,660.00	0.00%		Y	B
Complying Development Certificate – Class 2 to 9 – development cost up to \$10,000	\$355.00	\$322.73	\$32.27	\$355.00	0.00%		Y	B
Complying Development Certificate – Class 2 to 9 – development cost \$10,001 – \$20,000	\$430.00	\$390.91	\$39.09	\$430.00	0.00%		Y	B
Complying Development Certificate – Class 2 to 9 – development cost \$20,001 – \$50,000	\$550.00	\$500.00	\$50.00	\$550.00	0.00%		Y	B
Complying Development Certificate – Class 2 to 9 – development cost \$50,001 – \$100,000	\$905.00	\$822.73	\$82.27	\$905.00	0.00%		Y	B
Complying Development Certificate – Class 2 to 9 – development cost \$100,001 – \$250,000	\$1,990.00	\$1,809.09	\$180.91	\$1,990.00	0.00%		Y	B
Complying Development Certificate – Class 2 to 9 – development cost \$250,001 – \$500,000	\$2,560.00	\$2,327.27	\$232.73	\$2,560.00	0.00%		Y	B
Complying Development Certificate – Class 2 to 9 – development cost over \$500,001	\$3,660.00	\$3,327.27	\$332.73	\$3,660.00	0.00%		Y	B

## LODGEMENT OF CERTIFICATES

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Lodgement of Complying Development Certificate – external PCA (cl 263 EPAR 2000)	\$36.00	\$36.00	\$0.00	\$36.00	0.00%		N	A
Lodgement of Part 6 – Construction / Occupation / Subdivision Certificate – external PCA (cl 263 EPAR 2000)	\$36.00	\$36.00	\$0.00	\$36.00	0.00%		N	A



## ADDITIONAL FEES

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Title Searches				Or as invoiced by third party Min. Fee: \$22.73		N	D	
Designated Development – in addition to Development Application fee (cl 251 EPAR 2000 )	\$920.00	\$920.00	\$0.00	\$920.00	0.00%	N	A	
Designated Development – advertising fees in addition to Development Application fee (cl 252 EPAR 2000)	\$2,220.00	\$2,220.00	\$0.00	\$2,220.00	0.00%	N	A	
Development requiring advertising (cl 252 EPAR 2000) in accordance with an environmental planning instrument or development control plan; not designated, advertised or prohibited development	\$1,105.00	\$1,105.00	\$0.00	\$1,105.00	0.00%	N	A	
Advertising Base Fee – in addition to Development Application fee	\$210.00	\$210.00	\$0.00	\$210.00	0.00%	N	A	
Development requiring concurrence – processing fee for each concurrence authority / approval body (cl 252A EPAR 2000)	\$140.00	\$140.00	\$0.00	\$140.00	0.00%	N	A	
Concurrence fee for each concurrence authority / approval body (cl 252A EPAR 2000)	\$320.00	\$320.00	\$0.00	\$320.00	0.00%	N	A	

## DEVELOPMENT CERTIFICATES

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Certificate – 735A – certificate as to outstanding notices / orders – per lot (LGA 1993)	\$135.00	\$138.00	\$0.00	\$138.00	2.22%	N	D	
Certificate – s9.34-s9.37 – certificate as to outstanding notices / orders – per lot (EP&A 1979)	\$135.00	\$138.00	\$0.00	\$138.00	2.22%	N	D	
Section 10.7 (2) Certificate – per lot (cl 259 EPAR 2000)	\$53.00	\$53.00	\$0.00	\$53.00	0.00%	N	A	
Section 10.7 (5) Certificate – per lot (cl 259 EPAR 2000)	\$80.00	\$80.00	\$0.00	\$80.00	0.00%	N	A	

## REVIEW OF DEVELOPMENT APPLICATIONS

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Development Application review of determination (cl257 EPAR 2000)					As gazetted		Y	A
Development Application review of decision to reject (cl257A EPA 2000)					As gazetted		Y	A

## DEVELOPMENT OTHER

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Building records search – per hour					\$100 per hour. Minimum half hour.		N	B
Re-zoning application					\$1,000 deposit, plus balance of actual cost		N	B
Certified copy – document, plan, or map (cl 262 EPAR 2000)	\$53.00	\$53.00	\$0.00	\$53.00	0.00%		N	A
Dwelling entitlement search	\$121.00	\$124.00	\$0.00	\$124.00	2.48%		N	D
Section 7.12 contribution fees (where applicable) – cost of works \$100,001-\$200,000					0.5% of cost of works		N	E
Section 7.12 contribution fees (where applicable) – cost of works \$200,001 and greater					1.0% of cost of works		N	D

## CONSTRUCTION CERTIFICATES

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Construction Certificate – building cost up to \$5,000	\$81.00	\$73.64	\$7.36	\$81.00	0.00%		Y	B
Construction Certificate – building cost \$5,001 – \$100,000					\$103.00 plus 0.35% of cost over \$5,000		Y	B

## CONSTRUCTION CERTIFICATES [continued]

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Construction Certificate – building cost \$100,001 – \$250,000			\$359.00 plus 0.22% of cost over \$100,000			Amended to bring fees into line with other councils and market expectations .	Y	B
Construction Certificate – building cost over \$250,001			\$717.00 plus 0.11% of cost over \$250,000			Amended to bring fees into line with other councils and market expectations .	Y	B

## CONSTRUCTION INSPECTIONS

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Critical stage inspection as per consent conditions – up to 6 inspections	\$575.00	\$522.73	\$52.27	\$575.00	0.00%		Y	B
Critical stage inspection as per consent conditions – up to 3 inspections	\$285.00	\$259.09	\$25.91	\$285.00	0.00%		Y	B
Critical stage inspection as per consent conditions – up to 6 inspections – undertaken by contractor	\$935.00	\$850.00	\$85.00	\$935.00	0.00%		Y	D
Critical stage inspection as per consent conditions – up to 3 inspections – undertaken by contractor	\$480.00	\$436.36	\$43.64	\$480.00	0.00%		Y	D
Additional inspection – per inspection	\$273.00	\$248.18	\$24.82	\$273.00	0.00%		Y	B
Critical stage additional and other inspections – undertaken by contractor					Actual + 5%		Y	B

## BUILDING CERTIFICATES

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Building certificate – dwellings and outbuildings, eg: sheds – Class 1a, 10a, 10b (cl 260 EPA 1979)	\$250.00	\$250.00	\$0.00	\$250.00	0.00%		N	A
Building certificate – classes 2 to 9 – up to 200 square metres	\$250.00	\$250.00	\$0.00	\$250.00	0.00%		N	A
Building certificate – classes 2 to 9 – 200 to 2,000 metres square	\$250.00, plus an additional \$0.50 per square metre over 200 square metres						N	A
Building certificate – classes 2 to 9 – over 2,000 square metres	\$1,165.00 plus an additional \$0.075 per metre square over 2,000 metres square						N	A
Copy of building certificate (cl 261 EPAR 2000)	\$13.00	\$13.00	\$0.00	\$13.00	0.00%		N	A

## ENGINEERING INSPECTIONS

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Inspection – 48 hours notice	\$160.00	\$145.45	\$14.55	\$160.00	0.00%		Y	B
Inspection – less than 48 hours notice	\$216.00	\$200.91	\$20.09	\$221.00	2.31%		Y	B
Inspection – undertaken by contractor					Actual + 5%		Y	B

## ENVIRONMENTAL

### ENVIRONMENTAL

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
UPSS Inspections	\$0.00	\$248.18	\$24.82	\$273.00	∞		Y	A
Drum Muster approved containers – by prior arrangement only	\$0.00	\$0.00	\$0.00	\$0.00	∞		Y	E

DRAFT

# WASTE

## DEPOT DISPOSAL FEES

### DRUM MUSTER

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Car boot load – sorted waste into designated area	\$0.00	\$0.00	\$0.00	\$0.00	∞		Y	E
Car boot load – unsorted waste	\$10.00	\$9.09	\$0.91	\$10.00	0.00%		Y	D
Box trailer or utility – clean green waste	\$0.00	\$0.00	\$0.00	\$0.00	∞		Y	E
Box trailer or utility – unsorted waste	\$25.00	\$22.73	\$2.27	\$25.00	0.00%		Y	D
Large trailer – clean green waste	\$0.00	\$0.00	\$0.00	\$0.00	∞		Y	E
Large trailer – sorted waste into designated area	\$0.00	\$0.00	\$0.00	\$0.00	∞		Y	E
Large trailer – unsorted waste	\$40.00	\$37.27	\$3.73	\$41.00	2.50%		Y	D
Truck – less than 5 cubic metres	\$210.50	\$196.36	\$19.64	\$216.00	2.61%		Y	D
Small tyre, eg: car, 4WD – per tyre	\$10.00	\$9.09	\$0.91	\$10.00	0.00%		Y	D
Medium tyre, eg: truck, super single – per tyre	\$25.00	\$23.18	\$2.32	\$25.50	2.00%		Y	D
Large tyre, eg: tractor – per tyre	\$35.00	\$32.73	\$3.27	\$36.00	2.86%		Y	D
Very large tyre, eg: 4WD tractor, earthmoving – per tyre	\$70.00	\$64.55	\$6.45	\$71.00	1.43%		Y	D
Refrigerator / freezers / air conditioners – non degassed	\$85.50	\$79.55	\$7.95	\$87.50	2.34%		Y	D
White goods / scrap steel – clean	\$0.00	\$0.00	\$0.00	\$0.00	∞		Y	E
Mattress / furniture / soft furnishings	\$0.00	\$0.00	\$0.00	\$0.00	∞		Y	E
Batteries	\$0.00	\$0.00	\$0.00	\$0.00	∞		Y	E

### NARRANDERA DEPOT

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Recyclable waste, eg: cans, glass, plastic – sorted into designated area	\$0.00	\$0.00	\$0.00	\$0.00	∞		Y	E

**NARRANDERA DEPOT** [continued]

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Box trailer or utility – sorted waste into designated area	\$0.00	\$0.00	\$0.00	\$0.00	∞		Y	E
Truck – over 5 cubic metres but less than 10 cubic metres	\$355.00	\$330.91	\$33.09	\$364.00	2.54%		Y	D
Truck – over 10 cubic metres	\$631.00	\$588.18	\$58.82	\$647.00	2.54%		Y	D
Skip bin or dumpster – less than 5 cubic metres	\$211.00	\$196.36	\$19.64	\$216.00	2.37%		Y	D
Skip bin or dumpster – over 5 cubic metres	\$355.00	\$330.91	\$33.09	\$364.00	2.54%		Y	D
Car bodies	\$55.00	\$50.91	\$5.09	\$56.00	1.82%		Y	D
Asbestos or materials containing asbestos – per cubic metre – only accepted with compliance to current EPA requirements and by prior arrangement only	\$256.00	\$239.09	\$23.91	\$263.00	2.73%		Y	D
Gas bottles and fire extinguishers up to 9kg – commercial	\$0.00	\$18.18	\$1.82	\$20.00	∞	EPA does not permit commercial gas bottles and fire extinguishers to be disposed of at no charge at Community Recycling Centre.	Y	D
Gas bottles and fire extinguishers – over 9kg commercial	\$0.00	\$23.64	\$2.36	\$26.00	∞	EPA does not permit commercial gas bottles and fire extinguishers to be disposed of at no charge at Community Recycling Centre.	Y	D
Motor oil – up to 20L	\$0.00	\$0.00	\$0.00	\$0.00	∞		Y	n/a
Clean fill – virgin, excavated, natural material	\$0.00	\$0.00	\$0.00	\$0.00	∞		Y	n/a
Animal carcass – companion animal / pet, eg: cat, dog	\$6.00	\$5.45	\$0.55	\$6.00	0.00%		Y	D

continued on next page ...

## NARRANDERA DEPOT [continued]

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Animal carcass – small stock, eg: sheep, goat	\$10.00	\$9.09	\$0.91	\$10.00	0.00%		Y	n/a
Animal carcass – large stock, eg: cattle, horse	\$40.00	\$36.36	\$3.64	\$40.00	0.00%		Y	D

## GARBAGE BINS

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Replacement garbage bin – new	\$113.00	\$116.00	\$0.00	\$116.00	2.65%		N	D
Replacement garbage bin – second hand if available	\$60.00	\$62.00	\$0.00	\$62.00	3.33%		N	D

## WASTE AVAILABILITY & COLLECTION CHARGES

### NARRANDERA, BARELLAN & GRONG GRONG

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Domestic waste availability	\$50.00	\$51.30	\$0.00	\$51.30	2.60%		N	D
Domestic waste collection 240L – per bin	\$211.90	\$217.40	\$0.00	\$217.40	2.60%		N	D
Domestic recycled waste collection 240L – per bin	\$80.50	\$82.60	\$0.00	\$82.60	2.61%		N	D
Non-domestic waste availability	\$50.00	\$51.30	\$0.00	\$51.30	2.60%		N	D
Non-domestic waste collection 240L – per bin	\$211.90	\$217.40	\$0.00	\$217.40	2.60%		N	D
Non-domestic recycled waste collection 240L – per bin	\$80.50	\$82.60	\$0.00	\$82.60	2.61%		N	D
Non-domestic waste collection 240L – per bin – 2x weekly (Narrandera)	\$423.00	\$434.00	\$0.00	\$434.00	2.60%		N	n/a



# CEMETERY

## GENERAL CEMETERY

### NARRANDERA, BARELLAN & GRONG GRONG

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Land	\$1,035.00	\$987.27	\$98.73	\$1,086.00	4.93%		Y	C
Land – Perpetual maintenance	\$451.00	\$430.00	\$43.00	\$473.00	4.88%		Y	C
Interment – double depth – 1st interment	\$946.00	\$902.73	\$90.27	\$993.00	4.97%		Y	C
Interment – double depth – 2nd interment	\$946.00	\$902.73	\$90.27	\$993.00	4.97%		Y	C
Interment – single depth	\$946.00	\$902.73	\$90.27	\$993.00	4.97%		Y	C
Interment – stillborn/infant/child/adolescent up to 18 years or ashes only	\$473.00	\$450.91	\$45.09	\$496.00	4.86%		Y	C
Interment Permit	\$178.00	\$186.00	\$0.00	\$186.00	4.49%		N	C
Headstone/Monument Permit	\$99.00	\$103.00	\$0.00	\$103.00	4.04%		N	C
Outside of normal working hours charge	\$78.00	\$73.64	\$7.36	\$81.00	3.85%		Y	C
Travel to Barellan (per round trip)	\$288.00	\$200.00	\$20.00	\$220.00	-23.61%	Travel costs reference actual travel cost	Y	C
Travel to Grong Grong (per round trip)	\$178.00	\$109.09	\$10.91	\$120.00	-32.58%		Y	C

## LAWN CEMETERY

### NARRANDERA & BARELLAN

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Land	\$1,035.00	\$987.27	\$98.73	\$1,086.00	4.93%		Y	C
Land – Perpetual maintenance	\$451.00	\$430.00	\$43.00	\$473.00	4.88%		Y	C

## NARRANDERA & BARELLAN [continued]

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Interment – single depth adult	\$946.00	\$902.73	\$90.27	\$993.00	4.97%		Y	C
Interment – stillborn/infant/child/adolescent up to 18 years or ashes only	\$473.00	\$450.91	\$45.09	\$496.00	4.86%		Y	C
Interment Permit	\$178.00	\$186.00	\$0.00	\$186.00	4.49%		N	C
Headstone/Monument Permit	\$99.00	\$103.00	\$0.00	\$103.00	4.04%		N	C
Outside of normal working hours charge	\$78.00	\$73.64	\$7.36	\$81.00	3.85%		Y	C
Interment – double depth – 1st interment (Barellan only)	\$946.00	\$902.73	\$90.27	\$993.00	4.97%		Y	C
Interment – double depth – 2nd interment (Barellan Only)	\$946.00	\$902.73	\$90.27	\$993.00	4.97%		Y	C
Travel to Barellan (per round trip)	\$288.00	\$200.00	\$20.00	\$220.00	-23.61%		Y	C

## NICHE WALL

### NARRANDERA, BARELLAN & GRONG GRONG

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Allocation of niche, interment of ashes, memorial plaque and perpetual maintenance	\$805.00	\$768.18	\$76.82	\$845.00	4.97%		Y	C
Interment permit	\$178.00	\$186.00	\$0.00	\$186.00	4.49%		N	C
Supply and fixation of vase to both new and existing interment	\$99.00	\$93.64	\$9.36	\$103.00	4.04%		Y	C
Interment of ashes into existing reserved niche, memorial plaque and perpetual mntce	\$288.00	\$274.55	\$27.45	\$302.00	4.86%		Y	C
Disinterment of ashes, repairs to exterior of niche	\$236.00	\$224.55	\$22.45	\$247.00	4.66%		Y	C
Reservation of niche and fixation of reserve plaque	\$515.00	\$490.91	\$49.09	\$540.00	4.85%		Y	C
Travel to Barellan (per round trip)	\$288.00	\$200.00	\$20.00	\$220.00	-23.61%		Y	C
Travel to Grong Grong (per round trip)	\$178.00	\$109.09	\$10.91	\$120.00	-32.58%		Y	C

## ROSE GARDEN

### NARRANDERA & BARELLAN

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Allocation of allotment, interment of ashes, refill, memorial plaque and perpetual mntce	\$805.00	\$768.18	\$76.82	\$845.00	4.97%		Y	C
Interment permit	\$178.00	\$186.00	\$0.00	\$186.00	4.49%		N	C
Interment of ashes into existing reserved altmnt, memorial plaque and perpetual mntce	\$288.00	\$274.55	\$27.45	\$302.00	4.86%		Y	C
Disinterment of ashes, repairs to garden edge	\$236.00	\$224.55	\$22.45	\$247.00	4.66%		Y	C
Reservation of allotment and fixation of reserve plaque	\$515.00	\$490.91	\$49.09	\$540.00	4.85%		Y	C
Travel to Barellan (per round trip)	\$294.00	\$200.00	\$20.00	\$220.00	-25.17%		Y	C

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# WATER

## WATER ACCESS CHARGE

### ANNUAL ACCESS CHARGE FOR CONNECTION TO A SINGLE ASSESSMENT

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Water Access Charge unmetered service	\$291.90	\$299.50	\$0.00	\$299.50	2.60%		N	B
Water Access Charge strata unit	\$291.90	\$299.50	\$0.00	\$299.50	2.60%		N	B
Water Access Charge 20mm service	\$291.90	\$299.50	\$0.00	\$299.50	2.60%		N	B
Water Access Charge 25mm service	\$291.90	\$299.50	\$0.00	\$299.50	2.60%		N	B
Water Access Charge 32mm service	\$745.30	\$764.70	\$0.00	\$764.70	2.60%		N	B
Water Access Charge 40mm service	\$1,165.40	\$1,195.70	\$0.00	\$1,195.70	2.60%		N	B
Water Access Charge 50mm service	\$1,822.10	\$1,869.50	\$0.00	\$1,869.50	2.60%		N	B
Water Access Charge 80mm service	\$4,660.60	\$4,781.80	\$0.00	\$4,781.80	2.60%		N	B
Water Access Charge 100mm service	\$7,281.20	\$7,470.50	\$0.00	\$7,470.50	2.60%		N	B

## METERED CONNECTION

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
20mm metered connection	\$1,386.40	\$1,422.40	\$0.00	\$1,422.40	2.60%		N	B
25mm metered connection	\$1,749.20	\$1,794.70	\$0.00	\$1,794.70	2.60%		N	B
32mm metered connection	\$2,098.40	\$2,153.00	\$0.00	\$2,153.00	2.60%		N	B
40mm metered connection	\$2,324.50	\$2,384.90	\$0.00	\$2,384.90	2.60%		N	B
50mm metered connection	\$3,496.00	\$3,586.90	\$0.00	\$3,586.90	2.60%		N	B
100mm metered connection					Actual		N	B
Metered or unmetered dedicated fire service					Actual		N	B
Additional Cost > 24m Water Service Length					Quotation to be obtained		N	B
20mm meter installation	\$245.80	\$252.20	\$0.00	\$252.20	2.60%		N	B

## METERED CONNECTION [continued]

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
25mm meter installation	\$328.30	\$336.80	\$0.00	\$336.80	2.59%		N	B

## TESTING FEES

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Water Meter Testing Fee	\$218.00	\$223.00	\$0.00	\$223.00	2.29%		N	D
20mm metered connection	\$219.00	\$224.70	\$0.00	\$224.70	2.60%		N	D
25mm metered connection	\$240.00	\$246.20	\$0.00	\$246.20	2.58%		N	D
32mm metered connection	\$284.30	\$291.70	\$0.00	\$291.70	2.60%		N	D
40mm metered connection	\$306.40	\$314.40	\$0.00	\$314.40	2.61%		N	D
50mm metered connection	\$349.50	\$358.60	\$0.00	\$358.60	2.60%		N	D
80mm metered connection	\$393.80	\$404.00	\$0.00	\$404.00	2.59%		N	D
100mm metered connection	\$437.90	\$449.30	\$0.00	\$449.30	2.60%		N	D

## OTHER FEES

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Water Meter Upsize or Downsize	\$278.90	\$286.20	\$0.00	\$286.20	2.62%		N	D
Hydrant Testing Fee	\$278.90	\$278.90	\$0.00	\$278.90	0.00%		N	D
Water Meter Testing Fee to be paid by applicant					Actual		N	D
Water Meter Special Reading Fee	\$62.00	\$63.50	\$0.00	\$63.50	2.42%		N	D
Water Service Alteration					Actual		N	B
Water Service Disconnection Fee					Actual		N	B
Water Service Reconnection Fee					Actual		N	B

## OTHER FEES [continued]

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Levied per equivalent tenement for new developments where water is supplied or proposed to be supplied	\$1,965.90	\$2,017.00	\$0.00	\$2,017.00	2.60%		N	B
Levied per equivalent tenement for assessments connecting to the water reticulation network where there has not been a previous network	\$1,965.90	\$2,017.00	\$0.00	\$2,017.00	2.60%		N	B

## WATER CONSUMPTION CHARGES

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Consumption charge per kilolitre recorded as consumed (November Account)	\$1.10	\$1.13	\$0.00	\$1.13	2.73%		N	B
Consumption charge per kilolitre recorded as consumed (Feb & May Accounts)	\$1.13	\$1.16	\$0.00	\$1.16	2.65%		N	B
Estimate Account – based on same period 12 months previous					As Calculated		N	B
Volume charge per kilolitre – Standpipe	\$1.35	\$1.39	\$0.00	\$1.39	2.96%		N	B

## RAW WATER REUSE SYSTEM ACCESS CHARGE

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
20mm connection	\$129.80	\$133.20	\$0.00	\$133.20	2.62%		N	B
25mm connection	\$129.80	\$133.20	\$0.00	\$133.20	2.62%		N	B
32mm connection	\$332.50	\$341.20	\$0.00	\$341.20	2.62%		N	B
40mm connection	\$519.20	\$532.70	\$0.00	\$532.70	2.60%		N	B
50mm connection	\$812.00	\$833.10	\$0.00	\$833.10	2.60%		N	B
80mm connection	\$2,120.80	\$1,200.00	\$0.00	\$1,200.00	-43.42%		N	B
100mm connection	\$3,312.30	\$1,500.00	\$0.00	\$1,500.00	-54.71%		N	B

## RAW WATER REUSE SYSTEM METERED CONNECTION

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
20mm connection	\$690.20	\$708.20	\$0.00	\$708.20	2.61%		N	B
25mm connection	\$870.80	\$893.40	\$0.00	\$893.40	2.60%		N	B
32mm connection	\$1,040.70	\$1,067.80	\$0.00	\$1,067.80	2.60%		N	B
40mm connection	\$1,155.50	\$1,185.50	\$0.00	\$1,185.50	2.60%		N	B
50mm connection	\$1,741.60	\$1,786.90	\$0.00	\$1,786.90	2.60%		N	B
80mm connection					Actual		N	B
100mm connection					Actual		N	B

## RAW WATER REUSE CONSUMPTION CHARGES

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Off-peak levied per kilolitre (Not for profit organisations)	\$0.26	\$0.27	\$0.00	\$0.27	3.85%		N	B
Peak levied per kilolitre	\$0.56	\$0.57	\$0.00	\$0.57	1.79%		N	B

## SEWER

### SEWER ACCESS CHARGE

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Residential Standard charge	\$651.50	\$716.70	\$0.00	\$716.70	10.01%		N	B
Residential Multiple Occupancies – Standard charge multiplied by the number of separate occupancies					As calculated		N	B
Non-Residential Multiple Occupancies – Standard charge multiplied by the number of separate occupancies					As calculated		N	B
Non-Residential – Sewer access charge is levied per water meter connected capable of having discharge to the sewerage system					Sewer access charge multiplied by SDF		N	B
Minimum charge annually (combined access charge & useage charge)	\$651.50	\$716.70	\$0.00	\$716.70	10.01%		N	B
Minimum charge annually Unmetered premises	\$651.50	\$716.70	\$0.00	\$716.70	10.01%		N	B
Minimum charge annually 20mm water meter	\$472.20	\$519.40	\$0.00	\$519.40	10.00%		N	B
Minimum charge annually 25mm water meter	\$737.40	\$811.10	\$0.00	\$811.10	9.99%		N	B
Minimum charge annually 32mm water meter	\$1,208.60	\$1,329.50	\$0.00	\$1,329.50	10.00%		N	B
Minimum charge annually 40mm water meter	\$1,888.30	\$2,077.10	\$0.00	\$2,077.10	10.00%		N	B
Minimum charge annually 50mm water meter	\$2,950.50	\$3,245.60	\$0.00	\$3,245.60	10.00%		N	B
Minimum charge annually 80mm water meter	\$7,553.00	\$8,308.30	\$0.00	\$8,308.30	10.00%		N	B
Minimum charge annually 100mm water meter	\$11,804.40	\$12,984.80	\$0.00	\$12,984.80	10.00%		N	B

