10 Year Financial Plan for the Years ending 30 June 2031												
INCOME STATEMENT - WATER FUND	Actuals	Current Year					Projected	Years				
Scenario: 2021-2031 Optimistic Incl. WTP with 7.5% Years 2-4	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
· · · · · · · · · · · · · · · · · · ·	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations	· ·		·	•	•	•	•	•	•	•		
Revenue:												
Rates & Annual Charges	758,000	766,609	770,650	829,259	892,307	960,132	980,286	1,000,843	1,021,812	1,043,200	1,065,015	1,086,315
User Charges & Fees	1,471,000	1,458,870	1,464,500	1,574,338	1,692,413	1,819,344	1,864,827	1,911,448	1,959,235	2,008,215	2,058,420	2,109,881
Other Revenues			-	· · ·	· · ·	· · ·	· · ·	-	· · ·	· · ·	-	-
Grants & Contributions provided for Operating Purposes		22,725	22,725	22,725	22,725	22,725	22,725	22,725	22,725	22,725	22,725	22,725
Grants & Contributions provided for Capital Purposes	9,000	123,985	10,000	5,635,000	5,635,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Interest & Investment Revenue	166,000	125,389	65,533	136,655	95,755	104,833	105,888	114,920	114,190	114,000	114,000	114,000
Other Income:												
Net Gains from the Disposal of Assets			-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties			-	_	-	-	_	_	_	_	_	-
Reversal of revaluation decrements on IPPE previously expensed			-	-	-	-	-	-	_	-	-	-
Reversal of impairment losses on receivables	_		_	_	_	_	_	_	_	_	_	_
Rental Income			_	_	_	_	_	_	_	_	_	_
Joint Ventures & Associated Entities - Gain			_	_	_	_	_	_	_	_	_	_
Total Income from Continuing Operations	2,404,000	2,497,578	2,333,408	8,197,977	8,338,200	2,917,034	2,983,726	3,059,936	3,127,962	3,198,140	3,270,160	3,342,921
Expenses from Continuing Operations												
Employee Benefits & On-Costs	354,000	951,663	949,213	968,098	987,359	1,007,005	1,027,046	1,047,486	1,068,334	1,089,601	1,111,293	1,133,418
Borrowing Costs	-	-	040,210	-	-	1,007,000	1,021,040	-	1,000,004	1,000,001	1,111,200	1,100,410
Materials & Contracts	902,000	283,535	433,910	439,369	444,911	450,535	456,243	462,036	467,915	473,883	479,942	486,091
Depreciation & Amortisation	499,000	510,500	512,500	822,540	838,781	855,347	872,244	889,479	907,059	924,990	943,280	943,280
Impairment of investments	400,000		-	022,040	-	-	-	-	-	-	0-10,200	0-10,200
Impairment of receivables				_	_	_	_	_	_	_	_	
Other Expenses	208,000	260,825	220,150	225,866	230,383	234,992	239,692	244,485	249,375	254,363	259,450	259,450
Interest & Investment Losses	200,000	200,020	220,100	220,000	200,000	204,002	200,002	2-1-1,-100	240,070	204,000	200,400	200,400
Net Losses from the Disposal of Assets	67.000		_	_	_	_	_	_	_	_	_	_
Revaluation decrement/impairment of IPPE	07,000		_	_	_	_	_	_	_	_	_	_
Fair value decrement on investment properties			_	_	_	_	_	_	_	_	_	_
Joint Ventures & Associated Entities - Loss			_	_	_	_	_	_	_	_	_	_
Total Expenses from Continuing Operations	2,030,000	2,006,523	2,115,773	2,455,873	2,501,434	2,547,879	2,595,225	2,643,486	2,692,683	2,742,837	2,793,965	2,822,239
Operating Result from Continuing Operations	374,000	491,055	217,635	5,742,104	5,836,766	369,155	388,501	416,450	435,279	455,303	476,195	520,682
	,,,,,		,	.,,,	.,,	, , , , ,	,	,		,	,	,
Discontinued Operations - Profit/(Loss)			-	-	-	-	-	-	-	-		
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	374,000	491,055	217,635	5,742,104	5,836,766	369,155	388,501	416,450	435,279	455,303	476,195	520,682
Net Operating Result before Grants and Contributions provided for												
Capital Purposes	365,000	367,070	207,635	107,104	201,766	359,155	378,501	406,450	425,279	445,303	466,195	510.682