### SEWER USAGE CHARGE

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Non-Residential – Levied per kilolitre of sewage discharge to sewer	\$1.35	\$1.39	\$0.00	\$1.39	2.96%		N	B



## SEWER OTHER CHARGES

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Annual Trade Waste charge per K/L	\$1.26	\$1.29	\$0.00	\$1.29	2.38%		N	C
Annual Trade Waste Fee	\$159.70	\$163.80	\$0.00	\$163.80	2.57%		N	
Annual Trade Waste Inspection Fee	\$92.60	\$95.00	\$0.00	\$95.00	2.59%		N	F
New connection	\$1,458.40	\$1,496.30	\$0.00	\$1,496.30	2.60%		N	B
Alteration to existing connection				Actual			N	C
Sewerage Diagrams – sewer connection and sewer main – per lot	\$43.50	\$44.50	\$0.00	\$44.50	2.30%		N	B
Levied per equivalent tenement for new developments where sewer service is supplied or proposed to be supplied	\$1,095.20	\$1,123.70	\$0.00	\$1,123.70	2.60%		N	B
Levied per equivalent tenement for assessments connecting to the sewer reticulation network where there has not been a previous connection	\$1,095.20	\$1,123.70	\$0.00	\$1,123.70	2.60%		N	B
Trade Waste Non-Compliant Fee Category 1 (per kL sewer discharged)	\$1.03	\$1.06	\$0.00	\$1.06	2.91%		N	D
Trade Waste Non-Compliance Fee Category 2 (per kL sewer discharged)	\$2.60	\$2.70	\$0.00	\$2.70	3.85%		N	D

## STORMWATER CHARGES

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Residential assessments – non strata	\$25.00	\$25.00	\$0.00	\$25.00	0.00%		N	A
Residential assessments – strata	\$12.50	\$12.50	\$0.00	\$12.50	0.00%		N	A
Non-residential assessments – non strata \$25 first 350m sq or part thereof	\$25.00	\$25.00	\$0.00	\$25.00	0.00%		N	A
Non-Residential assessments – non strata \$25 charged per 350m sq or part thereof of total assessment area with the maximum charge capped at \$425	\$425.00	\$425.00	\$0.00	\$425.00	0.00%		N	B
Non-Residential assessments – strata	\$12.50	\$12.50	\$0.00	\$12.50	0.00%		N	A
Non-Residential assessments – non strata \$12.50 charged per 350m sq or part thereof of total assessment area with the maximum charge capped at \$212.50	\$212.50	\$212.50	\$0.00	\$212.50	0.00%		N	B

## STORMWATER CHARGES [continued]

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Barellan Residential assessment – non strata	\$25.00	\$25.00	\$0.00	\$25.00	0.00%		N	A
Barellan Residential assessment – strata	\$12.50	\$12.50	\$0.00	\$12.50	0.00%		N	A
Barellan Non-Residential assessments – non strata \$25 first 350m sq or part thereof	\$25.00	\$25.00	\$0.00	\$25.00	0.00%		N	A
Barellan Non-Residential assessments – non strata \$25 charged per 350m sq or part thereof of total assessment area with the maximum charge capped at \$425	\$425.00	\$425.00	\$0.00	\$425.00	0.00%		N	B
Barellan Non-Residential assessments – strata	\$12.50	\$12.50	\$0.00	\$12.50	0.00%		N	A
Barellan Non-Residential assessments – non strata \$12.50 charged per 350m sq or part thereof of total assessment area with the maximum charge capped at \$212.50	\$212.50	\$212.50	\$0.00	\$212.50	0.00%		N	B

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## RECREATION

### SPORTS STADIUM

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Week Day Use per hour	\$67.00	\$61.82	\$6.18	\$68.00	1.49%		Y	D
Night Competition Use per hour	\$120.00	\$111.82	\$11.18	\$123.00	2.50%		Y	D
Weekend Competition Use per hour	\$96.00	\$89.09	\$8.91	\$98.00	2.08%		Y	D
Public Holiday Use per hour	\$120.00	\$111.82	\$11.18	\$123.00	2.50%		Y	D
Western Junior League	\$79.00	\$73.64	\$7.36	\$81.00	2.53%		Y	D

### OUTDOOR NETBALL COURTS

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Outdoor Court Hire – no lights	\$14.00	\$12.73	\$1.27	\$14.00	0.00%	per hour	Y	D
Outdoor Court Hire – with lights	\$25.00	\$22.73	\$2.27	\$25.00	0.00%	per hour	Y	D

## SPORTSGROUNDS

### NARRANDERA SPORTSGROUND

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Annual Key Deposit	\$90.00	\$90.00	\$0.00	\$90.00	0.00%		N	D
RFL Grand Final	\$0.00	\$1,090.91	\$109.09	\$1,200.00	∞	Fee previously set by council resolution	Y	D

**NARRANDERA SPORTSGROUND** [continued]

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
RFL Minor Finals	\$0.00	\$545.45	\$54.55	\$600.00	∞	Fee previously set by council resolution	Y	E
Venue bond	\$1,100.00	\$1,100.00	\$0.00	\$1,100.00	0.00%		N	E
All Codes – senior home game, ground hire & cleaning charge	\$473.00	\$438.18	\$43.82	\$482.00	1.90%	Cleaning charge for pre match ground preparation, Additional charge of \$70/ hr if the venue is left in an unsuitable condition.	Y	E
All Codes – senior finals and special matches	\$1,189.00	\$1,094.55	\$109.45	\$1,204.00	1.26%		Y	E
All Codes – Other Events	\$473.00	\$438.18	\$43.82	\$482.00	1.90%	minor events, individual matches	Y	E
Representative matches all junior Codes – ground hire & cleaning charge	\$473.00	\$438.18	\$43.82	\$482.00	1.90%	Additional cleaning charge of \$70/ hr if the venue is left in an unsuitable condition.	Y	E
Charge per use of the lights	\$0.00	\$0.00	\$0.00	\$0.00	∞	as per previous years for 100, 200 and 500 lux	Y	D
Telephone charges – responsibility of AFL club					Actual	current cost \$1000 2 lines plus internet.	Y	D

## NARRANDERA SPORTSGROUND [continued]

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Lighting 100 lux (full oval per hour)	\$25.50	\$23.64	\$2.36	\$26.00	1.96%		Y	D
Lighting 200 lux (full oval per hour)	\$47.00	\$43.64	\$4.36	\$48.00	2.13%		Y	D
Lighting 500 lux (full oval per hour)	\$72.00	\$63.64	\$6.36	\$70.00	-2.78%		Y	D
Electricity & Gas charges – responsibility of AFL club					Actual	Club house to be metered and charged	Y	D

## HENRY MATHIESON OVAL

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
No charge to Junior sporting bodies for use of the oval	\$0.00	\$0.00	\$0.00	\$0.00	∞		Y	E
Narrandera Junior Aussie Rules	\$0.00	\$0.00	\$0.00	\$0.00	∞		Y	E
Narrandera Junior Cricket Assoc.	\$0.00	\$0.00	\$0.00	\$0.00	∞		Y	E
Other Users – 2 hours (Includes deposit of \$25.00 for key)	\$78.00	\$72.73	\$7.27	\$80.00	2.56%		Y	D
Other Users – 4 hours (Includes deposit of \$25.00 for key)	\$104.00	\$96.36	\$9.64	\$106.00	1.92%		Y	D
Other Users – full day (Includes deposit of \$25.00 for key)	\$146.00	\$135.45	\$13.55	\$149.00	2.05%		Y	D
Charges applicable will be determined at the time according to proposed use					Negotiable		Y	E

## BARELLAN SPORTSGROUND

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Football – Rugby League/AFL annual ground user charge	\$557.00	\$520.00	\$52.00	\$572.00	2.69%	Additional cleaning charge of \$70/ hr if the venue is left in an unsuitable condition. 2019-20	Y	E
Football – Rugby League/AFL clean charge for home games (per game)	\$90.00	\$86.36	\$8.64	\$95.00	5.56%	Cleaning charge is for general cleaning pre match, an additional charge of \$70/hr will incur if the venue is left in an unsuitable condition.	Y	E

## OTHER

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Preparation of wickets, cleaning – all fields per match	\$84.00	\$78.18	\$7.82	\$86.00	2.38%		Y	E

# TRANSPORT

## PLANT HIRE

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Plant Hire Operator Hourly Rate	\$56.00	\$52.27	\$5.23	\$57.50	2.68%		Y	C
Plant Hire Operator Costs (Overtime Rate)	\$90.80	\$84.73	\$8.47	\$93.20	2.64%		Y	C
Motor Grader (Price includes Operator)	\$169.00	\$153.64	\$15.36	\$169.00	0.00%		Y	C
Front End Loader (Price includes Operator)	\$204.50	\$185.91	\$18.59	\$204.50	0.00%		Y	C
Backhoe (Price includes Operator)	\$141.30	\$131.82	\$13.18	\$145.00	2.62%		Y	C
Tractor (Price includes Operator)	\$110.10	\$102.73	\$10.27	\$113.00	2.63%		Y	C
S.P. Vibrating Roller (Price includes Operator)	\$133.90	\$124.91	\$12.49	\$137.40	2.61%		Y	C
Tipping Truck – Large 10m3 (Price includes Operator)	\$175.90	\$164.09	\$16.41	\$180.50	2.62%		Y	C
Tipping Truck – Medium 6m3 (Price includes Operator)	\$99.30	\$92.64	\$9.26	\$101.90	2.62%		Y	C
Tipping Truck – Light 2m3 (Price includes Operator)	\$85.90	\$80.09	\$8.01	\$88.10	2.56%		Y	C
Jet Patcher (Price includes Operator)	\$181.30	\$169.09	\$16.91	\$186.00	2.59%		Y	C
Street Sweeper (Price includes Operator )	\$187.80	\$175.18	\$17.52	\$192.70	2.61%		Y	C
Dog Trailer – Tri-axle (exclusive of Operator Cost)	\$48.50	\$45.27	\$4.53	\$49.80	2.68%		Y	C
Combination Roller (exclusive of Operator Cost)	\$26.90	\$25.09	\$2.51	\$27.60	2.60%		Y	C
Slasher – <2m (exclusive of Operator Cost)	\$39.80	\$37.09	\$3.71	\$40.80	2.51%		Y	C
Tip Truck (Price includes Operator)	\$166.10	\$154.91	\$15.49	\$170.40	2.59%		Y	C
Twin Steer Water Truck (Price includes Operator)	\$142.40	\$132.82	\$13.28	\$146.10	2.60%		Y	C
John Deere 5090 Tractor Loader (Price includes Operator)	\$119.80	\$111.73	\$11.17	\$122.90	2.59%		Y	C
Slasher – 3.6m (exclusive of Operator Cost)	\$47.40	\$44.18	\$4.42	\$48.60	2.53%		Y	C
Tri Axle Float (exclusive of Operator Cost)	\$109.00	\$101.64	\$10.16	\$111.80	2.57%		Y	C
High Pressure Water Jetting Machine (exclusive of Operator Cost)	\$93.90	\$87.55	\$8.75	\$96.30	2.56%		Y	C
Electric Eel Rodding Machine (exclusive of Operator Cost)	\$32.40	\$30.18	\$3.02	\$33.20	2.47%		Y	C
Excavator (Price includes Operator)	\$119.00	\$111.00	\$11.10	\$122.10	2.61%		Y	C
Skid Steer (Price includes Operator)	\$119.70	\$108.82	\$10.88	\$119.70	0.00%		Y	C

## ANCILLARY (PRIVATE WORKS)

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Kerb & Gutter – non standard layback					POA	Y	C	
Kerb & guttering – frontages					POA	Y	C	
Kerb & guttering – back & sides					POA	Y	C	
Footpaving – frontages					POA	Y	C	
Footpaving – sides					POA	Y	C	
Restoration of road openings < 10m2					POA	Y	C	
Restoration of road openings > 10m2					POA	Y	C	
Stormwater drainage infrastructure contribution on subdivision					POA	Y	B	
Roadway drainage infrastructure contribution on subdivision					POA	Y	B	
Heavy Vehicle Inspection Fee – Set by RMS					Set by RMS	Y	B	
Bore site – rent per annum	\$0.00	\$0.00	\$0.00	\$0.00	∞	Y	B	
Footpath opening fee – minimum	\$92.80	\$86.55	\$8.65	\$95.20	2.59%	Y	B	
Footpath opening fee – restoration					Actual + GST	Y	D	
Gravel road opening fee	\$185.80	\$173.27	\$17.33	\$190.60	2.58%	Y	B	
Sealed road opening fee – minimum	\$296.10	\$276.18	\$27.62	\$303.80	2.60%	Y	B	
Grids and gates – application fee, inspection and advertising					POA	Y	B	
supply levels for layback & driveway construction – minimum					POA	Y	B	
Local facility sign – annual charge					POA	Y	B	
Local facility charge – initial charge					POA	Y	B	
Restoration of road openings					Cost + 45%	Y	C	
Permanent closure and transfer of land					Cost + 45%	Y	C	

## TRAFFIC COUNT INFORMATION

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Collection, processing and supply of new traffic count information	\$0.00	\$0.00	\$0.00	\$0.00	∞	N	B	



## TRAFFIC COUNT INFORMATION [continued]

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Supply of existing traffic count information	\$0.00	\$0.00	\$0.00	\$0.00	∞		N	B

## HEAVY VEHICLE ACCESS PERMIT

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Permit Application – Class 1 or Class 3 heavy vehicles	\$0.00	\$0.00	\$0.00	\$0.00	∞		N	B
Route Assessment	\$0.00	\$0.00	\$0.00	\$0.00	∞		N	B

## CAR PARK HIRE

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Hire of regulated timed car park spaces	\$0.00	\$0.00	\$0.00	\$0.00	∞		N	B

## SIGNAGE

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Assessment / Application fee	\$0.00	\$0.00	\$0.00	\$0.00	∞		N	B
Five year Licence Fee – Initial	\$0.00	\$0.00	\$0.00	\$0.00	∞		N	B
Five year Licence fee – renewal	\$0.00	\$0.00	\$0.00	\$0.00	∞		N	B
Non standard sign	\$0.00	\$0.00	\$0.00	\$0.00	∞		N	B
Relocate an existing sign	\$0.00	\$0.00	\$0.00	\$0.00	∞		N	B
Replace or repair damaged sign	\$0.00	\$0.00	\$0.00	\$0.00	∞		N	B
Supply and installation of a new standard sign	\$0.00	\$0.00	\$0.00	\$0.00	∞		N	B

## TRUCK WASH

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Truck Wash User Fee – minimum charge per 10 minutes	\$7.20	\$7.27	\$0.73	\$8.00	11.11%		Y	D
Truck Wash access key	\$0.00	\$30.00	\$3.00	\$33.00	∞		Y	B

## AERODROME

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Passenger landing fees (charged per passenger)	\$7.00	\$6.36	\$0.64	\$7.00	0.00%	Passenger fee revised to \$7.00 exclusive of GST in line with five year partnership agreement with Regional Express.	Y	D
Aircraft landing fee > 2000 kg MTOW (per tonne)	\$13.50	\$13.18	\$1.32	\$14.50	7.41%		Y	D
Council Hangar rental – single engine / ultra lights (per week – 1 month minimum rental)	\$29.27	\$27.30	\$2.73	\$30.03	2.60%		Y	D
**Private Hangar rental – 1100m2 sites (rent per annum)	\$1,631.60	\$1,521.84	\$152.18	\$1,674.02	2.60%		Y	D

# COMMUNITY SERVICES

## HOME AND COMMUNITY CARE

### COMMUNITY TRANSPORT

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
NDIS Services				\$1.50 per km + \$15 administration fee Additional Charges for extra trips may apply Min. Fee: \$18.00		N	n/a	
From Narrandera to Albury	\$63.00	\$63.00	\$0.00	\$63.00	0.00%	N	E	
From Narrandera to Wagga Wagga	\$38.00	\$38.00	\$0.00	\$38.00	0.00%	N	E	
From Narrandera to Griffith	\$38.00	\$38.00	\$0.00	\$38.00	0.00%	N	E	
From Narrandera to Leeton	\$18.00	\$18.00	\$0.00	\$18.00	0.00%	N	E	
From Leeton to Albury	\$70.00	\$70.00	\$0.00	\$70.00	0.00%	N	E	
From Leeton to Wagga Wagga	\$45.00	\$45.00	\$0.00	\$45.00	0.00%	N	E	
From Leeton to Griffith	\$35.00	\$35.00	\$0.00	\$35.00	0.00%	N	E	
From Leeton to Narrandera	\$18.00	\$18.00	\$0.00	\$18.00	0.00%	N	E	
From Leeton to Golden Apple	\$8.00	\$8.00	\$0.00	\$8.00	0.00%	N	E	
From Leeton to Yanco/Wamoon	\$10.00	\$10.00	\$0.00	\$10.00	0.00%	N	E	
From Leeton to Whitton	\$18.00	\$18.00	\$0.00	\$18.00	0.00%	N	E	
From Barellan to Albury	\$70.00	\$70.00	\$0.00	\$70.00	0.00%	N	E	
From Barellan to Wagga Wagga	\$45.00	\$45.00	\$0.00	\$45.00	0.00%	N	E	
From Barellan to Griffith	\$35.00	\$35.00	\$0.00	\$35.00	0.00%	N	E	
From Barellan to Leeton (Medical)	\$22.00	\$22.00	\$0.00	\$22.00	0.00%	N	E	
From Barellan to Narrandera	\$23.00	\$23.00	\$0.00	\$23.00	0.00%	N	E	
Narrandera and/or Leeton Local Trips – one way	\$5.00	\$5.00	\$0.00	\$5.00	0.00%	N	E	
Narrandera and/or Leeton Local Trips – return	\$10.00	\$10.00	\$0.00	\$10.00	0.00%	N	E	
Prescheduled Bus Trips From Narrandera to Wagga Wagga	\$15.00	\$15.00	\$0.00	\$15.00	0.00%	N	E	
Prescheduled Bus Trips From Leeton to Wagga Wagga	\$18.00	\$18.00	\$0.00	\$18.00	0.00%	N	E	
Prescheduled Bus Trips From Barellan to Wagga Wagga	\$15.00	\$15.00	\$0.00	\$15.00	0.00%	N	E	

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## COMMUNITY TRANSPORT [continued]

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Prescheduled Bus Trips From Barellan to Leeton	\$13.00	\$13.00	\$0.00	\$13.00	0.00%		N	E
Leeton Local Bus Run	\$8.00	\$8.00	\$0.00	\$8.00	0.00%		N	E

## HOME MODIFICATION

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Home Modification – Full Pension				65% of Total Cost			N	E
Home Modification – No Pension				85% of Total Cost			N	E
Home Modification – Part Pension				75% of Total Cost			N	E

## HOME MAINTENANCE

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Home Maintenance				POA Min. Fee: \$15.00			N	E
Maintenance – Gardening & Mowing				POA Min. Fee: \$15.00			N	E

## SOCIAL SUPPORT

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Local Social Support Trip							N	E

## SOCIAL SUPPORT [continued]

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Local Social Support Trip		\$10 for the first hour and \$5.00 for every hour after Min. Fee: \$10.00					N	E
NDIS Services		\$44.72 per hour Min. Fee: \$44.72					N	n/a
Out of Town Social Support Trip		POA					N	E

## LIBRARY

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Photocopying – A4 – Black & White – Per copy	\$0.30	\$0.27	\$0.03	\$0.30	0.00%		Y	E
Photocopying – A4 – Colour – Per copy	\$1.50	\$1.36	\$0.14	\$1.50	0.00%		Y	E
Photocopying – A3 – Black & White – Per copy	\$0.60	\$0.55	\$0.05	\$0.60	0.00%		Y	E
Photocopying – A3 – Colour – Per copy	\$3.00	\$2.82	\$0.28	\$3.10	3.33%		Y	E
Colour Printing Text – A4 Per copy	\$2.00	\$1.82	\$0.18	\$2.00	0.00%		Y	D
Colour printing Images – A4 Per copy	\$3.30	\$3.09	\$0.31	\$3.40	3.03%		Y	D
Scanning (per page)	\$1.00	\$0.91	\$0.09	\$1.00	0.00%		Y	D
Print outs B & W	\$0.40	\$0.36	\$0.04	\$0.40	0.00%		Y	D
Internet Charges – per hour	\$3.00	\$2.73	\$0.27	\$3.00	0.00%		Y	D
Local Fax – per page	\$1.00	\$0.91	\$0.09	\$1.00	0.00%		Y	D
STD Fax – per page	\$2.00	\$1.82	\$0.18	\$2.00	0.00%		Y	D
ISDN Fax – per page	\$5.20	\$4.82	\$0.48	\$5.30	1.92%		Y	D
Receipt of Fax – per page	\$1.00	\$0.91	\$0.09	\$1.00	0.00%		Y	D
Hire of Multi-Purpose Room Full Day Uncatered	\$86.50	\$80.91	\$8.09	\$89.00	2.89%		Y	D
Hire of Multi-Purpose Room Half Day Uncatered	\$43.00	\$40.00	\$4.00	\$44.00	2.33%		Y	D
Hire of Multi-Purpose Room 2 Hours or Less	\$21.50	\$20.00	\$2.00	\$22.00	2.33%		Y	D

## LIBRARY [continued]

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Hire of Youth Space Full Day Uncatered	\$0.00	\$175.45	\$17.55	\$193.00	∞		Y	D
Hire of Youth Space Half Day Uncatered	\$0.00	\$92.73	\$9.27	\$102.00	∞		Y	D
Key & Electronic Device for access to Council Library (Deposit)	\$41.00	\$42.00	\$0.00	\$42.00	2.44%		N	E
Replacement of Key/Locks/Electronic Device if lost by Hirer					Actual	Actual cost to Council for the replacement process including key, fob and multiple lock replacements and recalibrating of the security system.	Y	D
Lost or Damaged Item – Replacement Cost					Actual + \$4.00 processing fee		N	D

## ARTS & COMMUNITY CENTRE

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Four week hire – Gallery Rooms & Office Access	\$369.00	\$345.45	\$34.55	\$380.00	2.98%		Y	C
Three week hire – Gallery Rooms & Office Access	\$269.00	\$270.00	\$27.00	\$297.00	10.41%	Fee percentage increase to bring rate increments for 2, 3 and 4 week hire into proportion.	Y	C
Two week hire – Gallery Rooms & Office Access	\$208.00	\$193.64	\$19.36	\$213.00	2.40%		Y	C

## ARTS & COMMUNITY CENTRE [continued]

Name	Year 19/20 Last YR Fee (incl. GST)	Year 20/21				Comment	GST	Pricing Policy
		Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
One week hire – Gallery Rooms & Office Access	\$104.00	\$118.18	\$11.82	\$130.00	25.00%	Fee percentage increase to bring rate increments for 2, 3 and 4 week hire into proportion.	Y	
Day Hire – up to 8 hours – Gallery Rooms & Office Access	\$81.00	\$75.45	\$7.55	\$83.00	2.47%		Y	C
Cleaning Fee (To be charged at time of hire – non refundable).	\$154.00	\$143.64	\$14.36	\$158.00	2.60%		Y	C
Percentage Payable on artworks sold by exhibitors					10% Commission		Y	C
Use of kitchen	\$58.00	\$54.55	\$5.45	\$60.00	3.45%		Y	C
Office hire – per day	\$17.50	\$16.36	\$1.64	\$18.00	2.86%		Y	C
Office hire – per week	\$92.50	\$86.36	\$8.64	\$95.00	2.70%		Y	C
Venue Hire Bond (Payable upon hiring. Refundable following satisfactory post hire building inspection).	\$205.40	\$210.00	\$0.00	\$210.00	2.24%		N	C
Key Deposit ( Refundable when key returned)	\$102.00	\$104.00	\$0.00	\$104.00	1.96%		N	C
"Friends of the Centre" hire for fundraiser for Centre	\$46.00	\$42.73	\$4.27	\$47.00	2.17%		Y	C
Replacement of Key/Locks/Electronic Device if lost by Hirer					Actual	Actual cost to Council for the replacement process including key, fob and multiple lock replacements and recalibrating of the security system.	Y	n/a

## ECONOMIC AFFAIRS

### VISITOR INFORMATION CENTRE

Name	Year 19/20	Year 20/21				Comment	GST	Pricing Policy
	Last YR Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %			
Photocopies – A4 single sided copies (B&W)	\$1.00	\$0.91	\$0.09	\$1.00	0.00%		Y	
Photocopies – A3 single sided copies (B&W)	\$1.50	\$1.36	\$0.14	\$1.50	0.00%		Y	n/a
Photocopies – A4 single sided copies (Colour)	\$3.50	\$3.18	\$0.32	\$3.50	0.00%		Y	n/a
Photocopies – A3 single sided copies (Colour)	\$4.00	\$3.64	\$0.36	\$4.00	0.00%		Y	n/a
A4 multiple copies 10 – 100 (B&W)	\$0.75	\$0.68	\$0.07	\$0.75	0.00%		Y	n/a
A4 multiple copies > 100 (B&W)	\$0.50	\$0.45	\$0.05	\$0.50	0.00%		Y	n/a
A3 multiple copies 10 – 100 (B&W)	\$1.00	\$0.91	\$0.09	\$1.00	0.00%		Y	n/a
A3 multiple copies > 100 (B&W)	\$0.75	\$0.68	\$0.07	\$0.75	0.00%		Y	n/a
A4 multiple copies 10 – 100 (Colour)	\$2.50	\$2.27	\$0.23	\$2.50	0.00%		Y	n/a
A4 multiple copies > 100 (Colour)	\$2.00	\$1.82	\$0.18	\$2.00	0.00%		Y	n/a
A3 multiple copies 10 – 100 (Colour)	\$3.50	\$3.18	\$0.32	\$3.50	0.00%		Y	n/a
A3 multiple copies > 100 (Colour)	\$3.00	\$2.73	\$0.27	\$3.00	0.00%		Y	n/a
Tour Groups	Tours on Public Holidays will be subject to a surcharge of \$2 per person. Min. Fee: \$1.00					\$1 per person on coach tour	N	n/a



## Explanation Table

### Label Keys

Last YR Fee (incl. GST)	Fee (incl. GST) (19/20)
Fee (excl. GST)	Fee (excl. GST) (20/21)
GST	GST Amount (20/21)
Fee (incl. GST)	Fee (incl. GST) (20/21)
Increase %	Increase (%) on LY (20/21)
Comment	Comment (20/21)
GST	GST Flag (Y/N) (20/21)
Description	Description & Detail
Pricing Policy	Pricing Policy
Min. Fee	Minimum Fee excl. GST (for Descriptive Fees)

### Classifications Keys

#### Pricing Policy

A	Regulatory charges fixed by legislation
B	Regulatory charges not fixed by legislation
C	Full cost recovery charges plus commercial mark up
D	Full cost recovery charges
E	Zero or partial cost recovery charges
F	Fee Waived During COVID-19 Pandemic
n/a	not applicable

## Index of all fees

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100mm connection	[RAW WATER REUSE SYSTEM ACCESS CHARGE]	42
100mm connection	[RAW WATER REUSE SYSTEM METERED CONNECTION]	43
100mm metered connection	[METERED CONNECTION]	40
100mm metered connection	[TESTING FEES]	41
<b>2</b>		
20mm connection	[RAW WATER REUSE SYSTEM ACCESS CHARGE]	42
20mm connection	[RAW WATER REUSE SYSTEM METERED CONNECTION]	43
20mm meter installation	[METERED CONNECTION]	40
20mm metered connection	[METERED CONNECTION]	40
20mm metered connection	[TESTING FEES]	41
25mm connection	[RAW WATER REUSE SYSTEM ACCESS CHARGE]	42
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25mm meter installation	[METERED CONNECTION]	41
25mm metered connection	[METERED CONNECTION]	40
25mm metered connection	[TESTING FEES]	41
<b>3</b>		
32mm connection	[RAW WATER REUSE SYSTEM ACCESS CHARGE]	42
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32mm metered connection	[METERED CONNECTION]	40
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40mm connection	[RAW WATER REUSE SYSTEM ACCESS CHARGE]	42
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## Fee Name

## Parent

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A1 single page map	[MAPS]	11
A2 single page map	[MAPS]	11
A3 multiple copies > 100 (B&W)	[VISITOR INFORMATION CENTRE]	60
A3 multiple copies > 100 (Colour)	[VISITOR INFORMATION CENTRE]	60
A3 multiple copies 10 – 100 (B&W)	[VISITOR INFORMATION CENTRE]	60
A3 multiple copies 10 – 100 (Colour)	[VISITOR INFORMATION CENTRE]	60
A3 multiple page map	[MAPS]	11
A3 multiple pages > 100 (B&W)	[PHOTOCOPYING]	11
A3 multiple pages > 100 (Colour)	[PHOTOCOPYING]	11
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A3 multiple pages 10 – 100 (Colour)	[PHOTOCOPYING]	11
A3 per page (B&W)	[PHOTOCOPYING]	11
A3 per page (Colour)	[PHOTOCOPYING]	11
A3 single page map	[MAPS]	11
A4 multiple copies > 100 (B&W)	[VISITOR INFORMATION CENTRE]	60
A4 multiple copies > 100 (Colour)	[VISITOR INFORMATION CENTRE]	60
A4 multiple copies 10 – 100 (B&W)	[VISITOR INFORMATION CENTRE]	60
A4 multiple copies 10 – 100 (Colour)	[VISITOR INFORMATION CENTRE]	60
A4 multiple page map	[MAPS]	11
A4 multiple pages > 100 (B&W)	[PHOTOCOPYING]	11
A4 multiple pages > 100 (Colour)	[PHOTOCOPYING]	11
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**Narrandera Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2030**  
**INCOME STATEMENT - GENERAL FUND**  
**Scenario: Budget 2020-2030**

	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	Projected Years					2029/30 \$
							2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	
<b>Income from Continuing Operations</b>												
<b>Revenue:</b>												
Rates & Annual Charges	5,701,000	5,745,944	5,927,576	6,047,387	6,169,596	6,294,247	6,421,395	6,551,082	6,683,361	6,818,293	6,955,919	7,096,295
User Charges & Fees	1,815,000	1,760,242	1,720,406	1,763,402	1,807,461	1,852,625	1,898,917	1,946,372	1,995,004	2,044,859	2,095,965	2,148,340
Interest & Investment Revenue	469,000	281,400	217,950	228,950	228,950	228,950	228,950	228,950	228,950	228,950	228,950	228,950
Other Revenues	772,000	1,544,771	753,343	673,356	678,470	683,683	689,003	694,428	699,961	705,606	711,364	717,235
Grants & Contributions provided for Operating Purposes	7,690,000	5,074,890	7,432,404	6,913,758	7,016,182	7,120,653	7,227,212	7,335,898	7,446,758	7,559,833	7,675,167	7,792,807
Grants & Contributions provided for Capital Purposes	3,895,000	5,097,868	9,267,866	3,920,847	1,079,500	580,500	547,500	637,500	540,000	535,000	520,000	495,000
<b>Other Income:</b>												
Net gains from the disposal of assets	-	877,214	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>20,342,000</b>	<b>20,382,329</b>	<b>25,411,045</b>	<b>19,639,200</b>	<b>17,071,659</b>	<b>16,852,158</b>	<b>17,104,477</b>	<b>17,485,730</b>	<b>17,685,534</b>	<b>17,984,041</b>	<b>18,278,865</b>	<b>18,570,127</b>
<b>Expenses from Continuing Operations</b>												
Employee Benefits & On-Costs	7,045,000	6,488,872	6,653,231	6,708,750	6,850,720	6,979,824	7,116,610	7,256,131	7,398,446	7,543,604	7,691,665	7,842,689
Borrowing Costs	-	7,224	6,389	18,376	16,326	14,220	12,055	9,830	7,543	5,457	3,869	2,430
Materials & Contracts	3,554,000	4,496,205	3,402,833	3,253,371	3,255,195	3,326,188	3,348,058	3,397,285	3,448,355	3,490,842	3,531,708	3,580,305
Depreciation & Amortisation	4,106,000	4,098,412	4,265,443	4,289,775	4,314,536	4,339,731	4,365,369	4,391,459	4,418,010	4,445,029	4,472,523	4,500,508
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	1,410,000	1,484,344	1,459,445	1,558,042	1,490,198	1,519,430	1,634,242	1,579,656	1,610,670	1,642,309	1,766,586	1,707,507
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	132,000	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>16,247,000</b>	<b>16,575,057</b>	<b>15,787,341</b>	<b>15,828,314</b>	<b>15,926,975</b>	<b>16,179,393</b>	<b>16,476,334</b>	<b>16,634,361</b>	<b>16,883,024</b>	<b>17,127,241</b>	<b>17,466,351</b>	<b>17,633,439</b>
<b>Operating Result from Continuing Operations</b>	<b>4,095,000</b>	<b>3,807,272</b>	<b>9,623,704</b>	<b>3,810,886</b>	<b>1,144,684</b>	<b>672,765</b>	<b>628,143</b>	<b>851,369</b>	<b>802,510</b>	<b>856,800</b>	<b>812,514</b>	<b>936,688</b>
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>4,095,000</b>	<b>3,807,272</b>	<b>9,623,704</b>	<b>3,810,886</b>	<b>1,144,684</b>	<b>672,765</b>	<b>628,143</b>	<b>851,369</b>	<b>802,510</b>	<b>856,800</b>	<b>812,514</b>	<b>936,688</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>200,000</b>	<b>(1,290,596)</b>	<b>355,838</b>	<b>(109,961)</b>	<b>65,184</b>	<b>92,265</b>	<b>80,643</b>	<b>213,869</b>	<b>262,510</b>	<b>321,800</b>	<b>292,514</b>	<b>441,688</b>

**Narrandera Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2030**  
**BALANCE SHEET - GENERAL FUND**  
**Scenario: Budget 2020-2030**

	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	Projected Years					2029/30 \$
							2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	
<b>ASSETS</b>												
<b>Current Assets</b>												
Cash & Cash Equivalents	2,100,000	-	-	-	475,893	1,084,703	1,313,584	1,848,860	2,315,082	3,030,771	4,092,268	6,792,180
Investments	16,927,000	12,756,637	9,587,379	9,571,151	9,571,151	9,571,151	9,571,151	9,571,151	9,571,151	9,571,151	9,571,151	9,571,151
Receivables	3,200,000	1,669,533	1,996,822	1,493,844	1,287,170	1,274,001	1,293,304	1,326,502	1,343,553	1,371,881	1,403,776	1,454,544
Inventories	691,000	640,982	477,135	460,589	460,742	470,414	473,324	479,997	486,923	492,665	498,183	504,763
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>22,918,000</b>	<b>15,067,152</b>	<b>12,061,336</b>	<b>11,525,584</b>	<b>11,794,955</b>	<b>12,400,269</b>	<b>12,651,362</b>	<b>13,226,511</b>	<b>13,716,708</b>	<b>14,466,469</b>	<b>15,565,378</b>	<b>18,322,638</b>
<b>Non-Current Assets</b>												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	27,000	79,323	81,735	83,327	84,950	86,606	88,295	90,017	91,774	93,567	95,395	97,259
Inventories	438,000	437,944	437,944	437,944	437,944	437,944	437,944	437,944	437,944	437,944	437,944	437,944
Infrastructure, Property, Plant & Equipment	190,767,000	202,337,331	215,169,981	219,437,007	220,226,858	220,244,679	220,577,879	220,780,854	221,035,412	221,110,108	220,820,777	218,962,281
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>191,232,000</b>	<b>202,854,598</b>	<b>215,689,660</b>	<b>219,958,278</b>	<b>220,749,752</b>	<b>220,769,229</b>	<b>221,104,118</b>	<b>221,308,815</b>	<b>221,565,130</b>	<b>221,641,619</b>	<b>221,354,116</b>	<b>219,497,484</b>
<b>TOTAL ASSETS</b>	<b>214,150,000</b>	<b>217,921,750</b>	<b>227,750,996</b>	<b>231,483,861</b>	<b>232,544,708</b>	<b>233,169,498</b>	<b>233,755,480</b>	<b>234,535,326</b>	<b>235,281,838</b>	<b>236,108,088</b>	<b>236,919,494</b>	<b>237,820,122</b>
<b>LIABILITIES</b>												
<b>Current Liabilities</b>												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	1,325,000	1,292,241	1,065,332	1,057,617	1,039,441	1,058,574	1,085,001	1,083,579	1,099,228	1,113,351	1,145,258	1,142,822
Income received in advance	207,000	235,583	176,330	173,694	177,199	180,790	184,469	188,238	192,099	196,055	200,108	204,260
Borrowings	34,000	34,351	67,669	69,167	70,699	72,267	73,869	75,508	48,630	37,067	37,777	38,499
Provisions	2,523,000	2,514,067	2,514,067	2,514,067	2,514,067	2,514,067	2,514,067	2,514,067	2,514,067	2,514,067	2,514,067	2,514,067
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>4,089,000</b>	<b>4,076,242</b>	<b>3,823,398</b>	<b>3,814,544</b>	<b>3,801,406</b>	<b>3,825,697</b>	<b>3,857,406</b>	<b>3,861,391</b>	<b>3,854,024</b>	<b>3,860,540</b>	<b>3,897,209</b>	<b>3,899,648</b>
<b>Non-Current Liabilities</b>												
Payables	3,000	5,192	5,192	5,192	5,192	5,192	5,192	5,192	5,192	5,192	5,192	5,192
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	271,000	237,112	695,498	626,331	555,631	483,365	409,495	333,987	285,357	248,290	210,513	172,014
Provisions	52,000	60,933	60,933	60,933	60,933	60,933	60,933	60,933	60,933	60,933	60,933	60,933
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>326,000</b>	<b>303,237</b>	<b>761,622</b>	<b>692,455</b>	<b>621,756</b>	<b>549,489</b>	<b>475,620</b>	<b>400,112</b>	<b>351,482</b>	<b>314,415</b>	<b>276,638</b>	<b>238,139</b>
<b>TOTAL LIABILITIES</b>	<b>4,415,000</b>	<b>4,379,479</b>	<b>4,585,021</b>	<b>4,507,000</b>	<b>4,423,162</b>	<b>4,375,187</b>	<b>4,333,026</b>	<b>4,261,503</b>	<b>4,205,506</b>	<b>4,174,955</b>	<b>4,173,847</b>	<b>4,137,787</b>
<b>Net Assets</b>	<b>209,735,000</b>	<b>213,542,272</b>	<b>223,165,976</b>	<b>226,976,862</b>	<b>228,121,546</b>	<b>228,794,311</b>	<b>229,422,454</b>	<b>230,273,823</b>	<b>231,076,332</b>	<b>231,933,133</b>	<b>232,745,647</b>	<b>233,682,335</b>
<b>EQUITY</b>												
Retained Earnings	113,595,000	117,402,272	127,025,976	130,836,862	131,981,546	132,654,311	133,282,454	134,133,823	134,936,332	135,793,133	136,605,647	137,542,335
Revaluation Reserves	93,820,000	93,820,000	93,820,000	93,820,000	93,820,000	93,820,000	93,820,000	93,820,000	93,820,000	93,820,000	93,820,000	93,820,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	207,415,000	211,222,272	220,845,976	224,656,862	225,801,546	226,474,311	227,102,454	227,953,823	228,756,332	229,613,133	230,425,647	231,362,335
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>207,415,000</b>	<b>211,222,272</b>	<b>220,845,976</b>	<b>224,656,862</b>	<b>225,801,546</b>	<b>226,474,311</b>	<b>227,102,454</b>	<b>227,953,823</b>	<b>228,756,332</b>	<b>229,613,133</b>	<b>230,425,647</b>	<b>231,362,335</b>

**Narrandera Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2030**  
**CASH FLOW STATEMENT - GENERAL FUND**  
**Scenario: Budget 2020-2030**

	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	Projected Years					2029/30 \$
							2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	
<b>Cash Flows from Operating Activities</b>												
<b>Receipts:</b>												
Rates & Annual Charges	-	6,136,021	5,927,578	6,047,389	6,169,598	6,294,249	6,421,397	6,551,084	6,683,363	6,818,295	6,955,921	7,096,297
User Charges & Fees	-	1,675,133	1,724,686	1,758,783	1,802,728	1,847,773	1,893,944	1,941,274	1,989,779	2,039,503	2,090,474	2,142,713
Interest & Investment Revenue Received	-	354,097	231,757	237,467	218,605	218,227	224,491	221,115	222,239	218,989	215,027	195,762
Grants & Contributions	-	11,446,390	16,223,276	11,263,235	8,295,827	7,729,983	7,769,337	7,958,879	7,985,782	8,086,935	8,187,835	8,281,037
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	1,400,201	823,294	739,577	701,958	685,530	686,496	690,727	697,925	702,654	708,439	714,336
<b>Payments:</b>												
Employee Benefits & On-Costs	-	(6,488,872)	(6,653,231)	(6,708,750)	(6,850,720)	(6,979,824)	(7,116,610)	(7,256,131)	(7,398,446)	(7,543,604)	(7,691,665)	(7,842,689)
Materials & Contracts	-	(4,476,698)	(3,465,895)	(3,244,541)	(3,273,524)	(3,316,727)	(3,324,540)	(3,405,381)	(3,439,631)	(3,482,462)	(3,505,320)	(3,589,320)
Borrowing Costs	-	(7,224)	(6,389)	(18,376)	(16,326)	(14,220)	(12,055)	(9,830)	(7,543)	(5,457)	(3,869)	(2,430)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(1,484,344)	(1,459,445)	(1,558,042)	(1,490,198)	(1,519,430)	(1,634,242)	(1,579,656)	(1,610,670)	(1,642,309)	(1,766,586)	(1,707,507)
<b>Net Cash provided (or used in) Operating Activities</b>	-	8,554,703	13,345,631	8,516,742	5,557,947	4,945,561	4,908,217	5,112,080	5,122,798	5,192,545	5,190,256	5,288,200
<b>Cash Flows from Investing Activities</b>												
<b>Receipts:</b>												
Sale of Investment Securities	-	4,170,363	3,169,259	16,228	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	452,940	349,400	340,250	522,100	244,950	536,800	419,350	445,800	431,300	202,800	250,000
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(15,244,469)	(17,355,993)	(8,805,551)	(5,534,987)	(4,511,002)	(5,143,869)	(4,922,284)	(5,026,868)	(4,859,525)	(4,294,492)	(2,800,512)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash provided (or used in) Investing Activities</b>	-	(10,621,166)	(13,837,334)	(8,449,073)	(5,012,887)	(4,266,052)	(4,607,069)	(4,502,934)	(4,581,068)	(4,428,225)	(4,091,692)	(2,550,512)
<b>Cash Flows from Financing Activities</b>												
<b>Receipts:</b>												
Proceeds from Borrowings & Advances	-	-	550,000	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Repayment of Borrowings & Advances	-	(33,537)	(58,297)	(67,669)	(69,167)	(70,699)	(72,267)	(73,869)	(75,508)	(48,630)	(37,067)	(37,777)
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash Flow provided (used in) Financing Activities</b>	-	(33,537)	491,703	(67,669)	(69,167)	(70,699)	(72,267)	(73,869)	(75,508)	(48,630)	(37,067)	(37,777)
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	-	(2,100,000)	0	0	475,893	608,809	228,881	535,277	466,222	715,689	1,061,497	2,699,911
<b>plus: Cash, Cash Equivalents &amp; Investments - beginning of year</b>	-	2,100,000	-	0	0	475,893	1,084,703	1,313,584	1,848,860	2,315,082	3,030,771	4,092,268
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>2,100,000</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>475,893</b>	<b>1,084,703</b>	<b>1,313,584</b>	<b>1,848,860</b>	<b>2,315,082</b>	<b>3,030,771</b>	<b>4,092,268</b>	<b>6,792,180</b>
Cash & Cash Equivalents - end of the year	2,100,000	-	0	0	475,893	1,084,703	1,313,584	1,848,860	2,315,082	3,030,771	4,092,268	6,792,180
Investments - end of the year	16,927,000	12,756,637	9,587,379	9,571,151	9,571,151	9,571,151	9,571,151	9,571,151	9,571,151	9,571,151	9,571,151	9,571,151
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	<b>19,027,000</b>	<b>12,756,637</b>	<b>9,587,379</b>	<b>9,571,151</b>	<b>10,047,044</b>	<b>10,655,853</b>	<b>10,884,734</b>	<b>11,420,011</b>	<b>11,886,233</b>	<b>12,601,922</b>	<b>13,663,419</b>	<b>16,363,330</b>
<b>Representing:</b>												
- External Restrictions	4,765,408	3,544,002	2,248,679	2,586,754	3,020,969	3,464,640	3,868,320	4,331,898	4,805,939	5,290,806	5,786,867	6,294,491
- Internal Restrictions	11,786,422	7,975,379	6,833,019	6,461,373	6,357,477	6,703,024	6,630,744	6,764,696	6,801,566	7,034,686	7,368,584	7,189,575
- Unrestricted	2,475,170	1,237,256	505,681	523,024	668,598	488,189	385,670	323,417	278,728	276,430	507,968	2,879,264
	<b>19,027,000</b>	<b>12,756,637</b>	<b>9,587,379</b>	<b>9,571,151</b>	<b>10,047,044</b>	<b>10,655,853</b>	<b>10,884,734</b>	<b>11,420,011</b>	<b>11,886,233</b>	<b>12,601,922</b>	<b>13,663,419</b>	<b>16,363,330</b>

**Narrandera Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2030**  
**EQUITY STATEMENT - GENERAL FUND**  
**Scenario: Budget 2020-2030**

	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	Projected Years					2029/30 \$
							2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	
Opening Balance	203,320,000	207,415,000	211,222,272	220,845,976	224,656,862	225,801,546	226,474,311	227,102,454	227,953,823	228,756,332	229,613,133	230,425,647
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
<b>Restated Opening Balance</b>	<b>203,320,000</b>	<b>207,415,000</b>	<b>211,222,272</b>	<b>220,845,976</b>	<b>224,656,862</b>	<b>225,801,546</b>	<b>226,474,311</b>	<b>227,102,454</b>	<b>227,953,823</b>	<b>228,756,332</b>	<b>229,613,133</b>	<b>230,425,647</b>
Net Operating Result for the Year	4,095,000	3,807,272	9,623,704	3,810,886	1,144,684	672,765	628,143	851,369	802,510	856,800	812,514	936,688
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
<b>Restated Net Operating Result for the Year</b>	<b>4,095,000</b>	<b>3,807,272</b>	<b>9,623,704</b>	<b>3,810,886</b>	<b>1,144,684</b>	<b>672,765</b>	<b>628,143</b>	<b>851,369</b>	<b>802,510</b>	<b>856,800</b>	<b>812,514</b>	<b>936,688</b>
Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	-	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Income Recognised Directly in Equity</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Recognised Income &amp; Expenses</b>	<b>4,095,000</b>	<b>3,807,272</b>	<b>9,623,704</b>	<b>3,810,886</b>	<b>1,144,684</b>	<b>672,765</b>	<b>628,143</b>	<b>851,369</b>	<b>802,510</b>	<b>856,800</b>	<b>812,514</b>	<b>936,688</b>
Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
<b>Equity - Balance at end of the reporting period</b>	<b>207,415,000</b>	<b>211,222,272</b>	<b>220,845,976</b>	<b>224,656,862</b>	<b>225,801,546</b>	<b>226,474,311</b>	<b>227,102,454</b>	<b>227,953,823</b>	<b>228,756,332</b>	<b>229,613,133</b>	<b>230,425,647</b>	<b>231,362,335</b>



Narrandera Shire Council

10 Year Financial Plan for the Years ending 30 June 2030

INCOME STATEMENT - WATER FUND

Scenario: Budget 2020-2030 Incl. new Water Treatment Plant

	Actuals	Current Year	Projected Years									
	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Income from Continuing Operations</b>												
<b>Revenue:</b>												
Rates & Annual Charges	712,000	728,000	756,130	772,063	788,314	804,890	821,798	839,044	856,634	874,578	892,879	911,546
User Charges & Fees	1,443,000	1,338,800	1,458,870	1,495,342	1,532,725	1,571,043	1,610,319	1,650,577	1,691,841	1,734,138	1,777,492	1,821,929
Interest & Investment Revenue	215,000	144,224	125,389	86,333	39,055	41,355	46,833	52,288	57,720	63,390	71,200	79,200
Other Revenues	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	-	22,825	22,725	22,725	22,725	22,725	22,725	22,725	22,725	22,725	22,725	22,725
Grants & Contributions provided for Capital Purposes	14,000	770,000	20,000	5,645,000	5,645,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
<b>Other Income:</b>												
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>2,384,000</b>	<b>3,003,849</b>	<b>2,383,114</b>	<b>8,021,463</b>	<b>8,027,819</b>	<b>2,460,013</b>	<b>2,521,675</b>	<b>2,584,634</b>	<b>2,648,920</b>	<b>2,714,831</b>	<b>2,784,296</b>	<b>2,855,400</b>
<b>Expenses from Continuing Operations</b>												
Employee Benefits & On-Costs	330,000	742,858	951,663	970,698	990,112	1,009,915	1,030,114	1,050,718	1,071,732	1,093,165	1,115,028	1,137,327
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Materials & Contracts	745,000	380,000	283,535	287,789	292,106	296,487	300,934	305,448	310,029	314,680	319,400	324,191
Depreciation & Amortisation	487,000	511,427	510,500	520,500	830,700	847,104	863,836	880,903	898,311	916,067	934,178	952,652
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	252,000	254,200	260,825	267,049	273,703	279,177	284,760	290,456	296,265	302,190	308,234	314,399
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	2,000	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>1,816,000</b>	<b>1,888,485</b>	<b>2,006,523</b>	<b>2,046,036</b>	<b>2,386,621</b>	<b>2,432,683</b>	<b>2,479,644</b>	<b>2,527,525</b>	<b>2,576,337</b>	<b>2,626,102</b>	<b>2,676,840</b>	<b>2,728,569</b>
<b>Operating Result from Continuing Operations</b>	<b>568,000</b>	<b>1,115,364</b>	<b>376,591</b>	<b>5,975,427</b>	<b>5,641,198</b>	<b>27,330</b>	<b>42,031</b>	<b>57,109</b>	<b>72,583</b>	<b>88,729</b>	<b>107,456</b>	<b>126,831</b>
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>568,000</b>	<b>1,115,364</b>	<b>376,591</b>	<b>5,975,427</b>	<b>5,641,198</b>	<b>27,330</b>	<b>42,031</b>	<b>57,109</b>	<b>72,583</b>	<b>88,729</b>	<b>107,456</b>	<b>126,831</b>
Net Operating Result before Grants and Contributions provided for Capital Purposes	554,000	345,364	356,591	330,427	(3,802)	7,330	22,031	37,109	52,583	68,729	87,456	106,831