Capital Luiposes	303,000	307,070	201,033	107,104	201,700	333,133	370,301	400,430	425,213	445,505	400,133	310,002

Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2031												
BALANCE SHEET - WATER FUND  Scenario: 2021-2031 Optimistic Incl. WTP with 7.5% Years 2-4	Actuals 2019/20	Current Year 2020/21	2021/22	2022/23	2023/24	2024/25	Projected 2025/26	d Years 2026/27	2027/28	2028/29	2029/30	2030/31
·	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	722,000	172,252				500,654	1,129,661		956,996	1,939,441	2,960,688	4,025,805
Investments	7,200,000	7,200,000 355,136	7,009,917	4,715,072 367,874	2,529,873 382,169	2,529,873 410,521	2,529,873 422,742	1,522,081 393,596	1,522,081	1,522,081	1,522,081 422,110	1,522,081 436,348
Receivables Inventories	373,000	355,136	355,689	367,874	382,169	410,521	422,742	393,596	394,624	408,172	422,110	436,348
Contract assets				-	-		-	-		-	-	-
Contract cost assets				_	_	-	_	_	_	_	_	-
Other				-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"		-		-	-	-	-	-	-	-	-	-
Total Current Assets	8,295,000	7,727,388	7,365,606	5,082,947	2,912,042	3,441,048	4,082,276	1,915,677	2,873,701	3,869,693	4,904,879	5,984,234
Non-Current Assets												
Investments	-	-		-	-	-	-	-	-	-	-	-
Receivables	237,000	201,442	165,357	128,373	90,467	51,616	11,796	-	-	-	-	-
Inventories		-	-	-	-	-	-	-	-	-	-	-
Contract assets		-		-	-	-	-	-	-	-	-	-
Contract cost assets	19,102,000	20,169,959	20,792,459	28,854,919	36,901,138	- 26 700 701	- 36,568,547	39,164,068	38,642,009	20 102 010	27 542 720	36.985.459
Infrastructure, Property, Plant & Equipment Investment Property	19,102,000	20,169,959	20,792,459	20,004,919	30,901,130	36,780,791	30,300,347	39,164,066	36,642,009	38,102,019	37,543,739	36,965,459
Intangible Assets				_	_	_	_	_	_	_	_	_
Right of use assets				_	_	-	_	_	_	_	_	-
Investments Accounted for using the equity method				-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-		-	-	-	-	-	-	-	-	-
Other				-	-	-	-	-	-	-	-	
Total Non-Current Assets TOTAL ASSETS	19,339,000 <b>27,634,000</b>	20,371,401 28,098,788	20,957,816 28,323,422	28,983,292 <b>34,066,239</b>	36,991,605 39,903,647	36,832,407 <b>40,273,455</b>	36,580,343 <b>40,662,620</b>	39,164,068 <b>41,079,745</b>	38,642,009 <b>41,515,710</b>	38,102,019 <b>41,971,712</b>	37,543,739 <b>42,448,618</b>	36,985,459 <b>42,969,693</b>
LIABULTIE				, ,	<u> </u>	, ,	, ,	, ,	, ,		, ,	<u> </u>
LIABILITIES												
Current Liabilities Bank Overdraft												
Payables	61,000	34,733	41,732	42,445	43,087	43,740	44,404	45,080	45,767	46,466	- 47,177	47,569
Income received in advance	-	34,733			-3,007	-3,7-10		-3,000	-3,707	-0,-00		-7,505
Contract liabilities				-	-	-	-	-	-	-	-	-
Lease liabilities		-		-	-	-	-	-	-	-	-	-
Borrowings	-	-		-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"									-			
Total Current Liabilities	61,000	34,733	41,732	42,445	43,087	43,740	44,404	45,080	45,767	46,466	47,177	47,569
Non-Current Liabilities												
Payables	-			-	-	-	-	-	-	-	-	-
Income received in advance	-	-		-	-	-	-	-	-	-	-	-
Contract liabilities Lease liabilities				-	-	-	-	-	-	-	-	-
Borrowings				_	-		-	-	_	_	-	
Provisions				_	_	_	_	_	_	_	_	_
Investments Accounted for using the equity method				-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-		-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities				-	-	-	-	-	-	-	-	-
TOTAL LIABILITIES	61,000	34,733	41,732	42,445	43,087	43,740	44,404	45,080	45,767	46,466	47,177	47,569
Net Assets	27,573,000	28,064,055	28,281,690	34,023,794	39,860,560	40,229,714	40,618,215	41,034,665	41,469,943	41,925,246	42,401,441	42,922,123