Narrandera Shire Council

10 Year Financial Plan for the Years ending 30 June 2030

BALANCE SHEET - WATER FUND

Scenario: Budget 2020-2030 Incl. new Water Treatment Plant

	Actuals	Current Year	Projected Years									
	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>ASSETS</b>												
<b>Current Assets</b>												
Cash & Cash Equivalents	166,000	-	-	-	-	203,563	588,770	882,189	1,283,938	1,691,832	2,124,046	2,593,803
Investments	7,500,000	7,268,322	7,159,298	4,267,854	1,353,126	1,353,126	1,353,126	1,353,126	1,353,126	1,353,126	1,353,126	1,353,126
Receivables	412,000	362,860	383,116	382,279	381,629	391,071	401,260	411,361	393,466	391,082	401,229	411,695
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>8,078,000</b>	<b>7,631,182</b>	<b>7,542,414</b>	<b>4,650,132</b>	<b>1,734,755</b>	<b>1,947,761</b>	<b>2,343,156</b>	<b>2,646,677</b>	<b>3,030,531</b>	<b>3,436,041</b>	<b>3,878,402</b>	<b>4,358,624</b>
<b>Non-Current Assets</b>												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	271,000	237,133	201,926	165,842	128,857	90,951	52,100	12,281	21	21	21	21
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	18,738,000	20,323,871	20,818,371	29,722,871	38,317,171	38,170,067	37,856,231	37,650,328	37,352,017	37,035,950	36,701,772	36,349,120
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>19,009,000</b>	<b>20,561,004</b>	<b>21,020,297</b>	<b>29,888,713</b>	<b>38,446,028</b>	<b>38,261,018</b>	<b>37,908,331</b>	<b>37,662,609</b>	<b>37,352,038</b>	<b>37,035,971</b>	<b>36,701,793</b>	<b>36,349,141</b>
<b>TOTAL ASSETS</b>	<b>27,087,000</b>	<b>28,192,186</b>	<b>28,562,711</b>	<b>34,538,845</b>	<b>40,180,784</b>	<b>40,208,779</b>	<b>40,251,487</b>	<b>40,309,285</b>	<b>40,382,569</b>	<b>40,472,012</b>	<b>40,580,195</b>	<b>40,707,766</b>
<b>LIABILITIES</b>												
<b>Current Liabilities</b>												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	53,000	42,821	36,755	37,463	38,204	38,869	39,546	40,236	40,937	41,651	42,378	43,118
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>53,000</b>	<b>42,821</b>	<b>36,755</b>	<b>37,463</b>	<b>38,204</b>	<b>38,869</b>	<b>39,546</b>	<b>40,236</b>	<b>40,937</b>	<b>41,651</b>	<b>42,378</b>	<b>43,118</b>
<b>Non-Current Liabilities</b>												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>53,000</b>	<b>42,821</b>	<b>36,755</b>	<b>37,463</b>	<b>38,204</b>	<b>38,869</b>	<b>39,546</b>	<b>40,236</b>	<b>40,937</b>	<b>41,651</b>	<b>42,378</b>	<b>43,118</b>
<b>TOTAL LIABILITIES</b>	<b>106,000</b>	<b>85,642</b>	<b>73,510</b>	<b>74,926</b>	<b>76,408</b>	<b>77,738</b>	<b>79,092</b>	<b>80,472</b>	<b>81,874</b>	<b>83,302</b>	<b>84,756</b>	<b>86,236</b>
<b>Net Assets</b>	<b>27,034,000</b>	<b>28,149,364</b>	<b>28,525,956</b>	<b>34,501,382</b>	<b>40,142,580</b>	<b>40,169,910</b>	<b>40,211,941</b>	<b>40,269,050</b>	<b>40,341,632</b>	<b>40,430,361</b>	<b>40,537,817</b>	<b>40,664,648</b>
<b>EQUITY</b>												
Retained Earnings	18,181,000	19,296,364	19,672,956	25,648,382	31,289,580	31,316,910	31,358,941	31,416,050	31,488,632	31,577,361	31,684,817	31,811,648
Revaluation Reserves	8,853,000	8,853,000	8,853,000	8,853,000	8,853,000	8,853,000	8,853,000	8,853,000	8,853,000	8,853,000	8,853,000	8,853,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	27,034,000	28,149,364	28,525,956	34,501,382	40,142,580	40,169,910	40,211,941	40,269,050	40,341,632	40,430,361	40,537,817	40,664,648
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>27,034,000</b>	<b>28,149,364</b>	<b>28,525,956</b>	<b>34,501,382</b>	<b>40,142,580</b>	<b>40,169,910</b>	<b>40,211,941</b>	<b>40,269,050</b>	<b>40,341,632</b>	<b>40,430,361</b>	<b>40,537,817</b>	<b>40,664,648</b>

**Narrandera Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2030**  
**CASH FLOW STATEMENT - WATER FUND**  
**Scenario: Budget 2020-2030 Incl. new Water Treatment Plant**

	Actuals	Current Year	Projected Years									
	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Cash Flows from Operating Activities</b>												
<b>Receipts:</b>												
Rates & Annual Charges	-	635,469	750,159	768,681	784,864	801,371	818,209	835,383	852,900	870,769	888,994	907,584
User Charges & Fees	-	1,397,657	1,445,315	1,491,225	1,528,505	1,566,717	1,605,885	1,646,032	1,687,183	1,729,363	1,772,598	1,816,912
Interest & Investment Revenue Received	-	218,389	125,516	95,546	48,274	40,679	45,612	51,360	56,447	62,099	69,832	77,713
Grants & Contributions	-	792,825	42,725	5,667,725	5,667,725	5,667,725	42,725	42,725	42,725	42,725	42,725	42,725
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	9,000	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Employee Benefits & On-Costs	-	(742,858)	(951,663)	(970,698)	(990,112)	(1,009,915)	(1,030,114)	(1,050,718)	(1,071,732)	(1,093,165)	(1,115,028)	(1,137,327)
Materials & Contracts	-	(390,179)	(289,601)	(287,082)	(291,365)	(295,822)	(300,257)	(304,759)	(309,327)	(313,966)	(318,673)	(323,451)
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(254,200)	(260,825)	(267,049)	(273,703)	(279,177)	(284,760)	(290,456)	(296,265)	(302,190)	(308,234)	(314,399)
<b>Net Cash provided (or used in) Operating Activities</b>	-	1,666,104	861,626	6,498,348	6,474,188	866,579	897,300	929,568	961,930	995,635	1,032,214	1,069,757
<b>Cash Flows from Investing Activities</b>												
<b>Receipts:</b>												
Sale of Investment Securities	-	231,678	109,023	2,891,445	2,914,727	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	33,516	34,351	35,207	36,084	36,984	37,906	38,851	39,819	12,259	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(2,097,298)	(1,005,000)	(9,425,000)	(9,425,000)	(700,000)	(550,000)	(675,000)	(600,000)	(600,000)	(600,000)	(600,000)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash provided (or used in) Investing Activities</b>	-	(1,832,104)	(861,626)	(6,498,348)	(6,474,188)	(663,016)	(512,094)	(636,149)	(560,181)	(587,741)	(600,000)	(600,000)
<b>Cash Flows from Financing Activities</b>												
<b>Receipts:</b>												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Repayment of Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash Flow provided (used in) Financing Activities</b>	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	-	(166,000)	(0)	0	0	203,563	385,206	293,419	401,750	407,894	432,214	469,757
<b>plus: Cash, Cash Equivalents &amp; Investments - beginning of year</b>	-	166,000	-	(0)	0	0	203,563	588,770	882,189	1,283,938	1,691,832	2,124,046
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>166,000</b>	<b>-</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	<b>203,563</b>	<b>588,770</b>	<b>882,189</b>	<b>1,283,938</b>	<b>1,691,832</b>	<b>2,124,046</b>	<b>2,593,803</b>
Cash & Cash Equivalents - end of the year	166,000	-	(0)	0	0	203,563	588,770	882,189	1,283,938	1,691,832	2,124,046	2,593,803
Investments - end of the year	7,500,000	7,268,322	7,159,298	4,267,854	1,353,126	1,353,126	1,353,126	1,353,126	1,353,126	1,353,126	1,353,126	1,353,126
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	<b>7,666,000</b>	<b>7,268,322</b>	<b>7,159,298</b>	<b>4,267,854</b>	<b>1,353,126</b>	<b>1,556,690</b>	<b>1,941,896</b>	<b>2,235,315</b>	<b>2,637,065</b>	<b>3,044,959</b>	<b>3,477,172</b>	<b>3,946,929</b>
<b>Representing:</b>												
- External Restrictions	7,665,748	7,228,756	7,145,198	4,251,332	1,334,314	1,545,732	1,939,505	2,241,368	2,652,081	3,069,136	3,510,770	3,990,253
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Unrestricted	252	39,566	14,100	16,522	18,812	10,958	2,391	(6,053)	(15,016)	(24,177)	(33,598)	(43,324)
	<b>7,666,000</b>	<b>7,268,322</b>	<b>7,159,298</b>	<b>4,267,854</b>	<b>1,353,126</b>	<b>1,556,690</b>	<b>1,941,896</b>	<b>2,235,315</b>	<b>2,637,065</b>	<b>3,044,959</b>	<b>3,477,172</b>	<b>3,946,929</b>

Narrandera Shire Council

10 Year Financial Plan for the Years ending 30 June 2030

EQUITY STATEMENT - WATER FUND

Scenario: Budget 2020-2030 Incl. new Water Treatment Plant

	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	Projected Years					2029/30 \$
							2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	
Opening Balance	26,191,000	27,034,000	28,149,364	28,525,956	34,501,382	40,142,580	40,169,910	40,211,941	40,269,050	40,341,632	40,430,361	40,537,817
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
<b>Restated Opening Balance</b>	<b>26,191,000</b>	<b>27,034,000</b>	<b>28,149,364</b>	<b>28,525,956</b>	<b>34,501,382</b>	<b>40,142,580</b>	<b>40,169,910</b>	<b>40,211,941</b>	<b>40,269,050</b>	<b>40,341,632</b>	<b>40,430,361</b>	<b>40,537,817</b>
Net Operating Result for the Year	568,000	1,115,364	376,591	5,975,427	5,641,198	27,330	42,031	57,109	72,583	88,729	107,456	126,831
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
<b>Restated Net Operating Result for the Year</b>	<b>568,000</b>	<b>1,115,364</b>	<b>376,591</b>	<b>5,975,427</b>	<b>5,641,198</b>	<b>27,330</b>	<b>42,031</b>	<b>57,109</b>	<b>72,583</b>	<b>88,729</b>	<b>107,456</b>	<b>126,831</b>
Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	275,000	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Income Recognised Directly in Equity</b>	<b>275,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Recognised Income &amp; Expenses</b>	<b>843,000</b>	<b>1,115,364</b>	<b>376,591</b>	<b>5,975,427</b>	<b>5,641,198</b>	<b>27,330</b>	<b>42,031</b>	<b>57,109</b>	<b>72,583</b>	<b>88,729</b>	<b>107,456</b>	<b>126,831</b>
Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
<b>Equity - Balance at end of the reporting period</b>	<b>27,034,000</b>	<b>28,149,364</b>	<b>28,525,956</b>	<b>34,501,382</b>	<b>40,142,580</b>	<b>40,169,910</b>	<b>40,211,941</b>	<b>40,269,050</b>	<b>40,341,632</b>	<b>40,430,361</b>	<b>40,537,817</b>	<b>40,664,648</b>

Narrandera Shire Council

10 Year Financial Plan for the Years ending 30 June 2030

INCOME STATEMENT - SEWER FUND

Scenario: 10% Yrs 1, 5% yr 2, 2% yrs 3-10

	Actuals	Current Year	Projected Years									
	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Income from Continuing Operations</b>												
<b>Revenue:</b>												
Rates & Annual Charges	1,160,000	1,239,000	1,356,200	1,538,310	1,569,796	1,601,912	1,634,670	1,668,083	1,702,165	1,736,929	1,772,388	1,808,556
User Charges & Fees	183,000	158,000	161,500	169,575	173,814	178,160	182,614	187,179	191,859	196,656	201,572	206,611
Interest & Investment Revenue	19,000	15,400	17,900	22,000	23,600	26,800	30,000	33,200	31,600	36,400	39,600	42,800
Other Revenues	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	-	19,800	19,800	22,350	22,350	22,350	22,350	22,350	22,350	22,350	22,350	22,350
Grants & Contributions provided for Capital Purposes	5,000	806,000	4,128,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000
<b>Other Income:</b>												
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>1,367,000</b>	<b>2,238,200</b>	<b>5,683,400</b>	<b>1,760,235</b>	<b>1,797,560</b>	<b>1,837,222</b>	<b>1,877,634</b>	<b>1,918,812</b>	<b>1,955,974</b>	<b>2,000,335</b>	<b>2,043,910</b>	<b>2,088,317</b>
<b>Expenses from Continuing Operations</b>												
Employee Benefits & On-Costs	248,000	510,451	702,226	716,271	730,596	745,209	760,113	775,316	790,823	806,639	822,771	839,226
Borrowing Costs	-	-	-	50,022	47,283	44,458	41,542	38,533	35,429	32,225	28,920	25,509
Materials & Contracts	414,000	229,000	204,564	207,633	210,748	213,910	217,120	220,378	223,685	227,041	230,447	233,904
Depreciation & Amortisation	302,000	308,379	311,950	399,300	407,147	415,151	423,315	431,642	440,136	448,800	457,637	466,651
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	147,000	104,900	157,558	161,407	164,635	167,927	171,285	174,710	178,204	181,769	185,405	189,113
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>1,111,000</b>	<b>1,152,730</b>	<b>1,376,298</b>	<b>1,534,633</b>	<b>1,560,409</b>	<b>1,586,655</b>	<b>1,613,375</b>	<b>1,640,579</b>	<b>1,668,277</b>	<b>1,696,474</b>	<b>1,725,180</b>	<b>1,754,403</b>
<b>Operating Result from Continuing Operations</b>	<b>256,000</b>	<b>1,085,470</b>	<b>4,307,102</b>	<b>225,602</b>	<b>237,151</b>	<b>250,567</b>	<b>264,259</b>	<b>278,233</b>	<b>287,697</b>	<b>303,861</b>	<b>318,730</b>	<b>333,914</b>
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>256,000</b>	<b>1,085,470</b>	<b>4,307,102</b>	<b>225,602</b>	<b>237,151</b>	<b>250,567</b>	<b>264,259</b>	<b>278,233</b>	<b>287,697</b>	<b>303,861</b>	<b>318,730</b>	<b>333,914</b>
Net Operating Result before Grants and Contributions provided for Capital Purposes	251,000	279,470	179,102	217,602	229,151	242,567	256,259	270,233	279,697	295,861	310,730	325,914

**Narrandera Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2030**  
**BALANCE SHEET - SEWER FUND**  
**Scenario: 10% Yrs 1, 5% yr 2, 2% yrs 3-10**

	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	Projected Years					2029/30 \$
							2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	
<b>ASSETS</b>												
<b>Current Assets</b>												
Cash & Cash Equivalents	54,000	-	259,092	379,952	481,177	600,389	738,168	894,856	820,329	1,012,688	1,225,115	1,457,914
Investments	500,000	310,876	310,876	310,876	310,876	310,876	310,876	310,876	310,876	310,876	310,876	310,876
Receivables	126,000	120,275	135,234	153,365	157,787	162,818	168,220	174,007	175,861	182,456	189,382	196,722
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>680,000</b>	<b>431,151</b>	<b>705,203</b>	<b>844,193</b>	<b>949,840</b>	<b>1,074,083</b>	<b>1,217,265</b>	<b>1,379,739</b>	<b>1,307,067</b>	<b>1,506,020</b>	<b>1,725,373</b>	<b>1,965,513</b>
<b>Non-Current Assets</b>												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	18,873,000	20,207,319	25,860,369	25,861,069	25,903,922	25,938,771	25,965,456	25,983,814	26,243,678	26,244,878	26,237,241	26,220,590
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>18,873,000</b>	<b>20,207,319</b>	<b>25,860,369</b>	<b>25,861,069</b>	<b>25,903,922</b>	<b>25,938,771</b>	<b>25,965,456</b>	<b>25,983,814</b>	<b>26,243,678</b>	<b>26,244,878</b>	<b>26,237,241</b>	<b>26,220,590</b>
<b>TOTAL ASSETS</b>	<b>19,553,000</b>	<b>20,638,470</b>	<b>26,565,572</b>	<b>26,705,262</b>	<b>26,853,762</b>	<b>27,012,854</b>	<b>27,182,721</b>	<b>27,363,553</b>	<b>27,550,745</b>	<b>27,750,898</b>	<b>27,962,614</b>	<b>28,186,103</b>
<b>LIABILITIES</b>												
<b>Current Liabilities</b>												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	85,912	88,650	91,476	94,392	97,400	100,505	103,708	107,014	110,425	113,945
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>-</b>	<b>-</b>	<b>85,912</b>	<b>88,650</b>	<b>91,476</b>	<b>94,392</b>	<b>97,400</b>	<b>100,505</b>	<b>103,708</b>	<b>107,014</b>	<b>110,425</b>	<b>113,945</b>
<b>Non-Current Liabilities</b>												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	1,534,088	1,445,438	1,353,962	1,259,570	1,162,170	1,061,665	957,956	850,942	740,517	626,573
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>-</b>	<b>-</b>	<b>1,534,088</b>	<b>1,445,438</b>	<b>1,353,962</b>	<b>1,259,570</b>	<b>1,162,170</b>	<b>1,061,665</b>	<b>957,956</b>	<b>850,942</b>	<b>740,517</b>	<b>626,573</b>
<b>TOTAL LIABILITIES</b>	<b>-</b>	<b>-</b>	<b>1,620,000</b>	<b>1,534,088</b>	<b>1,445,438</b>	<b>1,353,962</b>	<b>1,259,570</b>	<b>1,162,170</b>	<b>1,061,665</b>	<b>957,956</b>	<b>850,942</b>	<b>740,517</b>
<b>Net Assets</b>	<b>19,553,000</b>	<b>20,638,470</b>	<b>24,945,572</b>	<b>25,171,174</b>	<b>25,408,325</b>	<b>25,658,892</b>	<b>25,923,151</b>	<b>26,201,383</b>	<b>26,489,081</b>	<b>26,792,941</b>	<b>27,111,671</b>	<b>27,445,586</b>
<b>EQUITY</b>												
Retained Earnings	11,511,000	12,596,470	16,903,572	17,129,174	17,366,325	17,616,892	17,881,151	18,159,383	18,447,081	18,750,941	19,069,671	19,403,586
Revaluation Reserves	8,042,000	8,042,000	8,042,000	8,042,000	8,042,000	8,042,000	8,042,000	8,042,000	8,042,000	8,042,000	8,042,000	8,042,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	19,553,000	20,638,470	24,945,572	25,171,174	25,408,325	25,658,892	25,923,151	26,201,383	26,489,081	26,792,941	27,111,671	27,445,586
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>19,553,000</b>	<b>20,638,470</b>	<b>24,945,572</b>	<b>25,171,174</b>	<b>25,408,325</b>	<b>25,658,892</b>	<b>25,923,151</b>	<b>26,201,383</b>	<b>26,489,081</b>	<b>26,792,941</b>	<b>27,111,671</b>	<b>27,445,586</b>

**Narrandera Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2030**  
**CASH FLOW STATEMENT - SEWER FUND**  
**Scenario: 10% Yrs 1, 5% yr 2, 2% yrs 3-10**

	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	Projected Years					2029/30 \$
							2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	
<b>Cash Flows from Operating Activities</b>												
<b>Receipts:</b>												
Rates & Annual Charges	-	1,237,195	1,346,192	1,522,759	1,567,107	1,599,169	1,631,873	1,665,230	1,699,255	1,733,960	1,769,360	1,805,467
User Charges & Fees	-	165,706	161,294	169,100	173,565	177,904	182,352	186,910	191,584	196,374	201,283	206,315
Interest & Investment Revenue Received	-	15,224	13,154	19,896	22,116	24,768	27,657	30,536	32,931	33,057	35,991	38,844
Grants & Contributions	-	825,800	4,147,800	30,350	30,350	30,350	30,350	30,350	30,350	30,350	30,350	30,350
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Employee Benefits & On-Costs	-	(510,451)	(702,226)	(716,271)	(730,596)	(745,209)	(760,113)	(775,316)	(790,823)	(806,639)	(822,771)	(839,226)
Materials & Contracts	-	(229,000)	(204,564)	(207,633)	(210,748)	(213,910)	(217,120)	(220,378)	(223,685)	(227,041)	(230,447)	(233,904)
Borrowing Costs	-	-	-	(50,022)	(47,283)	(44,458)	(41,542)	(38,533)	(35,429)	(32,225)	(28,920)	(25,509)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(104,900)	(157,558)	(161,407)	(164,635)	(167,927)	(171,285)	(174,710)	(178,204)	(181,769)	(185,405)	(189,113)
<b>Net Cash provided (or used in) Operating Activities</b>	-	1,399,574	4,604,092	606,772	639,875	660,688	682,171	704,088	725,978	746,067	769,441	793,224
<b>Cash Flows from Investing Activities</b>												
<b>Receipts:</b>												
Sale of Investment Securities	-	189,124	-	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(1,642,698)	(5,965,000)	(400,000)	(450,000)	(450,000)	(450,000)	(450,000)	(700,000)	(450,000)	(450,000)	(450,000)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash provided (or used in) Investing Activities</b>	-	(1,453,574)	(5,965,000)	(400,000)	(450,000)	(450,000)	(450,000)	(450,000)	(700,000)	(450,000)	(450,000)	(450,000)
<b>Cash Flows from Financing Activities</b>												
<b>Receipts:</b>												
Proceeds from Borrowings & Advances	-	-	1,620,000	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Repayment of Borrowings & Advances	-	-	-	(85,912)	(88,650)	(91,476)	(94,392)	(97,400)	(100,505)	(103,708)	(107,014)	(110,425)
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash Flow provided (used in) Financing Activities</b>	-	-	1,620,000	(85,912)	(88,650)	(91,476)	(94,392)	(97,400)	(100,505)	(103,708)	(107,014)	(110,425)
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	-	(54,000)	259,092	120,860	101,225	119,212	137,779	156,688	(74,527)	192,358	212,427	232,799
<b>plus: Cash, Cash Equivalents &amp; Investments - beginning of year</b>	-	54,000	0	259,092	379,952	481,177	600,389	738,168	894,856	820,329	1,012,688	1,225,115
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>54,000</b>	<b>0</b>	<b>259,092</b>	<b>379,952</b>	<b>481,177</b>	<b>600,389</b>	<b>738,168</b>	<b>894,856</b>	<b>820,329</b>	<b>1,012,688</b>	<b>1,225,115</b>	<b>1,457,914</b>
Cash & Cash Equivalents - end of the year	54,000	0	259,092	379,952	481,177	600,389	738,168	894,856	820,329	1,012,688	1,225,115	1,457,914
Investments - end of the year	500,000	310,876	310,876	310,876	310,876	310,876	310,876	310,876	310,876	310,876	310,876	310,876
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	<b>554,000</b>	<b>310,876</b>	<b>569,969</b>	<b>690,829</b>	<b>792,053</b>	<b>911,265</b>	<b>1,049,044</b>	<b>1,205,733</b>	<b>1,131,206</b>	<b>1,323,564</b>	<b>1,535,991</b>	<b>1,768,791</b>
<b>Representing:</b>												
- External Restrictions	554,143	305,294	329,346	468,336	573,984	698,226	841,408	1,003,883	931,211	1,130,164	1,349,517	1,589,657
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Unrestricted	(143)	5,582	240,623	222,493	218,069	213,039	207,636	201,850	199,995	193,400	186,474	179,134
	<b>554,000</b>	<b>310,876</b>	<b>569,969</b>	<b>690,829</b>	<b>792,053</b>	<b>911,265</b>	<b>1,049,044</b>	<b>1,205,733</b>	<b>1,131,206</b>	<b>1,323,564</b>	<b>1,535,991</b>	<b>1,768,791</b>