EQUITY												
Retained Earnings	18,555,000	19,046,055	19,263,690	25,005,794	30,842,560	31,211,714	31,600,215	32,016,665	32,451,943	32,907,246	33,383,441	33,904,123
Retained Earnings Revaluation Reserves	9,018,000	9,018,000	9,018,000	25,005,794 9,018,000	30,842,560 9,018,000	9,018,000	9,018,000	9,018,000	9,018,000	32,907,246 9,018,000	9,018,000	9,018,000
Other Reserves	3,010,000	3,010,000	3,010,000	3,010,000	3,010,000	3,010,000	3,010,000	3,010,000	3,010,000	3,010,000	3,010,000	3,010,000
Council Equity Interest	27,573,000	28,064,055	28,281,690	34,023,794	39,860,560	40,229,714	40,618,215	41,034,665	41,469,943	41,925,246	42,401,441	42,922,123
Non-controlling equity interests	-	-	-	- ,,	-	-,,	-	-	-	-	-	-

Total Equity 27,573,000 28,064,055 28,281,690 34,023,794 39,860,560 40,229,714 40,618,215 41,034,665 41,469,943 41,925,246 42,401,441 42,922,123

larrandera Shire Council												
0 Year Financial Plan for the Years ending 30 June 2031												
CASH FLOW STATEMENT - WATER FUND	Actuals	Current Year					Projected					
Scenario: 2021-2031 Optimistic Incl. WTP with 7.5% Years 2-4	2019/20	2020/21	2021/22	2022/23 \$	2023/24	2024/25 \$	2025/26	2026/27 \$	2027/28 \$	2028/29 \$	2029/30	2030/31
Cash Flows from Operating Activities	\$	\$	\$	•	\$	a a	\$	•	•	•	\$	\$
Receipts:												
Rates & Annual Charges	-	739,923	770,146	821,944	884,438	951,666	977,770	998,277	1,019,195	1,040,530	1,062,292	1,083,656
Jser Charges & Fees	-	1,493,099	1,463,764	1,559,975	1,676,973	1,802,746	1,858,879	1,905,352	1,952,986	2,001,810	2,051,855	2,103,152
nvestment & Interest Revenue Received	-	135,918	67,097	147,048	105,692	102,490	103,098	124,705	109,768	109,527	109,350	109,150
Grants & Contributions	-	146,710	32,725	5,657,725	5,657,725	32,725	32,725	32,725	32,725	32,725	32,725	32,725
onds & Deposits Received ther		1,000				-		-	-	-		-
lyments:		1,000										
nployee Benefits & On-Costs		(951,663)	(949,213)	(968,098)	(987,359)	(1,007,005)	(1,027,046)	(1,047,486)	(1,068,334)	(1,089,601)	(1,111,293)	(1,133,418)
iterials & Contracts	-	(309,802)	(426,911)	(438,656)	(444,269)	(449,882)	(455,579)	(461,361)	(467,228)	(473,184)	(479,231)	(485,699)
rrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
nds & Deposits Refunded		(260,825)	(220,150)	(225,866)	(230,383)	(234,992)	(239,692)	(244,485)	(249,375)	(254,363)	(259,450)	(259,450)
iei		(200,823)	(220,130)	(225,866)	(230,363)	(234,992)	(239,692)	(244,465)	(249,373)	(254,363)	(259,450)	(239,430)
Cash provided (or used in) Operating Activities	-	994,360	737,457	6,554,071	6,662,816	1,197,748	1,250,156	1,307,727	1,329,737	1,367,444	1,406,248	1,450,117
ash Flows from Investing Activities												
ceipts:												
le of Investment Securities	-	-	190,083	2,294,844	2,185,200	-	-	1,007,792	-	-	-	-
le of Investment Property le of Real Estate Assets	-		-	-	-	-	-	-	-	-	-	-
le of Infrastructure, Property, Plant & Equipment												
e of non-current assets classified as "held for sale"	-	-	_	-	-	-	-	-	-	-	-	
le of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
e of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
e of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
erred Debtors Receipts	-	34,351	35,207	36,084	36,984	37,906	38,851	39,819	12,259	-	-	-
tributions Received from Joint Ventures & Associates er Investing Activity Receipts	-		-	-	-	-	-	-	-	-	-	-
ments:	-		-	-	-	-	-	-	•	•	-	-
chase of Investment Securities				-			-	-	-	-	-	-
chase of Investment Property		-	-	-	-	-	-	-	-	-	-	-