Narrandera Shire Council

10 Year Financial Plan for the Years ending 30 June 2030

EQUITY STATEMENT - SEWER FUND

Scenario: 10% Yrs 1, 5% yr 2, 2% yrs 3-10

	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	Projected Years					2029/30 \$
							2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	
Opening Balance	19,006,000	19,553,000	20,638,470	24,945,572	25,171,174	25,408,325	25,658,892	25,923,151	26,201,383	26,489,081	26,792,941	27,111,671
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
<b>Restated Opening Balance</b>	19,006,000	19,553,000	20,638,470	24,945,572	25,171,174	25,408,325	25,658,892	25,923,151	26,201,383	26,489,081	26,792,941	27,111,671
Net Operating Result for the Year	256,000	1,085,470	4,307,102	225,602	237,151	250,567	264,259	278,233	287,697	303,861	318,730	333,914
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
<b>Restated Net Operating Result for the Year</b>	256,000	1,085,470	4,307,102	225,602	237,151	250,567	264,259	278,233	287,697	303,861	318,730	333,914
Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	291,000	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Income Recognised Directly in Equity</b>	291,000	-	-	-	-	-	-	-	-	-	-	-
<b>Total Recognised Income &amp; Expenses</b>	547,000	1,085,470	4,307,102	225,602	237,151	250,567	264,259	278,233	287,697	303,861	318,730	333,914
Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
<b>Equity - Balance at end of the reporting period</b>	<b>19,553,000</b>	<b>20,638,470</b>	<b>24,945,572</b>	<b>25,171,174</b>	<b>25,408,325</b>	<b>25,658,892</b>	<b>25,923,151</b>	<b>26,201,383</b>	<b>26,489,081</b>	<b>26,792,941</b>	<b>27,111,671</b>	<b>27,445,586</b>



**Narrandera Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2030**  
**INCOME STATEMENT - CONSOLIDATED**  
**Scenario: 2020 to 2030 Budget**

	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	Projected Years					2029/30 \$
							2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	
<b>Income from Continuing Operations</b>												
<b>Revenue:</b>												
Rates & Annual Charges	7,573,000	7,712,944	8,039,906	8,357,760	8,527,706	8,701,049	8,877,863	9,058,209	9,242,160	9,429,800	9,621,186	9,816,397
User Charges & Fees	3,441,000	3,257,042	3,340,776	3,428,319	3,514,000	3,601,828	3,691,850	3,784,128	3,878,704	3,975,653	4,075,029	4,176,880
Interest & Investment Revenue	703,000	448,249	367,628	342,815	296,260	300,860	308,616	316,326	319,189	328,929	339,750	350,950
Other Revenues	772,000	1,544,771	753,343	673,356	678,470	683,683	689,003	694,428	699,961	705,606	711,364	717,235
Grants & Contributions provided for Operating Purposes	7,690,000	5,117,515	7,474,929	6,958,833	7,061,257	7,165,728	7,272,287	7,380,973	7,491,833	7,604,908	7,720,242	7,837,882
Grants & Contributions provided for Capital Purposes	3,914,000	6,673,868	13,415,866	9,573,847	6,732,500	608,500	575,500	665,500	568,000	563,000	548,000	523,000
<b>Other Income:</b>												
Net gains from the disposal of assets	-	877,214	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>24,093,000</b>	<b>25,631,603</b>	<b>33,483,948</b>	<b>29,426,430</b>	<b>26,901,693</b>	<b>21,153,148</b>	<b>21,506,619</b>	<b>21,991,064</b>	<b>22,291,347</b>	<b>22,699,396</b>	<b>23,107,071</b>	<b>23,513,844</b>
<b>Expenses from Continuing Operations</b>												
Employee Benefits & On-Costs	7,623,000	7,742,181	8,307,120	8,395,719	8,571,428	8,734,948	8,906,837	9,082,165	9,261,001	9,443,408	9,629,464	9,819,242
Borrowing Costs	-	14,449	12,778	73,930	68,264	62,433	56,431	50,252	43,892	37,873	32,789	27,938
Materials & Contracts	4,713,000	5,105,205	3,890,932	3,748,793	3,758,049	3,836,585	3,866,112	3,923,111	3,982,069	4,032,563	4,081,555	4,138,400
Depreciation & Amortisation	4,895,000	4,918,218	5,087,893	5,209,575	5,552,383	5,601,986	5,652,520	5,704,004	5,756,457	5,809,896	5,864,338	5,919,811
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	1,809,000	1,843,444	1,877,828	1,986,498	1,928,536	1,966,534	2,090,287	2,044,822	2,085,139	2,126,268	2,260,225	2,211,019
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	134,000	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>19,174,000</b>	<b>19,623,497</b>	<b>19,176,551</b>	<b>19,414,515</b>	<b>19,878,660</b>	<b>20,202,486</b>	<b>20,572,187</b>	<b>20,804,354</b>	<b>21,128,558</b>	<b>21,450,008</b>	<b>21,868,371</b>	<b>22,116,410</b>
<b>Operating Result from Continuing Operations</b>	<b>4,919,000</b>	<b>6,008,106</b>	<b>14,307,398</b>	<b>10,011,915</b>	<b>7,023,033</b>	<b>950,662</b>	<b>934,432</b>	<b>1,186,710</b>	<b>1,162,790</b>	<b>1,249,388</b>	<b>1,238,700</b>	<b>1,397,434</b>
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>4,919,000</b>	<b>6,008,106</b>	<b>14,307,398</b>	<b>10,011,915</b>	<b>7,023,033</b>	<b>950,662</b>	<b>934,432</b>	<b>1,186,710</b>	<b>1,162,790</b>	<b>1,249,388</b>	<b>1,238,700</b>	<b>1,397,434</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>1,005,000</b>	<b>(665,762)</b>	<b>891,532</b>	<b>438,068</b>	<b>290,533</b>	<b>342,162</b>	<b>358,932</b>	<b>521,210</b>	<b>594,790</b>	<b>686,388</b>	<b>690,700</b>	<b>874,434</b>

**Narrandera Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2030**  
**BALANCE SHEET - CONSOLIDATED**  
**Scenario: 2020 to 2030 Budget**

	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	Projected Years					2029/30 \$
							2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	
<b>ASSETS</b>												
<b>Current Assets</b>												
Cash & Cash Equivalents	2,320,000	-	259,092	379,952	957,070	1,888,654	2,640,521	3,625,905	4,419,350	5,735,291	7,441,429	10,843,896
Investments	24,927,000	20,335,836	17,057,554	14,149,881	11,235,154	11,235,154	11,235,154	11,235,154	11,235,154	11,235,154	11,235,154	11,235,154
Receivables	3,704,000	2,118,317	2,479,965	1,993,403	1,789,601	1,789,984	1,823,933	1,872,051	1,900,621	1,945,419	1,994,387	2,062,962
Inventories	691,000	640,982	477,135	460,589	460,742	470,414	473,324	479,997	486,923	492,665	498,183	504,763
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>31,642,000</b>	<b>23,095,134</b>	<b>20,273,746</b>	<b>16,983,825</b>	<b>14,442,567</b>	<b>15,384,206</b>	<b>16,172,932</b>	<b>17,213,107</b>	<b>18,042,048</b>	<b>19,408,529</b>	<b>21,169,152</b>	<b>24,646,775</b>
<b>Non-Current Assets</b>												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	27,000	79,344	81,757	83,348	84,972	86,627	88,316	90,039	91,796	93,588	95,416	97,281
Inventories	438,000	437,944	437,944	437,944	437,944	437,944	437,944	437,944	437,944	437,944	437,944	437,944
Infrastructure, Property, Plant & Equipment	228,378,000	242,868,521	261,848,721	275,020,947	284,447,951	284,353,517	284,399,566	284,414,996	284,631,107	284,390,936	283,759,790	281,531,991
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>228,843,000</b>	<b>243,385,809</b>	<b>262,368,422</b>	<b>275,542,239</b>	<b>284,970,867</b>	<b>284,878,088</b>	<b>284,925,826</b>	<b>284,942,979</b>	<b>285,160,847</b>	<b>284,922,468</b>	<b>284,293,150</b>	<b>282,067,216</b>
<b>TOTAL ASSETS</b>	<b>260,485,000</b>	<b>266,480,943</b>	<b>282,642,168</b>	<b>292,526,064</b>	<b>299,413,434</b>	<b>300,262,294</b>	<b>301,098,758</b>	<b>302,156,086</b>	<b>303,202,894</b>	<b>304,330,997</b>	<b>305,462,303</b>	<b>306,713,991</b>
<b>LIABILITIES</b>												
<b>Current Liabilities</b>												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	1,378,000	1,335,062	1,102,088	1,095,079	1,077,644	1,097,443	1,124,548	1,123,814	1,140,165	1,155,003	1,187,636	1,185,940
Income received in advance	207,000	235,583	176,330	173,694	177,199	180,790	184,469	188,238	192,099	196,055	200,108	204,260
Borrowings	-	0	118,373	121,733	125,192	128,752	132,419	136,193	140,080	144,081	148,202	152,444
Provisions	2,523,000	2,514,067	2,514,067	2,514,067	2,514,067	2,514,067	2,514,067	2,514,067	2,514,067	2,514,067	2,514,067	2,514,067
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>4,108,000</b>	<b>4,084,712</b>	<b>3,910,858</b>	<b>3,904,573</b>	<b>3,894,101</b>	<b>3,921,052</b>	<b>3,955,502</b>	<b>3,962,312</b>	<b>3,986,411</b>	<b>4,009,206</b>	<b>4,050,012</b>	<b>4,056,711</b>
<b>Non-Current Liabilities</b>												
Payables	3,000	5,192	5,192	5,192	5,192	5,192	5,192	5,192	5,192	5,192	5,192	5,192
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	(0)	2,027,682	1,905,948	1,780,757	1,652,004	1,519,586	1,383,393	1,243,313	1,099,232	951,031	798,587
Provisions	52,000	60,933	60,933	60,933	60,933	60,933	60,933	60,933	60,933	60,933	60,933	60,933
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>55,000</b>	<b>66,125</b>	<b>2,093,806</b>	<b>1,972,073</b>	<b>1,846,882</b>	<b>1,718,129</b>	<b>1,585,711</b>	<b>1,449,518</b>	<b>1,309,438</b>	<b>1,165,357</b>	<b>1,017,155</b>	<b>864,711</b>
<b>TOTAL LIABILITIES</b>	<b>4,163,000</b>	<b>4,150,837</b>	<b>6,004,665</b>	<b>5,876,646</b>	<b>5,740,983</b>	<b>5,639,181</b>	<b>5,541,212</b>	<b>5,411,830</b>	<b>5,295,849</b>	<b>5,174,563</b>	<b>5,067,168</b>	<b>4,921,422</b>
<b>Net Assets</b>	<b>256,322,000</b>	<b>262,330,106</b>	<b>276,637,503</b>	<b>286,649,418</b>	<b>293,672,451</b>	<b>294,623,113</b>	<b>295,557,546</b>	<b>296,744,256</b>	<b>297,907,045</b>	<b>299,156,435</b>	<b>300,395,135</b>	<b>301,792,569</b>
<b>EQUITY</b>												
Retained Earnings	143,287,000	149,295,106	163,602,503	173,614,418	180,637,451	181,588,113	182,522,546	183,709,256	184,872,045	186,121,435	187,360,135	188,757,569
Revaluation Reserves	110,715,000	110,715,000	110,715,000	110,715,000	110,715,000	110,715,000	110,715,000	110,715,000	110,715,000	110,715,000	110,715,000	110,715,000
Council Equity Interest	254,002,000	260,010,106	274,317,503	284,329,418	291,352,451	292,303,113	293,237,546	294,424,256	295,587,045	296,836,435	298,075,135	299,472,569
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>254,002,000</b>	<b>260,010,106</b>	<b>274,317,503</b>	<b>284,329,418</b>	<b>291,352,451</b>	<b>292,303,113</b>	<b>293,237,546</b>	<b>294,424,256</b>	<b>295,587,045</b>	<b>296,836,435</b>	<b>298,075,135</b>	<b>299,472,569</b>

**Narrandera Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2030**  
**CASH FLOW STATEMENT - CONSOLIDATED**  
**Scenario: 2020 to 2030 Budget**

	Actuals 2018/19	Current Year 2019/20	2020/21	2021/22	2022/23	2023/24	Projected Years					2029/30
	\$	\$	\$	\$	\$	\$	2024/25	2025/26	2026/27	2027/28	2028/29	\$
<b>Cash Flows from Operating Activities</b>												
<b>Receipts:</b>												
Rates & Annual Charges	7,406,000	8,008,686	8,023,929	8,338,828	8,521,569	8,694,790	8,871,478	9,051,697	9,235,518	9,423,024	9,614,275	9,809,348
User Charges & Fees	3,603,000	3,238,496	3,331,295	3,419,107	3,504,797	3,592,394	3,682,181	3,774,216	3,868,546	3,965,240	4,064,355	4,165,940
Interest & Investment Revenue Received	686,000	580,485	364,038	347,377	284,340	279,919	294,927	301,123	310,697	313,955	320,850	312,320
Grants & Contributions	10,833,000	13,065,015	20,413,801	16,961,310	13,993,902	7,803,058	7,842,412	8,031,954	8,058,857	8,160,010	8,260,910	8,354,112
Bonds & Deposits Received	11,000	-	-	-	-	-	-	-	-	-	-	-
Other	2,012,000	1,409,201	823,294	739,577	701,958	685,530	686,496	690,727	697,925	702,654	708,439	714,336
<b>Payments:</b>												
Employee Benefits & On-Costs	(7,628,000)	(7,742,181)	(8,307,120)	(8,395,719)	(8,571,428)	(8,734,948)	(8,906,837)	(9,082,165)	(9,261,001)	(9,443,408)	(9,629,464)	(9,819,242)
Materials & Contracts	(5,121,000)	(5,095,877)	(3,960,060)	(3,739,255)	(3,775,637)	(3,826,459)	(3,841,917)	(3,930,518)	(3,972,643)	(4,023,468)	(4,054,440)	(4,146,676)
Borrowing Costs	-	-	(0)	(62,865)	(58,955)	(54,923)	(50,764)	(46,476)	(42,053)	(37,493)	(32,789)	(27,938)
Bonds & Deposits Refunded	(17,000)	-	-	-	-	-	-	-	-	-	-	-
Other	(2,693,000)	(1,843,444)	(1,877,828)	(1,986,498)	(1,928,536)	(1,966,534)	(2,090,287)	(2,044,822)	(2,085,139)	(2,126,268)	(2,260,225)	(2,211,019)
<b>Net Cash provided (or used in) Operating Activities</b>	<b>9,092,000</b>	<b>11,620,382</b>	<b>18,811,349</b>	<b>15,621,862</b>	<b>12,672,011</b>	<b>6,472,828</b>	<b>6,487,688</b>	<b>6,745,736</b>	<b>6,810,706</b>	<b>6,934,246</b>	<b>6,991,911</b>	<b>7,151,181</b>
<b>Cash Flows from Investing Activities</b>												
<b>Receipts:</b>												
Sale of Investment Securities	25,845,000	4,591,164	3,278,282	2,907,673	2,914,727	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	168,000	452,940	349,400	340,250	522,100	244,950	536,800	419,350	445,800	431,300	202,800	250,000
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	10,000	-	-	-	-	0	0	0	-	0	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Purchase of Investment Securities	(24,097,000)	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(9,693,000)	(18,984,465)	(24,325,993)	(18,630,551)	(15,409,987)	(5,661,002)	(6,143,869)	(6,047,284)	(6,326,868)	(5,909,525)	(5,344,492)	(3,850,512)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash provided (or used in) Investing Activities</b>	<b>(7,767,000)</b>	<b>(13,940,361)</b>	<b>(20,698,311)</b>	<b>(15,382,628)</b>	<b>(11,973,160)</b>	<b>(5,416,052)</b>	<b>(5,607,069)</b>	<b>(5,627,934)</b>	<b>(5,881,068)</b>	<b>(5,478,225)</b>	<b>(5,141,692)</b>	<b>(3,600,512)</b>
<b>Cash Flows from Financing Activities</b>												
<b>Receipts:</b>												
Proceeds from Borrowings & Advances	-	-	2,170,000	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Repayment of Borrowings & Advances	-	(21)	(23,946)	(118,373)	(121,733)	(125,192)	(128,752)	(132,419)	(136,193)	(140,080)	(144,081)	(148,202)
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash Flow provided (used in) Financing Activities</b>	<b>-</b>	<b>(21)</b>	<b>2,146,054</b>	<b>(118,373)</b>	<b>(121,733)</b>	<b>(125,192)</b>	<b>(128,752)</b>	<b>(132,419)</b>	<b>(136,193)</b>	<b>(140,080)</b>	<b>(144,081)</b>	<b>(148,202)</b>
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	<b>1,325,000</b>	<b>(2,320,000)</b>	<b>259,092</b>	<b>120,860</b>	<b>577,118</b>	<b>931,584</b>	<b>751,867</b>	<b>985,384</b>	<b>793,445</b>	<b>1,315,942</b>	<b>1,706,137</b>	<b>3,402,467</b>
<b>plus: Cash, Cash Equivalents &amp; Investments - beginning of year</b>	<b>995,000</b>	<b>2,320,000</b>	<b>-</b>	<b>259,092</b>	<b>379,952</b>	<b>957,070</b>	<b>1,888,654</b>	<b>2,640,521</b>	<b>3,625,905</b>	<b>4,419,350</b>	<b>5,735,291</b>	<b>7,441,429</b>
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>2,320,000</b>	<b>-</b>	<b>259,092</b>	<b>379,952</b>	<b>957,070</b>	<b>1,888,654</b>	<b>2,640,521</b>	<b>3,625,905</b>	<b>4,419,350</b>	<b>5,735,291</b>	<b>7,441,429</b>	<b>10,843,896</b>
Cash & Cash Equivalents - end of the year	2,320,000	-	259,092	379,952	957,070	1,888,654	2,640,521	3,625,905	4,419,350	5,735,291	7,441,429	10,843,896
Investments - end of the year	24,927,000	20,335,836	17,057,554	14,149,881	11,235,154	11,235,154	11,235,154	11,235,154	11,235,154	11,235,154	11,235,154	11,235,154
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	<b>27,247,000</b>	<b>20,335,836</b>	<b>17,316,646</b>	<b>14,529,833</b>	<b>12,192,224</b>	<b>13,123,808</b>	<b>13,875,675</b>	<b>14,861,059</b>	<b>15,654,504</b>	<b>16,970,445</b>	<b>18,676,583</b>	<b>22,079,050</b>
<b>Representing:</b>												
- External Restrictions	12,985,408	11,123,200	9,977,946	7,545,436	5,166,149	5,932,595	6,859,261	7,772,946	8,574,210	9,659,329	10,800,031	12,010,211
- Internal Restrictions	11,786,422	7,975,379	6,833,019	6,461,373	6,357,477	6,703,024	6,630,744	6,764,696	6,801,566	7,034,686	7,368,584	7,189,575
- Unrestricted	2,475,170	1,237,256	505,681	523,024	668,598	488,189	385,670	323,417	278,728	276,430	507,968	2,879,264
	<b>27,247,000</b>	<b>20,335,836</b>	<b>17,316,646</b>	<b>14,529,833</b>	<b>12,192,224</b>	<b>13,123,808</b>	<b>13,875,675</b>	<b>14,861,059</b>	<b>15,654,504</b>	<b>16,970,445</b>	<b>18,676,583</b>	<b>22,079,050</b>

**Narrandera Shire Council**  
**10 Year Financial Plan for the Years ending 30 June 2030**  
**EQUITY STATEMENT - CONSOLIDATED**  
**Scenario: 2020 to 2030 Budget**

	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	Projected Years					2029/30 \$
							2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	
Opening Balance	248,517,000	254,002,000	260,010,106	274,317,503	284,329,418	291,352,451	292,303,113	293,237,546	294,424,256	295,587,045	296,836,435	298,075,135
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
<b>Restated Opening Balance</b>	<b>248,517,000</b>	<b>254,002,000</b>	<b>260,010,106</b>	<b>274,317,503</b>	<b>284,329,418</b>	<b>291,352,451</b>	<b>292,303,113</b>	<b>293,237,546</b>	<b>294,424,256</b>	<b>295,587,045</b>	<b>296,836,435</b>	<b>298,075,135</b>
Net Operating Result for the Year	4,919,000	6,008,106	14,307,397	10,011,915	7,023,032	950,662	934,433	1,186,710	1,162,789	1,249,389	1,238,700	1,397,434
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
<b>Restated Net Operating Result for the Year</b>	<b>4,919,000</b>	<b>6,008,106</b>	<b>14,307,397</b>	<b>10,011,915</b>	<b>7,023,032</b>	<b>950,662</b>	<b>934,433</b>	<b>1,186,710</b>	<b>1,162,789</b>	<b>1,249,389</b>	<b>1,238,700</b>	<b>1,397,434</b>
Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	566,000	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Income Recognised Directly in Equity</b>	<b>566,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Recognised Income &amp; Expenses</b>	<b>5,485,000</b>	<b>6,008,106</b>	<b>14,307,397</b>	<b>10,011,915</b>	<b>7,023,032</b>	<b>950,662</b>	<b>934,433</b>	<b>1,186,710</b>	<b>1,162,789</b>	<b>1,249,389</b>	<b>1,238,700</b>	<b>1,397,434</b>
Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
<b>Equity - Balance at end of the reporting period</b>	<b>254,002,000</b>	<b>260,010,106</b>	<b>274,317,503</b>	<b>284,329,418</b>	<b>291,352,451</b>	<b>292,303,113</b>	<b>293,237,546</b>	<b>294,424,256</b>	<b>295,587,045</b>	<b>296,836,435</b>	<b>298,075,135</b>	<b>299,472,569</b>

## CASH - RESERVE BALANCES 30-JUNE-2020

CLASS OF RESERVE	Balance 30 Jun 2019	Budget Movement 19/20	Other	Carry over	Sept	Dec	March	Net Transfer	Balance 30 Jun 2020	Budgeted Movement 20/21	Anticipated Balance 30 Jun 2020
<b>GENERAL FUND - DETAILS</b>											
<b>Employee's Leave Entitlement</b>											
Employee's Leave Entitlement	\$ 1,229,888.00							\$ -	\$ 1,229,888.00		\$ 1,229,888.00
<b>Construction of Buildings</b>											
Shire Property	\$ 132,917.00							\$ -	\$ 132,917.00		\$ 132,917.00
Visitor Centre Services	\$ 243,704.00							\$ -	\$ 243,704.00	-\$ 243,704.00	\$ -
<b>Plant Replacement</b>											
Plant Replacement	\$ 342,589.40	-\$ 169,407.00	\$ 1,250,000.00					\$ 1,080,593.00	\$ 1,423,182.40	-\$ 303,492.00	\$ 1,119,690.40
<b>Office Equipment</b>											
Office Furniture & Equipment	\$ 56,746.00							\$ -	\$ 56,746.00		\$ 56,746.00
Computer Replacement	\$ 426,799.40	-\$ 77,500.00					\$ 125,000.00	\$ 47,500.00	\$ 474,299.40	-\$ 215,000.00	\$ 259,299.40
Library Computer Replacement	\$ 23,608.00			-\$ 23,608.00				-\$ 23,608.00	\$ -		\$ -
Library Computer Licences	\$ 6,635.00			-\$ 6,635.00				-\$ 6,635.00	\$ -		\$ -
<b>Carry Over Works</b>											
Track Maintenance - Bike and Hike	\$ 17,500.00							\$ -	\$ 17,500.00		\$ 17,500.00
John O'Brien Festival	\$ 12,278.00							\$ -	\$ 12,278.00		\$ 12,278.00
Carry Over Operating Program 18-19	\$ 46,004.00			-\$ 46,004.00				-\$ 46,004.00	\$ -		\$ -
Carry Over Capital Program 18-19	\$ 652,969.00			-\$ 652,969.00				-\$ 652,969.00	\$ -		\$ -
<b>Other Internal Reserves</b>											
Closure of Teloca Fund	\$ 595,052.00	-\$ 332,000.00				-\$ 263,000.00		-\$ 595,000.00	\$ 52.00		\$ 52.00
Street Camera Replacement	\$ 1,000.00							\$ -	\$ 1,000.00		\$ 1,000.00
Election & Integrated Planning Exp	\$ -						\$ 26,000.00	\$ 26,000.00	\$ 26,000.00	\$ 96,500.00	\$ 122,500.00
Major Sporting & Other Events	\$ 26,000.00							\$ -	\$ 26,000.00		\$ 26,000.00
Narrandera CBD Beautification	\$ 35,000.00							\$ -	\$ 35,000.00		\$ 35,000.00
Sale of Water Allocations	\$ -					\$ 886,000.00	\$ 473,895.00	\$ 1,359,895.00	\$ 1,359,895.00	-\$ 576,888.00	
Sale of Southern Phone Shares	\$ -					\$ 785,714.00		\$ 785,714.00	\$ 785,714.00		
Narrandera Business Centre Master Plan	\$ 1,991,876.00	-\$ 1,668,109.00		-\$ 188,040.00	\$ 1,668,109.00			-\$ 188,040.00	\$ 1,803,836.00		\$ 1,803,836.00
Lake Talbot Pool Master Plan	\$ 1,806,670.00	-\$ 646,000.00		-\$ 1,166,384.00				-\$ 1,812,384.00	-\$ 5,714.00		-\$ 5,714.00
Delivery of Aged strategies	\$ 773,061.00	-\$ 500,000.00		-\$ 43,061.00		-\$ 52,000.00		-\$ 595,061.00	\$ 178,000.00		\$ 178,000.00
Marie Bashir Master Plan Update	\$ 10,000.00							\$ -	\$ 10,000.00		\$ 10,000.00
MR80/Karawatha Drive Upgrade	\$ 15,000.00							\$ -	\$ 15,000.00		\$ 15,000.00
Financial Assistance Grant	\$ 2,507,426.00			-\$ 2,507,426.00				-\$ 2,507,426.00	\$ -		\$ -
355 Committee - Barellan Museum	\$ 2,754.55							\$ -	\$ 2,754.55		\$ 2,754.55
355 Committee - Koala Committee	\$ 413.66							\$ -	\$ 413.66		\$ 413.66
355 Committee - Railway Station Commitment	\$ 7,047.11							\$ -	\$ 7,047.11		\$ 7,047.11
355 Committee - Parkside Museum	\$ -							\$ -	\$ -		\$ -
<b>Building Maintenance &amp; Repair</b>											
Library Furniture & Fittings	\$ 50,363.00			-\$ 50,363.00				-\$ 50,363.00	\$ -		\$ -
Narrandera Park Landscape	\$ 21,804.00							\$ -	\$ 21,804.00		\$ 21,804.00
Building Renewal Works 18/19 Budget	\$ 83,403.00						-\$ 10,000.00	-\$ 10,000.00	\$ 73,403.00		\$ 73,403.00
<b>Community Activities</b>											
N'dra Cemetery - Perpetual mtnce all	\$ 331,207.50							\$ -	\$ 331,207.50		\$ 331,207.50
N'dra Cemetery - Capital Works	\$ 24,776.00							\$ -	\$ 24,776.00	-\$ 24,776.00	\$ -
New Street Lights	\$ 9,724.00							\$ -	\$ 9,724.00		\$ 9,724.00
<b>Property Development</b>											
Property Development (Red Hill)	\$ 140,603.00			-\$ 8,360.00				-\$ 8,360.00	\$ 132,243.00		\$ 132,243.00
<b>Quarry Rehabilitation</b>											
Quarry Rehabilitation	\$ 18,992.00							\$ -	\$ 18,992.00		\$ 18,992.00
<b>Domestic Waste Management</b>											
Narrandera Waste Depot	\$ 1,930,197.05	-\$ 276,580.00		-\$ 66,146.00	-\$ 112,563.40	-\$ 47,460.72	-\$ 16,658.75	-\$ 519,408.87	\$ 1,410,788.18	-\$ 1,182,678.00	\$ 228,110.18
Narrandera Waste Depot - Excavation	\$ 104,704.00							\$ -	\$ 104,704.00		\$ 104,704.00
Narrandera Waste Depot - Rehabilitation	\$ 368,644.00							\$ -	\$ 368,644.00		\$ 368,644.00
Barellan Waste Depot	\$ 120,278.00							\$ -	\$ 120,278.00		\$ 120,278.00
Barellan Waste Depot - Excavation	\$ 36,592.00							\$ -	\$ 36,592.00		\$ 36,592.00
Barellan Waste Depot - Rehabilitation	\$ 53,429.00							\$ -	\$ 53,429.00		\$ 53,429.00
Narrandera Depot Compactor Expenses	\$ 48,379.00							\$ -	\$ 48,379.00		\$ 48,379.00
Grong Grong Waste Depot Rehabilitation	\$ 73,876.00							\$ -	\$ 73,876.00		\$ 73,876.00

## CASH - RESERVE BALANCES 30-JUNE-2020

CLASS OF RESERVE	Balance 30 Jun 2019	Budget Movement 19/20	Other	Carry over	Sept	Dec	March	Net Transfer	Balance 30 Jun 2020	Budgeted Movement 20/21	Anticipated Balance 30 Jun 2020
<b>Crown Reserves</b>											
Lake Talbot Tourist Park	\$ 231,797.61	\$ 24,650.00	-\$	29,880.00		\$ 20,000.00		\$ 14,770.00	\$ 246,567.61	-\$ 156,067.00	\$ 90,500.61
<b>Stormwater</b>											
Narrandera Stormwater Reserve	\$ 499,189.11	-\$ 83,614.00	-\$	45,392.00			-\$ 47,625.00	-\$ 176,631.00	\$ 322,558.11	\$ 63,150.00	\$ 385,708.11
Barellan Stormwater Reserve	\$ 12,183.33	\$ 8,850.00			-\$ 14,500.00			-\$ 5,650.00	\$ 6,533.33	\$ 8,850.00	\$ 15,383.33
<b>Deeveloper Contributions</b>											
Section 94A	\$ 168,698.46	\$ 11,500.00	-\$	42,000.00				-\$ 30,500.00	\$ 140,847.26		\$ 140,847.26
<b>Bonds, Retentions &amp; Trusts</b>											
Kaniva Quarry	\$ 30,000.00							\$ -	\$ 30,000.00		\$ 30,000.00
Tourist Trust	\$ 31,328.46							\$ -	\$ 31,328.46		\$ 31,328.46
Arts Centre Trust	\$ 65,684.73							\$ -	\$ 65,684.73		\$ 65,684.73
Sale of Land	\$ 4,778.15							\$ -	\$ 4,778.15		\$ 4,778.15
VFG Skate Park	\$ 10,822.52					-\$ 10,822.52		-\$ 10,822.52	\$ -		\$ -
Slide Replacement Retention	\$ -					\$ 54,857.11		\$ 54,857.11	\$ 54,857.11		\$ 54,857.11
LT Masterplan Retention	\$ -							\$ -	\$ -		\$ -
Brln Pool Retention	\$ -							\$ -	\$ -		\$ -
<b>External Restrictions (Note 6 order)</b>											
<b>Water Fund</b>											
Asset Replacement	\$ 6,816,617.42	\$ 296,056.00	-\$ 80,000.00	\$ -	\$ -	-\$ 134,700.00	\$ 87,244.00	\$ 168,600.00	\$ 6,985,217.42	-\$ 103,558.00	\$ 6,881,659.42
Carry Over Works	\$ 542,298.00	\$ -	\$ -	-\$ 542,298.00	\$ -	\$ -	\$ -	-\$ 542,298.00	\$ -	\$ -	\$ -
Section 64	\$ 306,833.26	\$ 20,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000.00	\$ 333,097.54	\$ 20,000.00	\$ 353,097.54
<b>Sewer Fund</b>											
Asset Replacement	\$ 307,556.50	\$ 187,849.00	-\$ 16,000.00	\$ -	\$ -	\$ -	-\$ 8,796.87	\$ 163,052.13	\$ 470,608.63	\$ 16,052.00	\$ 486,660.63
Carry Over Works	\$ 178,698.00	\$ -	\$ -	-\$ 178,698.00	\$ -	\$ -	\$ -	-\$ 178,698.00	\$ -	\$ -	\$ -
Section 64	\$ 67,889.18	\$ 8,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,000.00	\$ 77,343.70	\$ 8,000.00	\$ 85,343.70
<b>General Fund - External Restrictions</b>											
Specific Purpose Unexpended Grants (from separate)	\$ 1,014,442.74	\$ -	\$ -	-\$ 392,149.00	\$ -	\$ -	\$ -	-\$ 392,149.00	\$ 622,293.74	-\$ 8,578.00	\$ 613,715.74
RMS Contributions	\$ 101,050.00	\$ -	\$ -	-\$ 101,050.00	\$ -	\$ -	\$ -	-\$ 101,050.00	\$ -	\$ -	\$ -
Other Contributions	\$ 1,950.00	\$ -	\$ -	-\$ 1,950.00	\$ -	\$ -	\$ -	-\$ 1,950.00	\$ -	\$ -	\$ -
Developer Contributions	\$ 168,698.46	\$ 11,500.00	\$ -	-\$ 42,000.00	\$ -	\$ -	\$ -	-\$ 30,500.00	\$ 140,847.26	\$ -	\$ 140,847.26
Unspent Internal Loans	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Domestic Waste Management	\$ 2,736,099.05	-\$ 276,580.00	\$ -	-\$ 66,146.00	-\$ 112,563.40	-\$ 47,460.72	-\$ 16,658.75	-\$ 519,408.87	\$ 2,216,690.18	-\$ 1,182,678.00	\$ 1,034,012.18
Stormwater	\$ 511,372.44	-\$ 74,764.00	\$ -	-\$ 45,392.00	-\$ 14,500.00	\$ -	-\$ 47,625.00	-\$ 182,281.00	\$ 329,091.44	\$ 72,000.00	\$ 401,091.44
Crown Reserves	\$ 231,797.61	\$ 24,650.00	-\$	29,880.00		\$ 20,000.00		\$ 14,770.00	\$ 246,567.61	-\$ 156,067.00	\$ 90,500.61
<b>Total External Restrictions</b>	<b>\$ 12,985,302.66</b>	<b>\$ 196,711.00</b>	<b>-\$ 96,000.00</b>	<b>-\$ 1,399,563.00</b>	<b>-\$ 127,063.40</b>	<b>-\$ 162,160.72</b>	<b>\$ 14,163.38</b>	<b>-\$ 1,573,912.74</b>	<b>\$ 11,421,757.52</b>	<b>-\$ 1,334,829.00</b>	<b>\$ 10,086,928.52</b>
<b>Internal Restrictions (Note 6 order)</b>											
Plant and vehicle replacement	\$ 342,589.40	-\$ 169,407.00	\$ 1,250,000.00	\$ -	\$ -	\$ -	\$ -	\$ 1,080,593.00	\$ 1,423,182.40	-\$ 303,492.00	\$ 1,119,690.40
Employee Leave Entitlements	\$ 1,229,888.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,229,888.00	\$ -	\$ 1,229,888.00
Carry over works	\$ 728,751.00	\$ -	\$ -	-\$ 698,973.00	\$ -	\$ -	\$ -	-\$ 698,973.00	\$ 29,778.00	\$ -	\$ 29,778.00
Building Maintenance & Repair	\$ 155,570.00	\$ -	\$ -	-\$ 50,363.00	\$ -	\$ -	-\$ 10,000.00	-\$ 60,363.00	\$ 95,207.00	\$ -	\$ 95,207.00
Community Activities	\$ 365,707.50	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 365,707.50	-\$ 24,776.00	\$ 340,931.50
Construction of Buildings	\$ 376,621.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 376,621.00	-\$ 243,704.00	\$ 132,917.00
Office Equipment	\$ 513,788.40	-\$ 77,500.00	\$ -	-\$ 30,243.00	\$ -	\$ -	\$ 125,000.00	\$ 17,257.00	\$ 531,045.40	-\$ 215,000.00	\$ 316,045.40
Property Development	\$ 140,603.00	\$ -	\$ -	-\$ 8,360.00	\$ -	\$ -	\$ -	-\$ 8,360.00	\$ 132,243.00	\$ -	\$ 132,243.00
Other	\$ 5,238,874.32	-\$ 3,146,109.00	\$ -	-\$ 1,397,485.00	\$ 1,668,109.00	\$ 1,356,714.00	\$ 499,895.00	-\$ 1,018,876.00	\$ 4,219,998.32	-\$ 480,388.00	\$ 3,739,610.32
Insurance Claims	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Quarry	\$ 18,992.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,992.00	\$ -	\$ 18,992.00
Recreational Facilities	\$ 10,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000.00	\$ -	\$ 10,000.00
Roads Refurbishment	\$ 15,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000.00	\$ -	\$ 15,000.00
Financial Assistance Grant	\$ 2,507,426.00	\$ -	\$ -	-\$ 2,507,426.00	\$ -	\$ -	\$ -	-\$ 2,507,426.00	\$ -	\$ -	\$ -
Bonds, Retentions & Trusts	\$ 142,613.86	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 44,034.59	\$ 44,034.59	\$ 186,648.45	\$ -	\$ 186,648.45
<b>Total Internal Restrictions</b>	<b>\$11,786,424.48</b>	<b>-\$ 3,393,016.00</b>	<b>\$ 1,250,000.00</b>	<b>-\$ 4,692,850.00</b>	<b>\$ 1,668,109.00</b>	<b>\$ 1,356,714.00</b>	<b>\$ 614,895.00</b>	<b>-\$ 3,196,148.00</b>	<b>\$ 8,634,311.07</b>	<b>-\$ 1,267,360.00</b>	<b>\$ 7,366,951.07</b>
<b>Total Restrictions</b>	<b>\$ 24,771,727.14</b>	<b>-\$ 3,196,305.00</b>	<b>\$ 1,154,000.00</b>	<b>-\$ 6,092,413.00</b>	<b>\$ 1,541,045.60</b>	<b>\$ 1,194,553.28</b>	<b>\$ 629,058.38</b>	<b>-\$ 4,770,060.74</b>	<b>\$ 20,056,068.59</b>	<b>-\$ 2,602,189.00</b>	<b>\$ 17,453,879.59</b>





# Draft Capital Works Program 2020 - 2024

No.	Project	Project Total	Capital Funding FY 20/21					Capital Funding FY 21/22					Capital Funding FY 22/23					Capital Funding FY 23/24					
			Budget	Revenue	Reserve	Grant/Cont	Loan	Budget	Revenue	Reserve	Grant/Cont	Loan	Budget	Revenue	Reserve	Grant/Cont	Loan	Budget	Revenue	Reserve	Grant/Cont	Loan	
<b>Narrandera Sportsground</b>																							
52	Hot Water System Replacements	\$ 6,000														\$ 6,000	\$ -		\$ 6,000				
53	Hot mixing spectator walkways	\$ 50,000														\$ 10,000	\$ 10,000						
54	Grandstand improvements	\$ 12,000	\$ 12,000	\$ 12,000																			
	<b>Total - Narrandera Sportsground</b>	<b>\$ 68,000</b>	<b>\$ 12,000</b>	<b>\$ 12,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 6,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Outdoor courts</b>																							
55	Furniture/ shelters	\$ 30,000	\$ 15,000	\$ 15,000																			
	<b>Total - Outdoor courts</b>	<b>\$ 30,000</b>	<b>\$ 15,000</b>	<b>\$ 15,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Barellan Sports Ground</b>																							
56	Lighting Upgrades	\$ 84,000														\$ 84,000	\$ 44,000		\$ 40,000				
57	sealing parking area/ driveway	\$ 30,000														\$ 30,000	\$ 30,000						
	<b>Total - Barellan Sports Ground</b>	<b>\$ 114,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 84,000</b>	<b>\$ 44,000</b>	<b>\$ -</b>	<b>\$ 40,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Henry Mathieson Oval</b>																							
58	Off leash dog area	\$ 40,000														\$ 40,000	\$ 40,000						
59	Perimeter Fencing	\$ 25,000	\$ 25,000	\$ 25,000																			
60	Junior rugby league field (not needed as yet)	\$ 40,000														\$ 40,000	\$ 40,000						
	<b>Total - Henry Mathieson Oval</b>	<b>\$ 105,000</b>	<b>\$ 25,000</b>	<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 40,000</b>	<b>\$ 40,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Narrandera Park Oval</b>																							
61	Resurface (couch)	\$ 40,000																	\$ 40,000	\$ -		\$ 40,000	
62	Grandstand upgrade	\$ 30,000														\$ 30,000	\$ 30,000						
	<b>Total - Narrandera Park Oval</b>	<b>\$ 70,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 40,000</b>	
<b>Brewery Flats Oval</b>																							
63	Brewery Flats Oval	\$ 40,000																	\$ 40,000	\$ 40,000			
	<b>Total - Brewery Flats Oval</b>	<b>\$ 40,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 40,000</b>	<b>\$ 40,000</b>	<b>\$ -</b>	
	<b>Total - Brewery Flats Oval</b>	<b>\$ 427,000</b>	<b>\$ 52,000</b>	<b>\$ 52,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 130,000</b>	<b>\$ 84,000</b>	<b>\$ -</b>	<b>\$ 46,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 90,000</b>	
<b>Marie Bashir Park/Narrandera Parks</b>																							
64	Marie Bashir park seating and BBQ areas including shelters	\$ 40,000														\$ 40,000	\$ -		\$ 40,000				
65	Irrigation management system	\$ 250,000														\$ 125,000	\$ 125,000						
66	Paths & Lighting	\$ 60,000																	\$ 60,000	\$ 60,000			
67	Up Lighting	\$ 15,000																	\$ 15,000	\$ 15,000			
68	Furniture	\$ 25,000														\$ 25,000	\$ 12,500		\$ 12,500				
69	Drinking fountains/ bottle fillers	\$ 12,000														\$ 12,000	\$ 12,000						
70	Powerpoints	\$ 20,000														\$ 20,000	\$ 20,000						
	<b>Total - Marie Bashir Park/Narrandera Parks</b>	<b>\$ 422,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 202,000</b>	<b>\$ 149,500</b>	<b>\$ -</b>	<b>\$ 52,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 75,000</b>	
<b>Narrandera Parks</b>																							
71	Other Town Park upgrades	\$ 40,000	\$ 20,000	\$ 20,000												\$ 20,000	\$ 20,000						
72	OSR New Shed	\$ 60,000														\$ 60,000	\$ 60,000						
73	2020-25 Tree Audit	\$ 50,000	\$ 50,000	\$ 50,000																			
74	Remote Signage	\$ 30,000	\$ 7,500	\$ 7,500												\$ 7,500	\$ 7,500						
75	Narrandera Playgrounds Upgrades	\$ 20,000														\$ 10,000	\$ 10,000						
	<b>Total - Narrandera Parks</b>	<b>\$ 200,000</b>	<b>\$ 77,500</b>	<b>\$ 77,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 7,500</b>	<b>\$ 7,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 17,500</b>	
<b>Barellan Parks</b>																							
76	Barellan Playground Upgrades	\$ 5,000	\$ 5,000	\$ 5,000																			
77	Adventure playground upgrades	\$ 25,000														\$ 25,000	\$ -		\$ 25,000				
78	Park Furniture	\$ 5,000														\$ 5,000	\$ 5,000						
79	Irrigation System for Main Street trees BARELLAN	\$ 30,000														\$ 30,000	\$ 30,000						
	<b>Total - Barellan Parks</b>	<b>\$ 65,000</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 35,000</b>	<b>\$ 35,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Grong Grong General Parks</b>																							
80	Park Furniture	\$ 10,000														\$ 5,000	\$ -		\$ 5,000				
	<b>Total - Grong Grong General Parks</b>	<b>\$ 10,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Narrandera Memorial Park &amp; Other Areas</b>																							
81	Lighting and uplighting memorials and trees	\$ 15,000																	\$ 15,000	\$ 15,000			
82	Edging lawn areas and garden beds	\$ 20,000														\$ 20,000	\$ 20,000						
83	Victoria ave stage 3 - irrigation, formalise driveways, curb etc	\$ 60,000	\$ 60,000	\$ 60,000																			
84	Larmer St - Irrigation, formalise Driveways, curb etc.	\$ 80,000														\$ 80,000	\$ 80,000						
85	Fountain Maintenance	\$ 50,000														\$ 50,000	\$ 50,000						
86	Festive Light Upgrade / Renewal	\$ 14,200														\$ 14,200	\$ 14,200						
	<b>Total - Narrandera Memorial Park &amp; Other Areas</b>	<b>\$ 239,200</b>	<b>\$ 60,000</b>	<b>\$ 60,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 34,200</b>	<b>\$ 34,200</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 15,000</b>	
<b>Brewery Flats</b>																							
87	Brewery Flats landscaping, furniture replacement, painting	\$ 8,000														\$ 8,000	\$ -		\$ 8,000				
	<b>Total - Brewery Flats</b>	<b>\$ 8,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 8,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 8,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>Playground on the Murrumbidgee</b>																							
88	Masterplan - LT Water Park Upgrade	\$ 3,950,772	\$ 3,950,772	\$ -			\$ 1,950,772	\$ 2,000,000															
89	Northbank Pedestrian Bridge	\$ 303,639														\$ 303,639	\$ -		\$ 303,639				
90	Northbank Walking Track	\$ 390,393	\$ 390,393				\$ 390,393																
91	Extension of Bike & Hike Trails	\$ 61,967														\$ 61,967	\$ -		\$ 61,967				
92	Lattice Railway Bridge	\$ 842,000														\$ 842,000	\$ -		\$ 842,000				
93	LTP Upgrades to Family Unit	\$ 319,496	\$ 319,496				\$ 319,496																
94	LTP Upgrades to Amenity block & Camp Kitchen	\$ 939,052	\$ 939,052			\$ 226,567	\$ 712,485																
95	LTP Level Sites	\$ 156,711	\$ 156,711				\$ 156,711																
96	LTP New Playground	\$ 60,741														\$ 60,741	\$ -		\$ 60,741				
97	Destination & Discovery Hub	\$ 3,025,000	\$ 3,025,000	\$ -	\$ 243,704	\$ 2,781,296																	
	<b>Total - Playground on the Murrumbidgee</b>	<b>\$ 10,049,771</b>	<b>\$ 8,781,424</b>	<b>\$ -</b>	<b>\$ 470,271</b>	<b>\$ 6,311,153</b>	<b>\$ 2,000,000</b>	<b>\$ 1,268,347</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,268,347</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
	<b>Total - Murrumbidgee</b>	<b>\$ 10,993,971</b>	<b>\$ 8,923,924</b>	<b>\$ 142,500</b>	<b>\$ 470,271</b>	<b>\$ 6,311,153</b>	<b>\$ 2,000,000</b>	<b>\$ 1,670,847</b>	<b>\$ 372,500</b>	<b>\$ -</b>	<b>\$ 1,298,347</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 291,700</b>	<b>\$ </b>						



# Draft Capital Works Program 2020 - 2024

No.	Project	Project Total	Capital Funding FY 20/21					Capital Funding FY 21/22					Capital Funding FY 22/23					Capital Funding FY 23/24				
			Budget	Revenue	Reserve	Grant/Cont	Loan	Budget	Revenue	Reserve	Grant/Cont	Loan	Budget	Revenue	Reserve	Grant/Cont	Loan	Budget	Revenue	Reserve	Grant/Cont	Loan
<b>Lake Talbot Recreation area</b>																						
98	Toilet block landscaping	\$ 20,000						\$ 20,000	\$ -	\$ 20,000												
99	Park Furniture	\$ 12,000						\$ 12,000	\$ 12,000													
100	Deepening Works	\$ 2,400,000	\$ 400,000	\$ -		\$ 400,000		\$ 2,000,000	\$ -		\$ 2,000,000											
101	Viewing Platform from lookout	\$ 68,000												\$ 68,000	\$ -		\$ 68,000					
102	Boat Purchase	\$ 10,000						\$ 10,000	\$ 10,000													
103	Irrigation systems (where Possible)	\$ 15,000												\$ 15,000	\$ 15,000							
	<b>Total - Lake Talbot Recreation area</b>	<b>\$ 2,525,000</b>	<b>\$ 400,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 400,000</b>	<b>\$ -</b>	<b>\$ 2,042,000</b>	<b>\$ 22,000</b>	<b>\$ 20,000</b>	<b>\$ 2,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 83,000</b>	<b>\$ 15,000</b>	<b>\$ -</b>	<b>\$ 68,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Boating</b>																						
104	Pontoon	\$ 50,000												\$ 50,000	\$ -		\$ 50,000					
	<b>Total - Boating</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
	<b>Total - Lake Talbot Recreation area</b>	<b>\$ 2,525,000</b>	<b>\$ 400,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 400,000</b>	<b>\$ -</b>	<b>\$ 2,042,000</b>	<b>\$ 22,000</b>	<b>\$ 20,000</b>	<b>\$ 2,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 83,000</b>	<b>\$ 15,000</b>	<b>\$ -</b>	<b>\$ 68,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Narrandera Stadium</b>																						
105	Stadium Upgrade	\$ 30,000	\$ 30,000	\$ -		\$ 30,000																
	<b>Total - Narrandera Stadium</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 30,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Urban Roads</b>																						
106	Urban Roads Construction	\$ 604,079	\$ 200,000	\$ 200,000				\$ 131,381	\$ 131,381					\$ 134,666	\$ 134,666					\$ 138,032	\$ 138,032	
107	Urban Roads Construction - Laneways	\$ 165,785	\$ 39,924	\$ 39,924				\$ 40,922	\$ 40,922					\$ 41,945	\$ 41,945					\$ 42,994	\$ 42,994	
108	Urban Reseals	\$ 470,957	\$ 100,000	\$ 100,000				\$ 120,612	\$ 120,612					\$ 123,627	\$ 123,627					\$ 126,718	\$ 126,718	
109	Urban Pavement Rehabilitation	\$ 415,252	\$ 100,000	\$ 100,000				\$ 102,500	\$ 102,500					\$ 105,063	\$ 105,063					\$ 107,689	\$ 107,689	
110	Urban K&G Replacement	\$ 63,845	\$ 15,375	\$ 15,375				\$ 15,759	\$ 15,759					\$ 16,153	\$ 16,153					\$ 16,557	\$ 16,557	
111	Urban Footpath Replacement	\$ 42,563	\$ 10,250	\$ 10,250				\$ 10,506	\$ 10,506					\$ 10,769	\$ 10,769					\$ 11,038	\$ 11,038	
112	Roads to Recovery (25 % of R2R proposed to expend in Urban Area) Grant (Roads to Recovery -Urban)	\$ 1,118,171	\$ 368,171	\$ 368,171				\$ 250,000	\$ 250,000					\$ 250,000	\$ 250,000					\$ 250,000	\$ 250,000	
	<b>Total - Urban Roads</b>	<b>\$ 2,880,651</b>	<b>\$ 833,720</b>	<b>\$ 833,720</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 671,681</b>	<b>\$ 671,681</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 682,223</b>	<b>\$ 682,223</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 693,028</b>	<b>\$ 693,028</b>	<b>\$ -</b>
<b>Rural Local Roads</b>																						
113	Rural Sealed Roads Construction - Revenue (Rural Roads Construction)?? - title is inconsistent	\$ 1,453,380	\$ 350,000	\$ 350,000				\$ 358,750	\$ 358,750					\$ 367,719	\$ 367,719					\$ 376,912	\$ 376,912	
114	Roads Resheeting - (Unsealed rural roads resheeting)	\$ 1,411,855	\$ 340,000	\$ 340,000				\$ 348,500	\$ 348,500					\$ 357,213	\$ 357,213					\$ 366,143	\$ 366,143	
115	Rural Roads Reseals	\$ 623,870	\$ 150,239	\$ 150,239				\$ 153,995	\$ 153,995					\$ 157,845	\$ 157,845					\$ 161,791	\$ 161,791	
116	Roads to Recovery (75 % of R2R proposed to expend on Rural Area) Grant (Roads to Recovery -Rural)	\$ 3,343,960	\$ 1,101,874	\$ 1,101,874				\$ 747,362	\$ 747,362					\$ 747,362	\$ 747,362					\$ 747,362	\$ 747,362	
	<b>Total - Rural Local Roads</b>	<b>\$ 6,833,065</b>	<b>\$ 1,942,113</b>	<b>\$ 1,942,113</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,608,607</b>	<b>\$ 1,608,607</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,630,138</b>	<b>\$ 1,630,138</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,652,208</b>	<b>\$ 1,652,208</b>	<b>\$ -</b>
<b>Regional Roads</b>																						
117	Regional Roads Capital Works (Capital Component of Block Grant)	\$ 1,208,088	\$ 265,200	\$ 265,200				\$ 273,600	\$ 273,600					\$ 330,513	\$ 330,513					\$ 338,775	\$ 338,775	
118	Repair Grant (with 50 % contribution from Block Grant)	\$ 724,641	\$ 170,000	\$ 85,000	\$ 85,000			\$ 178,900	\$ 93,900	\$ 85,000				\$ 185,551	\$ 100,551	\$ 85,000				\$ 190,190	\$ 105,190	\$ 85,000
	<b>Total - Regional Roads</b>	<b>\$ 1,932,729</b>	<b>\$ 435,200</b>	<b>\$ 350,200</b>	<b>\$ 85,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 452,500</b>	<b>\$ 367,500</b>	<b>\$ 85,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 516,064</b>	<b>\$ 431,064</b>	<b>\$ 85,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 528,965</b>	<b>\$ 443,965</b>	<b>\$ 85,000</b>
<b>Lighting</b>																						
119	Keisling Lane Festive Light Project	\$ 4,500						\$ 4,500	\$ 4,500													
120	LED Street Lighting Replacement	\$ 350,000						\$ 350,000	\$ -	\$ 350,000												
	<b>Total - Lighting</b>	<b>\$ 354,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 354,500</b>	<b>\$ 4,500</b>	<b>\$ 350,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Ancillary Roadworks</b>																						
121	Stage 3 AMS Implementation	\$ 25,000												\$ 25,000	\$ -		\$ 25,000					
122	Active Transport - Cycling	\$ 348,100	\$ 198,100	\$ 99,050	\$ 99,050			\$ 50,000	\$ 25,000	\$ 25,000				\$ 50,000	\$ 25,000	\$ 25,000				\$ 50,000	\$ 25,000	\$ 25,000
123	Active Transport - Walking	\$ 216,000	\$ 66,000	\$ 34,000	\$ 32,000			\$ 50,000	\$ 25,000	\$ 25,000				\$ 50,000	\$ 25,000	\$ 25,000				\$ 50,000	\$ 25,000	\$ 25,000
	<b>Total - Ancillary Roadworks</b>	<b>\$ 589,100</b>	<b>\$ 264,100</b>	<b>\$ 133,050</b>	<b>\$ -</b>	<b>\$ 131,050</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 125,000</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ 75,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ 50,000</b>	<b>\$ -</b>
	<b>Total - Regional Roads</b>	<b>\$ 12,590,045</b>	<b>\$ 3,475,132</b>	<b>\$ 3,259,082</b>	<b>\$ -</b>	<b>\$ 216,050</b>	<b>\$ -</b>	<b>\$ 3,187,288</b>	<b>\$ 2,702,288</b>	<b>\$ 350,000</b>	<b>\$ 135,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,953,425</b>	<b>\$ 2,793,425</b>	<b>\$ -</b>	<b>\$ 160,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,974,201</b>	<b>\$ 2,839,201</b>	<b>\$ -</b>
<b>Economic Development / Real Estate</b>																						
124	Economic Development	\$ 55,000	\$ 10,000	\$ 10,000				\$ 15,000	\$ -	\$ 15,000				\$ 15,000	\$ -	\$ 15,000				\$ 15,000	\$ -	\$ 15,000
	<b>Total - Economic Development / Real Estate</b>	<b>\$ 55,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 15,000</b>	<b>\$ -</b>	<b>\$ 15,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 15,000</b>	<b>\$ -</b>	<b>\$ 15,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 15,000</b>	<b>\$ -</b>	<b>\$ 15,000</b>
<b>Industrial Promotion</b>																						
125	Gateway/Entrance signs	\$ 35,000	\$ 20,000	\$ 20,000				\$ 15,000	\$ 15,000													
	<b>Total - Industrial Promotion</b>	<b>\$ 35,000</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 15,000</b>	<b>\$ 15,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
	<b>Total - Regional Roads</b>	<b>\$ 90,000</b>	<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 30,000</b>	<b>\$ 15,000</b>	<b>\$ 15,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 15,000</b>	<b>\$ -</b>	<b>\$ 15,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 15,000</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Other Council buildings</b>																						
126	Building renewal and upgrades in portfolio of Manager of Assets	\$ 575,752	\$ 140,000	\$ 140,000				\$ 140,000	\$ 140,000					\$ 146,412	\$ 146,412					\$ 149,340	\$ 149,340	
127	Solar	\$ 100,000	\$ 100,000	\$ -	\$ 100,000																	
	<b>Total - Other Council buildings</b>	<b>\$ 575,752</b>	<b>\$ 240,000</b>	<b>\$ 140,000</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 140,000</b>	<b>\$ 140,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 146,412</b>	<b>\$ 146,412</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 149,340</b>	<b>\$ 149,340</b>	<b>\$ -</b>
<b>Quarry Communications Tower</b>																						
128	Static Line Replacement & Structural Inspection	\$ 10,000												\$ 10,000	\$ 10,000							
129	Building Renewal Works	\$ 5,000						\$ 2,000	\$ 2,000											\$ 3,000	\$ 3,000	
	<b>Total - Quarry Communications Tower</b>	<b>\$ 15,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,000</b>	<b>\$ 2,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,000</b>	<b>\$ 3,000</b>	<b>\$ -</b>
	<b>Total - Regional Roads</b>	<b>\$ 690,752</b>	<b>\$ 240,000</b>	<b>\$ 140,000</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 142,000</b>	<b>\$ 142,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 156,412</b>	<b>\$ 156,412</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 152,340</b>	<b>\$ 152,340</b>	<b>\$ -</b>
<b>Aerodrome</b>																						
130	Runway, Taxiway & Apron resealing & re-mark	\$ 950,000	\$ 950,000	\$ -	\$ 237,500	\$ 712,500																
131	Installation (3) Apron Flood lights	\$ 120,000	\$ 120,000	\$ -	\$ 30,000	\$ 90,000																
132	Security & wildlife perimeter fencing	\$ 437,550	\$ 437,550	\$ -	\$ 109,388																	

# Draft Capital Works Program 2020 - 2024

No.	Project	Project Total	Capital Funding FY 20/21					Capital Funding FY 21/22					Capital Funding FY 22/23					Capital Funding FY 23/24				
			Budget	Revenue	Reserve	Grant/Cont	Loan	Budget	Revenue	Reserve	Grant/Cont	Loan	Budget	Revenue	Reserve	Grant/Cont	Loan	Budget	Revenue	Reserve	Grant/Cont	Loan
<b>Plant</b>																						
136	Light Vehicles	\$ 1,384,646	\$ 277,296	\$ -	\$ 277,296			\$ 389,425	\$ -	\$ 389,425			\$ 438,274	\$ -	\$ 438,274			\$ 279,651	\$ -	\$ 279,651		
137	Trucks & Trailers	\$ 1,385,250	\$ 564,500	\$ -	\$ 564,500			\$ 501,600	\$ -	\$ 501,600			\$ 242,500	\$ -	\$ 242,500			\$ 76,650	\$ -	\$ 76,650		
138	Heavy Plant Sales	\$ 2,129,650	\$ 529,300	\$ -	\$ 529,300			\$ 243,800	\$ -	\$ 243,800			\$ 873,050	\$ -	\$ 873,050			\$ 483,500	\$ -	\$ 483,500		
139	Other Plant Capital	\$ 80,000	\$ 20,000	\$ -	\$ 20,000			\$ 20,000	\$ -	\$ 20,000			\$ 20,000	\$ -	\$ 20,000			\$ 20,000	\$ -	\$ 20,000		
	<b>Total - Plant</b>	<b>\$ 4,979,546</b>	<b>\$ 1,391,096</b>	<b>\$ -</b>	<b>\$ 1,391,096</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,154,825</b>	<b>\$ -</b>	<b>\$ 1,154,825</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,573,824</b>	<b>\$ -</b>	<b>\$ 1,573,824</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 859,801</b>	<b>\$ -</b>	<b>\$ 859,801</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Water</b>																						
140	Water Main Replacements	\$ 1,000,000	\$ 250,000	\$ -	\$ 250,000			\$ 250,000	\$ -	\$ 250,000			\$ 250,000	\$ -	\$ 250,000			\$ 250,000	\$ -	\$ 250,000		
141	Hydrant and Valve replacements	\$ 200,000	\$ 50,000	\$ -	\$ 50,000			\$ 50,000	\$ -	\$ 50,000			\$ 50,000	\$ -	\$ 50,000			\$ 50,000	\$ -	\$ 50,000		
142	Services Replacements	\$ 200,000	\$ 50,000	\$ -	\$ 50,000			\$ 50,000	\$ -	\$ 50,000			\$ 50,000	\$ -	\$ 50,000			\$ 50,000	\$ -	\$ 50,000		
143	WTP filter/Upgrade - including energy efficiency	\$ 17,000,000						\$ 8,500,000	\$ -	\$ 2,875,000	\$ 5,625,000		\$ 8,500,000	\$ -	\$ 2,875,000	\$ 5,625,000						
144	Bore 3 replacement	\$ 350,000																\$ 350,000	\$ -	\$ 350,000		
145	New Water Mains	\$ 400,000						\$ 200,000	\$ -	\$ 200,000			\$ 200,000	\$ -	\$ 200,000							
146	Fencing Bore 1	\$ 20,000	\$ 20,000	\$ -	\$ 20,000																	
147	Fencing Bore 2	\$ 20,000	\$ 20,000	\$ -	\$ 20,000																	
148	Gordon St fencing	\$ 50,000						\$ 50,000	\$ -	\$ 50,000												
149	Decommission Low Level reservoir	\$ 200,000	\$ 200,000	\$ -	\$ 200,000																	
150	Pine Hill reservoir replacement	\$ 315,000	\$ 315,000	\$ -	\$ 315,000																	
151	Pine Hill reservoir fencing	\$ 50,000						\$ 50,000	\$ -	\$ 50,000												
152	Bundidgerry-Barellan Road ring main	\$ 375,000											\$ 375,000	\$ -	\$ 375,000							
153	Cul-de-sac ring mains	\$ 140,000						\$ 140,000	\$ -	\$ 140,000												
154	Valve Exerciser + Non destructive digger	\$ 135,000						\$ 135,000	\$ -	\$ 135,000												
155	Solar	\$ 100,000	\$ 100,000	\$ 100,000																		
	<b>Total - Water</b>	<b>\$ 20,455,000</b>	<b>\$ 1,005,000</b>	<b>\$ 100,000</b>	<b>\$ 905,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 9,425,000</b>	<b>\$ -</b>	<b>\$ 3,800,000</b>	<b>\$ 5,625,000</b>	<b>\$ -</b>	<b>\$ 9,425,000</b>	<b>\$ -</b>	<b>\$ 3,800,000</b>	<b>\$ 5,625,000</b>	<b>\$ -</b>	<b>\$ 700,000</b>	<b>\$ -</b>	<b>\$ 700,000</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Sewer</b>																						
156	Sewer Main Relines	\$ 875,000	\$ 375,000	\$ -	\$ 375,000								\$ 250,000	\$ -	\$ 250,000			\$ 250,000	\$ -	\$ 250,000		
157	Manhole Replacements	\$ 250,000						\$ 50,000	\$ -	\$ 50,000			\$ 100,000	\$ -	\$ 100,000			\$ 100,000	\$ -	\$ 100,000		
158	Sewer Service Replacements	\$ 300,000						\$ 100,000	\$ -	\$ 100,000			\$ 100,000	\$ -	\$ 100,000			\$ 100,000	\$ -	\$ 100,000		
159	Sewer Main Replacements	\$ 50,000						\$ 50,000	\$ -	\$ 50,000												
160	SP54 Replacement	\$ 200,000						\$ 200,000	\$ -	\$ 200,000												
161	Barellan Sewer	\$ 5,490,000	\$ 5,490,000	\$ -		\$ 4,120,000	\$ 1,370,000															
162	Solar	\$ 100,000	\$ 100,000	\$ 100,000																		
	<b>Total - Sewer</b>	<b>\$ 7,165,000</b>	<b>\$ 5,965,000</b>	<b>\$ 100,000</b>	<b>\$ 375,000</b>	<b>\$ 4,120,000</b>	<b>\$ 1,370,000</b>	<b>\$ 400,000</b>	<b>\$ -</b>	<b>\$ 400,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 450,000</b>	<b>\$ -</b>	<b>\$ 450,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 450,000</b>	<b>\$ -</b>	<b>\$ 450,000</b>	<b>\$ -</b>	<b>\$ -</b>
		<b>\$ 64,000,208</b>	<b>\$ 24,326,992</b>	<b>\$ 3,864,096</b>	<b>\$ 3,858,031</b>	<b>\$ 13,234,865</b>	<b>\$ 3,370,000</b>	<b>\$ 18,653,856</b>	<b>\$ 3,768,684</b>	<b>\$ 5,826,825</b>	<b>\$ 9,058,347</b>	<b>\$ -</b>	<b>\$ 15,433,875</b>	<b>\$ 3,525,551</b>	<b>\$ 5,838,824</b>	<b>\$ 6,069,500</b>	<b>\$ -</b>	<b>\$ 5,685,486</b>	<b>\$ 3,468,185</b>	<b>\$ 2,024,801</b>	<b>\$ 192,500</b>	<b>\$ -</b>
	General Fund	\$ 36,280,208	\$ 17,356,992	\$ 3,664,096	\$ 2,578,031	\$ 9,114,865	\$ 2,000,000	\$ 8,828,856	\$ 3,768,684	\$ 1,626,825	\$ 3,433,347	\$ -	\$ 5,558,875	\$ 3,525,551	\$ 1,588,824	\$ 444,500	\$ -	\$ 4,535,486	\$ 3,468,185	\$ 874,801	\$ 192,500	\$ -
	Water	\$ 20,555,000	\$ 1,005,000	\$ 100,000	\$ 905,000	\$ -	\$ -	\$ 9,425,000	\$ -	\$ 3,800,000	\$ 5,625,000	\$ -	\$ 9,425,000	\$ -	\$ 3,800,000	\$ 5,625,000	\$ -	\$ 700,000	\$ -	\$ 700,000	\$ -	\$ -
	Sewer	\$ 7,265,000	\$ 5,965,000	\$ 100,000	\$ 375,000	\$ 4,120,000	\$ 1,370,000	\$ 400,000	\$ -	\$ 400,000	\$ -	\$ -	\$ 450,000	\$ -	\$ 450,000	\$ -	\$ -	\$ 450,000	\$ -	\$ 450,000	\$ -	\$ -
	<b>Total</b>	<b>\$ 64,100,208</b>	<b>\$ 24,326,992</b>	<b>\$ 3,864,096</b>	<b>\$ 3,858,031</b>	<b>\$ 13,234,865</b>	<b>\$ 3,370,000</b>	<b>\$ 18,653,856</b>	<b>\$ 3,768,684</b>	<b>\$ 5,826,825</b>	<b>\$ 9,058,347</b>	<b>\$ -</b>	<b>\$ 15,433,875</b>	<b>\$ 3,525,551</b>	<b>\$ 5,838,824</b>	<b>\$ 6,069,500</b>	<b>\$ -</b>	<b>\$ 5,685,486</b>	<b>\$ 3,468,185</b>	<b>\$ 2,024,801</b>	<b>\$ 192,500</b>	<b>\$ -</b>

<b>General Fund Project</b>	<b>Balance</b>
Website revamp	\$ 34,919.75
Email Archiving, MS Office & Exchange Replacement	\$ 19,389.50
Software Licencing	\$ 6,720.00
Network Penetration Testing	\$ 10,000.00
IT Review	\$ 5,000.00
Photocopier Replacement	\$ 15,000.00
Pound - Cattery Holding System	\$ 2,448.49
CCTV camera positioned outside Betta Electrical Store in East Street	\$ 5,000.00
Wireless Links for Main Street CCTV System	\$ 8,000.00
CCTV camera positioned outside Post Office in East Street	\$ 5,000.00
Barellan RFS Station Amenities	\$ 95,041.25
Narrandera Waste Facility -External fence & improved public access	\$ 9,297.00
Ndra Landfill Masterplan improvement works - possibility of grant funding in future	\$ 311,600.22
Ndra Landfill Operational control room (transportable, dust-free - replace carriage)	\$ 20,000.00
Larmer St Flood Mitigation Works - Stage 2	\$ 22,936.88
Narrandera West Drainage Improvements	\$ 33,814.65
Drainage Improvement Driscoll Rd	\$ 66,424.62
Barellan Cemetery Entrance gate	\$ 8,000.00
Barellan Cemetery Furniture	\$ 2,800.00
GG Cemetery Furniture	\$ 5,000.00
Book & Resources annual replacement	\$ 16,821.70
Lake Talbot Pool - Detailed Design of Master Plan Works - Filtration & Splash Park Works	\$ 1,887,614.67
Brln Pool Upgrade Filtration system / Waste water irrigation	\$ 153,592.93
Ndra Sportsground drainages and soak	\$ 160,000.00
Ndra Sportsground Building upgrades (old Kiosk etc)	\$ 10,000.00
HM Oval Level and Resurface	\$ 25,000.00
Ndra Sportsground Clubrooms	\$ 1,919,890.98
Flag Poles for Festive Flags	\$ 268.81
Completion of Wiradjuri wall	\$ 19,963.73
MBP Up Lighting adventure playground	\$ 15,000.00
MBP Drinking fountains/ bottle fillers	\$ 8,000.00
MBP Pocket park upgrades	\$ 38,123.08
MBP Narrandera Playgrounds Upgrades	\$ 10,000.00
Victoria Ave stage 2 - level, irrigate, formalise driveways, curb	\$ 80,000.00
Brewery Flats landscaping, furniture replacement, painitng etc.	\$ 5,000.00
DCF - Adverse Event Plan	\$ 49,550.00
DCF - Rural Assistance Program - Grong Grong Community Project	\$ 49,362.23
DCF - Rural Assistance Program - Sandigo Community Project	\$ 49,249.99
DCF - Rural Assistance Program - Barellan Community Project	\$ 49,415.31
DCF - Road beautification Project - Lake Talbot Water Park.	\$ 150,000.00
DCF - Sunsafes playgrounds	\$ 80,000.00
DCF - Barellan Improvements Project	\$ 69,416.34
DCF - Grong Grong Improvement Project	\$ 9,257.16
DCF - Village Halls Improvement Project - Grong Grong Town Hall	\$ 19,177.60
DCF - Village Halls Improvement Project - Sandigo Hall	\$ 35,764.66
DCF - Village Halls Improvement Project - Barellan Hall	\$ 19,389.82

<b>General Fund Project</b>	<b>Balance</b>
DCF - Village Halls Improvement Project - Binya Hall	\$ 35,870.79
DCF - Village Halls Improvement Project - Kamarah Hall	\$ 35,897.32
DCF - Narrandera Stadium Upgrade	\$ 40,000.00
DCF - Henry Mathieson Oval facilities Improvement Project	\$ 299,000.00
SCCF - Barellan Footpath Project	\$ 120,000.00
SCCF - Youth Food Van Project	\$ 50,000.00
SCCF - Parkside Cottage Museum	\$ 50,000.00
SCCF - Grong Grong Hall	\$ 16,365.55
SCCF - Barellan Hall	\$ 16,440.84
SCCF - Sandigo Hall	\$ 26,054.44
SCCF - Binya Hall	\$ 26,027.90
SCCF - Kamarah Hall	\$ 26,107.51
POM - Design Pedestrian bridge Brewery Flat to East St	\$ 17,510.92
Ndra Stadium Foam Guards	\$ 5,000.00
Aquatic weed Harvester	\$ 130,000.00
LT Rec Seating and Shelter Revamp	\$ 10,000.00
NBCMP	\$ 166,526.28
Intersections Upgrade Local & Reg. Rds	\$ 90,000.00
Culvert/bridge assessment works	\$ 35,050.00
Barellan Stormwater Design	\$ 3,387.81
Urban Roads Construction - Laneways	\$ 34,105.00
Urban Reseals	\$ 114,800.00
Urban Pavement Rehabilitation	\$ 126,075.00
Urban K&G Replacement	\$ 2,634.99
Urban Footpath Replacement	\$ 2,691.36
FCR - Colinroobie Leeton Road	\$ 547,527.02
Regional Roads - Canola Way	\$ 332,218.19
Regional Roads Capital Works (Capital Component of Block Grant)	\$ 92,068.53
Repair Grant (with 50 % contribution from Block Grant)	\$ 82,966.94
Stage 2 of AMS Implementation - Road condition survey	\$ 76,344.72
Banner Poles Leeton Road	\$ 14,914.04
Drone Purchase for Survey / Inspection	\$ 4,524.00
Red Hill Signage	\$ 3,800.00
Arts Centre Building Works	\$ 4,614.00
Lake Talbot Tourist Park fire service upgrades details required	\$ 15,589.31
Building renewal and upgrades	\$ 9,302.00
16 Kiesling Drive Building Works	\$ 5,249.96
Council Chambers upgrade of storage facility	\$ 1,148.72
Provision of off street staff/fleet parking for Chambers	\$ 70,000.00
Museum - Ext. paint, disabled ramp, public toilets	\$ 50,431.10
Council Chambers Building Upgrades	\$ 20,120.20
4 Victoria Square	\$ 7,277.37
Airport Runway resealing & re-marking	\$ 402,856.57
	<b>\$ 8,836,749.75</b>

<b>Water Fund Project</b>	<b>Balance</b>
SCADA and Instrumentation upgrades (online chlorine analysers)	\$ 99,243.21
Network Hydraulic Modelling Software	\$ 27,510.00
Flow meters on all inlet and outlets Reservoirs	\$ 46,365.50
Backflow prevention register	\$ 12,865.44
Reservoir cleaning and structural assessment	\$ 16,128.00
Aerator gas scrubbing	\$ 20,000.00
Network Design and Planning review (reservoirs and zoning)	\$ 19,577.00
WTP filter/Upgrade design	\$ 53,068.15
Non Return Valve Bore 4	\$ 1,056.75
North Zone Pressure Pump - low pressure issues	\$ 42,863.30
Water Main Replacements	\$ 137,390.87
Pine Hill Reservoir Upgrade	\$ 70,941.51
	<b>\$ 547,009.73</b>

<b>Sewer Fund Project</b>	<b>Balance</b>
Primary filter - EPA	\$ 120,000.00
Flow meters for Pump Stations 2, 3, 4	\$ 36,194.00
Barellan Sewer	\$ 964,462.09
Narrandera West Sewer Extension	\$ 60,978.24
	<b>\$ 1,181,634.33</b>

## Fit for the Future Benchmarks – General Fund

Measure/Benchmark	FFTF Submission	Government Expected Performance	Forecast 2020/21
<b>Operating Performance Ratio</b> (Greater than or equal to break- even average over 3 years)	1.39%	1.39%	3.6%
<b>Own Source Revenue Ratio **</b> (Greater than 60% average over 3 years)	57.60%	60.00%	53.92%
<b>Building &amp; Infrastructure Asset Renewal Ratio</b> (Greater than 100% average over 3 years)	93.5%	100.0%	167.34%
<b>Infrastructure Backlog Ratio</b> (Less than 2%)	1.72%	1.72%	2.00%
<b>Asset Maintenance Ratio</b> (Greater than 100% average over 3 years)	100.0%	100.0%	100.0%
<b>Debt Service Ratio</b> (Greater than 0% and less than or equal to 20% average over 3 years)	0.16%	0.16%	0.10%
<b>Real Operating Expenditure per Capita</b> (A decrease in Real Operating Expenditure per capita over time)	2.18	2.18	2.18

\*\* This ratio is severely impacted by additional capital grants provided by the state and federal governments such as Stronger

**From:** [Maher, Vicki](#)  
**To:** [Maher, Vicki](#)  
**Subject:** Budget Submission Rel Heckendorf Paintings Bridge Road  
**Date:** Thursday, 26 September 2019 10:54:56 AM

---

**From:** Rel Heckendorf <[outlook\\_860F11E16B2B8D24@outlook.com](mailto:outlook_860F11E16B2B8D24@outlook.com)>  
**Date:** 12 September 2019 at 5:04:05 am AEST  
**To:** "[cr.kschenka@narrandera.nsw.gov.au](mailto:cr.kschenka@narrandera.nsw.gov.au)" <[cr.kschenka@narrandera.nsw.gov.au](mailto:cr.kschenka@narrandera.nsw.gov.au)>  
**Subject: Paintings Bridge Road**

Dear Neville

Thank you to council and the outdoor staff for sealing another 2km of Paintings Bridge Rd. The staff did an excellent job with virtually no disruption.

It would be good if council could repair the rest of the unsealed section of the road which has deteriorated significantly.

Regards  
Rel Heckendorf



**From:** [Maher, Vicki](#)  
**To:** [Customer Service](#)  
**Subject:** Cr Fahey - Submission - Strontian Road  
**Date:** Wednesday, 5 February 2020 3:53:47 PM  
**Attachments:** [Strontian Road map.ipeg](#)  
[George.Cowa8 Strontian Road 20.pdf](#)

---

---

**From:** Cowan, George  
**Sent:** Wednesday, 5 February 2020 10:57 AM  
**To:** Wilson, Shane; Heins, Barry; Maher, Vicki  
**Subject:** FW: Strontian Road works request

FYA

Regards

George Cowan

General Manager

---

**From:** dave fahey [mailto:davefahey11@msn.com]  
**Sent:** Wednesday, 5 February 2020 10:09 AM  
**To:** Cowan, George  
**Subject:** Strontian Road works request

As attached thanks George

Sent from [Mail](#) for Windows 10

George Cowan

General Manager

Narrandera Shire Council

5<sup>th</sup> February 2020

**Proposed works on Strontian Road**

Dear George,

I am writing to you in regards to a request for proposed works on Strontian Road be included in upcoming road repairs and budget. The request has come from Geoff McLean and follows his request last year and the subsequent works that NSC undertook in repairing the road edge.

The work that was completed by NSC was excellent and Mr McLean has contacted council to express his thanks for a job well done, the issue is that there is still another 4 kms (approx.) and the whole job would be completed.

Attached is a rough map of the areas that need attention, the area marked with a red line has been completed, there are two areas that need attention as indicated on the map.

I ask that these works be considered in the next works program and budget.

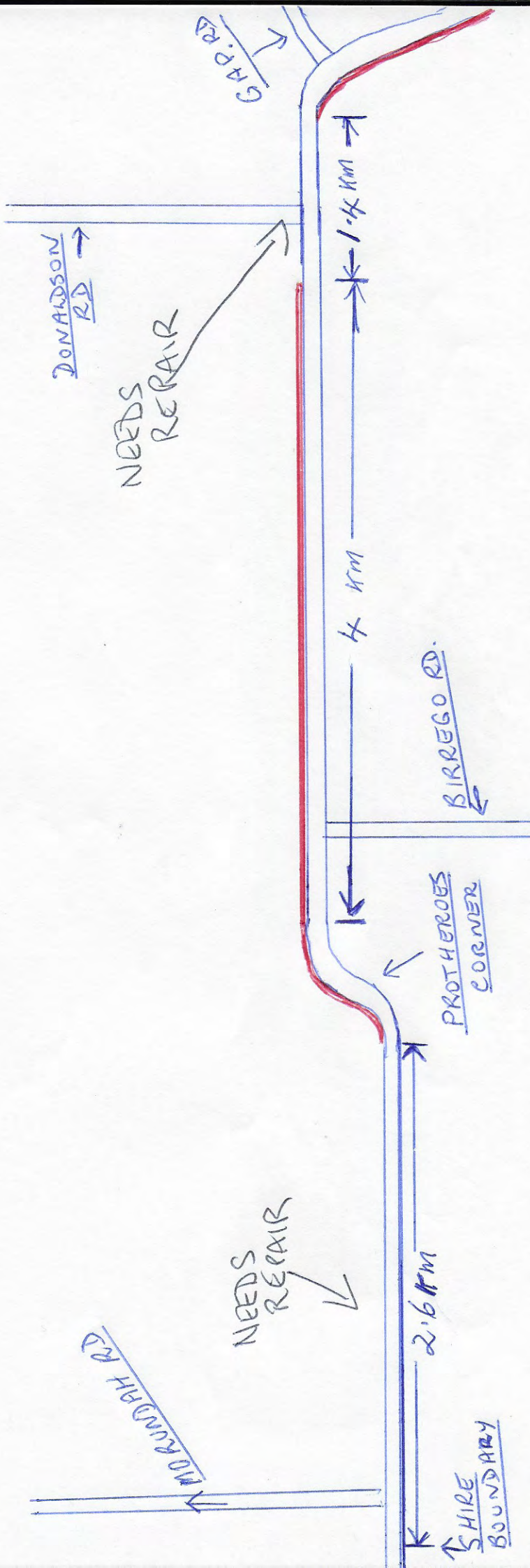
Many Thanks

A handwritten signature in blue ink, appearing to read 'David Fahey', with a stylized flourish at the end.

Cr David Fahey, OAM

Deputy Mayor

# STRONTIAN ROAD



HAVE DONE 4 KM  
4 KM TO DO  
SCHOOL BUS ROUTE  
GEOFF BOCK

**From:** [Maher, Vicki](#)  
**To:** [Customer Service](#)  
**Subject:** DAILY MAIL Please - Cr Bryon - Submission - 20/21 budget  
**Date:** Wednesday, 19 February 2020 1:12:01 PM  
**Attachments:** [Submissions for 20.docx](#)

---

---

**From:** Cowan, George  
**Sent:** Wednesday, 19 February 2020 8:33 AM  
**To:** Maher, Vicki  
**Subject:** FW: 20/21 budget

FMP

Regards  
George Cowan  
General Manager

---

**From:** Barbara Bryon [mailto:[barbara.bryon@bigpond.com](mailto:barbara.bryon@bigpond.com)]  
**Sent:** Tuesday, 18 February 2020 5:16 PM  
**To:** Cowan, George; Hiscox, Martin; Wilson, Shane  
**Subject:** 20/21 budget

Hello George

I must admit I am perplexed as to why Councillors have not been asked for their Budget submissions as yet.

I understand the Budget meeting is tomorrow morning, and since it is not yet tomorrow I am now submitting my Budget submissions in the hope they will be considered.

Please see the attached list.

Regards  
Barbara

### **Submissions for 20/21 Budget**

- Ensure extra Library funding is not put in general fund, or is used to reduce the Library allowance, but is earmarked for extra funds for the Library to utilise
- Ensure the \$\$ from the sale of water goes into the general fund and therefore may be used to pay back internal loans
- Museum capital works. Please note that the works requested will not use funds that appear to be wasted. For example, we would like an internal wall removed. If it happens that in the future we demolish the museum and rebuild on the present site, this project will not be wasted as in the meantime it makes the museum more functional.
- Tree plantings: along outside cemetery fence, Leeton Rd to canal bridge,
- Complete the reverse side of the orange town signs (\$3000)
- Hours set aside for Council staff to help out before/after the Australia Day celebration (4 hrs)
- Hours set aside for Council staff to help with the heavy tasks at the Museum (1 hr per week, but can be accumulated))
- Walking tracks signage including directional signage
- Donation to Rescue Squad to enable them to be refunded the fees to operate their food stall
- Town pocket parks upgrades: Shady St. looking very sad, Jonsen Park needs shade shelter
- An increase in Australia Day funding
- Arts Centre outside rear deck and storage room
- Creative section in the cemetery that allows people to have individualistic headstones
- Awning/shelter over western wall at cemetery
- PSWW area directional signs and information, with the area made worth visiting
- Free Wifi in East St
- Expand mural on water tower
- Programs for mega light tree

**From:** [R&M Manning](#)  
**To:** [Council Email](#)  
**Subject:** GM. Attention Deputy GM Infrastructure. Ref - 2020-2021 Financial Management Plan Budget  
**Date:** Monday, 27 April 2020 3:57:11 PM

---

Dear Mr Wilson

I understand the future Council Budget is to be discussed this week possibly tomorrow.

For Discussion at Council meeting.

Future works still needed at Grong Grong are :-

- Continuing the Seal northward on the Pamandi Road inclusive of improvements to the Cowabbie Ck. Ford on Pamandi Rd.
- Continuation of the seal at 6 metres on the Old Wagga Rd. To the Wagga Wagga City boundary.
- Extension of the Seal on Lismoyle Rd.
- Sealing in the Urban village area of Brookong St. North.

I have explained over time the very rational local peoples reasons & needs to improve these roads.

Your attention to this area of the Shire for the benefits to Farming Business would be appreciated.

Yours Sincerely

Bob Manning

For the Community

Email = [mcypress@bigpond.net.au](mailto:mcypress@bigpond.net.au)

Sent from [Mail](#) for Windows 10

**From:** [Hiscox, Martin](#)  
**To:** [Davies, Alisha](#)  
**Cc:** [Best, Rebecca](#); [Gilmour, Melissa](#); [Taylor, Craig](#)  
**Subject:** FW: Budget Submission Item: Town Fireworks New Years Eve  
**Date:** Wednesday, 13 May 2020 8:53:53 AM  
**Attachments:** [image001.png](#)  
[image002.png](#)  
[image003.png](#)  
[image004.png](#)  
[image005.jpg](#)

---

*Martin Hiscox*  
Deputy General Manager Corporate & Community



PH: (02) 6959 5510  
Fax: (02) 6959 1884  
Email: [martin.hiscox@narrandera.nsw.gov.au](mailto:martin.hiscox@narrandera.nsw.gov.au)



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---

**From:** Cowan, George <George.Cowan@Narrandera.nsw.gov.au>  
**Sent:** Wednesday, 13 May 2020 8:49 AM  
**To:** Hiscox, Martin <Martin.Hiscox@Narrandera.nsw.gov.au>  
**Subject:** Fw: Budget Submission Item: Town Fireworks New Years Eve

Martin  
Please register this as a budget submission and include in reports

Thanks

*George Cowan*

**General Manager**

PH: (02) 6959 5501 I Mobile: 0427 498 391 I  
Email: [george.cowan@narrandera.nsw.gov.au](mailto:george.cowan@narrandera.nsw.gov.au)



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---

**From:** Tammy Galvin <[tammygalvin2700@yahoo.com.au](mailto:tammygalvin2700@yahoo.com.au)>  
**Sent:** Tuesday, 12 May 2020 10:25 PM  
**To:** Cowan, George <[George.Cowan@Narrandera.nsw.gov.au](mailto:George.Cowan@Narrandera.nsw.gov.au)>; Maher, Vicki <[Vicki.Maher@Narrandera.nsw.gov.au](mailto:Vicki.Maher@Narrandera.nsw.gov.au)>  
**Cc:** Galvin, Cr <[Cr.Galvin@Narrandera.nsw.gov.au](mailto:Cr.Galvin@Narrandera.nsw.gov.au)>  
**Subject:** Budget Submission Item: Town Fireworks New Years Eve

Dear George and Vicki,

As discussed this morning, this email is to formally propose a budget submission item for the amount of \$5,000 to be attributed to Town Fireworks for the coming 2021 New Years Eve.

This submission replaces the Notice of Motion Fireworks that was withdrawn today.

Best regards

Tammy

[Sent from Yahoo Mail for iPad](#)



**From:** [Bob and Marilyn Manning](#)  
**To:** [council.narrandera.shire](#)  
**Cc:** [mcypress@bigpond.net.au](mailto:mcypress@bigpond.net.au)  
**Subject:** Transport Budget submission on 27/4/20 - Future works at Grong Grong Attention DGM S. Wilson  
**Date:** Wednesday, 13 May 2020 4:33:11 PM

---

DGM Narrandera Shire

Hi Shane (trust spelling is ok)

Reference submission I made to Management Plan budget.

Nothing further has been heard on this matter. It would be appreciated if it made the works Plans for the coming financial year.

I was researching the matter of Sealing Brookong St. Grong Grong which has been requested as an urban work for about the last 10 years.

In the May 2019 meeting I noted it was scheduled for work in May of that year. page 104 of the May Council meeting. It is still needed.

It may well be that it could be seen from a distance that N.town streets are a higher priority. However as a dust problem and as a need to engender pride it is important not to overlook Grong Grong.

No doubt the other matters raised are being appropriately considered in view of earlier discussions put before Staff & even Council.

Your formal Advice on the listing of these 4 matters will be appreciated.

Referred

Bob Manning

for the progress of the Grong Grong Community

13/5/20

Email = [mcypress@bigpond.net.au](mailto:mcypress@bigpond.net.au)

**From:** [Narrandera Shire Council](#)  
**To:** [council@narrandera.nsw.gov.au](mailto:council@narrandera.nsw.gov.au)  
**Subject:** 3 Year Works Program-Roads  
**Date:** Friday, 15 May 2020 1:27:51 PM

---

Bassetts Road, Gillenbah is not listed in either the Maintenance grading of the roads in the 20/21 or Gravel resheeting programs. Emails have been sent to Bruce McBean requesting grading or resheeting of Bassetts Road on 07 Nov 2019 and 17 Apr 2020 in the hope that the work could be done or that it could be included in the 20/21 budget.

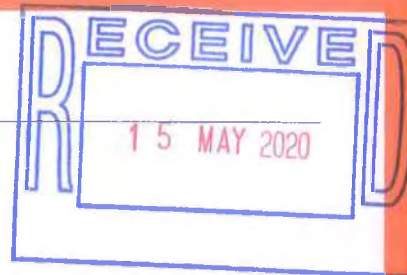
It has been pointed out that the road is now unsafe, dangerous and could cause damage to vehicles because of the corrugations and the gravel having been swept to the edges of the road.

We request that maintenance or, rectification and improvement of Bassetts be included in the 20/21 budget.

**Narrandera Golf Club**

Racecourse Road  
P.O.Box 105  
Narrandera NSW 2700  
A.B.N 64 001 052 124

Phone: (02) 69591327  
Fax:(02) 69594032  
E-mail:golf1@dodo.com.au



The General Manager,  
Narrandera Shire Council  
141 East street,  
Narrandera NSW 2700

Dear Mr Cowan,

Firstly, Narrandera Golf Club directors wish to thank councillors and your staff for all the assistance they have provided over the last 12 months.

The club directors would now ask the council for further assistance for the balance of this financial year and the following financial year. This is because of the financial affect from the covid 19 virus will have on the club over the next 12 months.

The club house will not be able to open untill possibly the end of July, and that will be only for restricted numbers. It will be probably early next year before we will be fully operational.

Due to the virus , we have been forced to cancel all of our bookings.. These include the annual Rod Run, the South Region Country Party convention, Rotary charity Golf Day, Kurrajong Charity Golf Day as well as several birthday parties, presentation nights, trivia nights, weekly rotary dinners and Friday meals.

The club relies on the revenue club house to pay for major costs, such as insurances, electricity , rates, water. Fuel and updating of our archaic machinerv.. By the way 2 of these machines need to be replaced over the next year.

The club house Bar, catering , Pokie Machines and Keno revenue from Aprilto july this year , will drop from an estimated \$100,000 plus to \$3650. This based on last year and also on the functions that have been cancelled.

We do not want this club , which has come a long way in the last three and half years , to collapse at this stage of the clubs recovery. The directors feel the club a big and necessary part of the Narrandera community.

Therefore , we would implore the council to assist in any way possible, especially in rates and utilities. Could the councillors look at providing water for irrigating our course for free for the period January 2020 to June 2020, and maybe free for the following 12 months, or at least at a reduced rate.

We await a favourable decision.

Sincerely yours

Jeff Osmond  
President  
Narrandera Golf Club

**From:** [Wilson, Shane](#)  
**To:** ["Bob and Marilyn Manning"](#)  
**Cc:** [Pearson, Amanda](#)  
**Subject:** RE: Transport Budget submission on 27/4/20 - Future works at Grong Grong Attention DGM S. Wilson  
**Date:** Monday, 18 May 2020 7:51:29 AM  
**Attachments:** [image001.png](#)  
[image002.png](#)  
[image003.png](#)  
[image004.png](#)  
[image005.jpg](#)

---

Good Moring Bob,

Sorry for the delay in my reply and thank you for your email.

I'm pleased to advise that the sealing of Brookong St. Grong Grong, is in the plan for sealing next financial year, the link below details the plan for road related works for the next 3 years with the exclusion of new seals which is currently only one year.

[https://cdn.narrandera.nsw.gov.au/cdn/ff/RLD4SaNhE8MkvlDaky7oFeP48L\\_7YQIDHp\\_1YDU9x\\_s/1588896022/public/2020-05/narrandera\\_shire\\_council\\_3\\_year\\_works\\_program\\_v1.pdf](https://cdn.narrandera.nsw.gov.au/cdn/ff/RLD4SaNhE8MkvlDaky7oFeP48L_7YQIDHp_1YDU9x_s/1588896022/public/2020-05/narrandera_shire_council_3_year_works_program_v1.pdf)

With regard to your previous email, this has been included as a submission for inclusion in the extraordinary council meeting in June 2020.

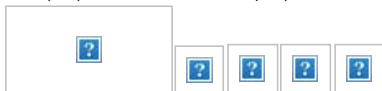
Thank you again for your email and should you have any questions please feel free to contact me directly.

Regards

*Shane Wilson*

Deputy General Manager- Infrastructure

PH: (02) 6959 5503 | Fax: (02) 6959 1884 | Email: [shane.wilson@narrandera.nsw.gov.au](mailto:shane.wilson@narrandera.nsw.gov.au)



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---

**From:** Bob and Marilyn Manning <[mcyppress@bigpond.net.au](mailto:mcyppress@bigpond.net.au)>

**Sent:** Wednesday, 13 May 2020 4:33 PM

**To:** council narrandera shire <[council@narrandera.nsw.gov.au](mailto:council@narrandera.nsw.gov.au)>

**Cc:** [mcyppress@bigpond.net.au](mailto:mcyppress@bigpond.net.au)

**Subject:** Transport Budget submission on 27/4/20 - Future works at Grong Grong Attention DGM S. Wilson

DGM Narrandera Shire

Hi Shane (trust spelling is ok)

Reference submission i made to Management Plan budget.

Nothing further has been heard on this matter. It would be appreciated if it made the woks Plans for the coming fiancial year. I was researching the matter of Sealing Brookong St. Grong Grong which has been requested as an urban work for about the last 10 years.

In the May 2019 meeting i noted it was scheduled for work in May of that year.page 104 of the May Council meeting. It is still needed.

It may well be that it could be seen from a distance that N.town streets are a higher priority. However as a dust problem and as a need to engender pride it is important not to overlook Grong Grong.

No doubt the other matters raised are being appropriately considered in view of earlier discussions put before Staff & even Council.

Your formal Advice on the listing of these 4 matters will be appreciated.

Referred

Bob Manning

for the progress of the Grong Grong Community

13/5/20

Email = [mcyppress@bigpond.net.au](mailto:mcyppress@bigpond.net.au)

**From:** [Narrandera Shire Council](#)  
**To:** [Council Emails](#)  
**Subject:** Clifford's Rd Repair  
**Date:** Monday, 25 May 2020 2:32:56 PM

---

I travel along this road up to 4 times a day and it is extremely dangerous and corrugated. I often take Saw Mill Rd as it is much smoother, but is also dangerous due to it be windy and narrow. Would love to see the updates to Clifford's Rd go ahead.

**From:** [Narrandera Shire Council](#)  
**To:** [Council Emails](#)  
**Subject:** Clifford's Rd Repair  
**Date:** Monday, 25 May 2020 2:28:21 PM

---

It is great to see the proposed work for Clifford's Rd. I travel this road many times each day for work and it has become rough, dangerous and unsuitable for local traffic. Sometimes I prefer to take Saw Mill Rd as it is smoother, but also dangerous as it is so narrow.

[Show header](#)

## Clifford's Rd repair

**From :** demonzmedia@gmail.com

**To :** council@narrandera.nsw.gov.au

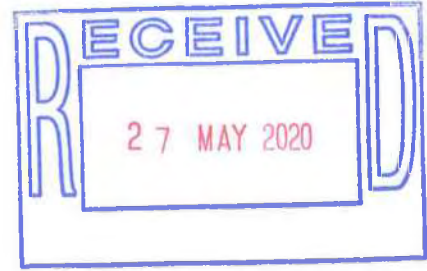
**Sent :** 2020-05-25T13:37:30.0000000+10:00

---

I travel along this road multiple times a day for work and it becomes dangerous and corrugated very quickly. It is great news to see this road being repaired.

No 1

26<sup>TH</sup> MAY, 2020



GENERAL MANAGER  
NARRANDERA SHIRE COUNCIL  
EAST STREET  
NARRANDERA NSW 2700

I wish to put in a submission to be considered at the budget meeting June 2<sup>nd</sup>, 2020

That a rock (donated) be installed in Hankinson Park to finish off works already completed and also

for the purpose of formally naming of the park.

The rock will be set in concrete with a plaque set in the front with the name Hankinson Park written on it. The rear of the stone would have another plaque set in depicting the story of the rock as R L Hankinson owned the property where it came from in the early days.

The estimation to get the rock in from the property, set in concrete, with plaques installed would be \$5000.00

Photo of a similar rock on the Sturt Highway enclosed.

Yours faithfully,

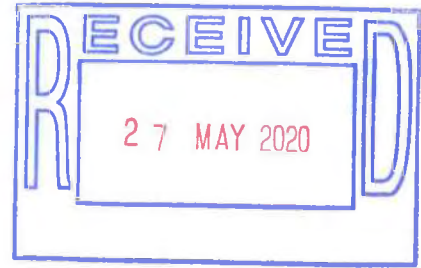
Cr Jenny Clarke





No 2.

26<sup>th</sup> May, 2020



GENERAL MANAGER  
NARRANDERA SHIRE COUNCIL  
EAST STREET  
NARRANDERA NSW 2700

Re: Truck wash – Redhill Estate

I wish to put forward a submission for the budget meeting on June 2<sup>nd</sup>, 2020

1. I believe that at the time of construction of the above a toilet and shower should have been considered as part of the contract. This toilet and shower could be similar to the one installed at the Rocky Waterholes. Clients using the truck wash are washing out filthy dirty trucks plus also have the need for a toilet.
2. Also to be considered would be a security camera. As there is a problem with lighting perhaps a light could be placed on one of the electrical poles similar to ones fitted to the street lights in Narrandera.

Costing for the above perhaps for the toilet and shower perhaps could be based on the one at Rocky Waterholes. Perhaps the costing for all of the above could be put into one of the grants that is available at the present.

Yours faithfully  
Cr Jenny Clarke

# Draft Works Program 2020-2022: Submission #9

View Edit Notes Resend Clone

HTML Table Plain text Data (YAML)

Home » Administration » Structure » Webforms » Community engagement » Results

The View page displays a submission's general information and data. [Watch video](#)

[« Previous submission](#)

[Next submission »](#)

**▼ SUBMISSION INFORMATION**

Submission Number: 9  
Submission ID: 131  
Submission UUID: 442dd1e2-9093-4b3a-b417-15ad9dcffc95  
Submission URI: [/draft-works-program-2020-2022](#)

Created: Thu, 05/21/2020 - 12:08  
Completed: Thu, 05/21/2020 - 12:08  
Changed: Thu, 05/21/2020 - 12:08

Remote IP address: 127.0.0.1  
Submitted by: [Anonymous](#)  
Language: English

Is draft: No  
Webform: [Community engagement](#)  
Submitted to: [Draft Works Program 2020-2022](#)

[Delete submission](#)

**Your Name**  
Shane Mathieson

**Your Email**  
[smmr@bigpond.net.au](mailto:smmr@bigpond.net.au)

**Subject**  
Clifford rd up grade

**Message**  
This is a great news of the proposed works to Cliffords rd . The road is used by a large number of my vehicles ever day. With a min of 12 vehicle movements most week day of my vehicles alone. The road becomes corrugated extremely quickly and becomes dangerous. I have a lot of freight companies that use this road and complain constantly about the conditions of the road. [ some have refused to deliver freight when the road really bad]. Looking forward to these works going through.

**Attachments**  
{Empty}



# Draft Budget 2020-2021: Submission #13

View Edit Notes Resend Clone

HTML Table Plain text Data (YAML)

Home » Administration » Structure » Webforms » Community engagement » Results

The View page displays a submission's general information and data. [Watch video](#)

[« Previous submission](#)

[Next submission »](#)

### ▼ SUBMISSION INFORMATION

Submission Number: 13  
Submission ID: 137  
Submission UUID: 605b07c0-80f8-4072-b924-ee03ff1ab5a0  
Submission URI: [/draft-budget-2020-2021](#)

Created: Tue, 05/26/2020 - 08:34  
Completed: Tue, 05/26/2020 - 08:34  
Changed: Tue, 05/26/2020 - 08:34

Remote IP address: 127.0.0.1  
Submitted by: [Anonymous](#)  
Language: English

Is draft: No  
Webform: [Community engagement](#)  
Submitted to: [Draft Budget 2020-2021](#)

[Delete submission](#)

### Your Name

Tony Taylor

### Your Email

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### Subject

Draft Budget

### Message

Cannot believe there appears to be no ongoing budget allowance made for the day to day running and the preservation and conservation of Narrandera history. An enthusiastic team of volunteers are going to be very dissapointed with this omision.

### Attachments

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