chase of Infrastructure, Property, Plant & Equipment	-	(1,578,459)	(1,135,000)	(8,885,000)	(8,885,000)	(735,000)	(660,000)	(3,485,000)	(385,000)	(385,000)	(385,000)	(385,000)
chase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
chase of Intangible Assets		-	-	-	-	-	-	-	-	-	-	-
chase of Interests in Joint Ventures & Associates erred Debtors & Advances Made	-		-	-	-	-	-	-	-	-	-	-
ntributions Paid to Joint Ventures & Associates				-	-	-	-	-	-		-	-
er Investing Activity Payments			_	-	-		-	_	_		-	_
_		(4.544.400)	(000 700)	(0.554.074)	(0.000.040)	(007.004)	(004.440)	(0.407.000)	(070 744)	(005,000)	(005,000)	(005,000)
Cash provided (or used in) Investing Activities	-	(1,544,108)	(909,709)	(6,554,071)	(6,662,816)	(697,094)	(621,149)	(2,437,389)	(372,741)	(385,000)	(385,000)	(385,000)
sh Flows from Financing Activities												
eipts:												
ceeds from Borrowings & Advances ceeds from Finance Leases												
er Financing Activity Payments			_	-	-		-	_	_		-	
ments:												
ayment of Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
payment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-	-	
ributions to non-controlling interests	-			-	-	-	-	-	-	-	-	-
er Financing Activity Payments												
Cash Flow provided (used in) Financing Activities	-	-	-	-	-	-	-	-	-	-	-	-
Increase/(Decrease) in Cash & Cash Equivalents	-	(549,748)	(172,252)	-	-	500,654	629,007	(1,129,661)	956,996	982,444	1,021,248	1,065,117
		722,000	172,252	-	-	-	500,654	1,129,661	-	956,996	1,939,441	2,960,688
s: Cash & Cash Equivalents - beginning of year		172,252	-	-	-	500,654	1,129,661	-	956,996	1,939,441	2,960,688	4,025,805
	722.000	1/2.232				,	.,,		,	.,,	-,,	.,,-00
	722,000	172,232										
sh & Cash Equivalents - end of the year						E00.054	1 120 004		050,000	1 020 444	2.060.000	4.005.005
h & Cash Equivalents - end of the year  h & Cash Equivalents - end of the year	722,000	172,252	7 000 017	- 4 715 072	2 520 872	500,654	1,129,661	1 522 081	956,996	1,939,441	2,960,688	4,025,805
n & Cash Equivalents - end of the year  n & Cash Equivalents - end of the year  stments - end of the year	722,000 7,200,000	172,252 7,200,000	7,009,917 <b>7,009,917</b>	4,715,072 <b>4.715.072</b>	2,529,873 <b>2.529.873</b>	2,529,873	2,529,873	1,522,081	1,522,081	1,522,081	1,522,081	1,522,081
h & Cash Equivalents - end of the year  h & Cash Equivalents - end of the year  stments - end of the year  h, Cash Equivalents & Investments - end of the year	722,000	172,252	7,009,917 <b>7,009,917</b>	4,715,072 <b>4,715,072</b>	2,529,873 2,529,873							1,522,081
& Cash Equivalents - end of the year     & Cash Equivalents - end of the year     streets - end of the year     , Cash Equivalents & Investments - end of the year     resenting:	722,000 7,200,000 <b>7,922,000</b>	172,252 7,200,000 7,372,252	7,009,917	4,715,072	2,529,873	2,529,873 3,030,527	2,529,873 <b>3,659,534</b>	1,522,081 1,522,081	1,522,081 <b>2,479,077</b>	1,522,081 <b>3,461,521</b>	1,522,081 <b>4,482,769</b>	1,522,081 <b>5,547,886</b>
h & Cash Equivalents - end of the year  h & Cash Equivalents - end of the year stments - end of the year h, Cash Equivalents & Investments - end of the year presenting: temal Restrictions	722,000 7,200,000	172,252 7,200,000		<b>4,715,072</b> <b>4,721,829</b>	<b>2,529,873</b> 2,549,320	2,529,873 3,030,527 3,076,689	2,529,873 3,659,534 3,716,245	1,522,081 1,522,081 1,567,096	1,522,081 2,479,077 2,530,706	1,522,081 3,461,521 3,525,999	1,522,081 4,482,769 4,560,474	1,522,081
	722,000 7,200,000 <b>7,922,000</b>	172,252 7,200,000 7,372,252	7,009,917	4,715,072	2,529,873	2,529,873 3,030,527	2,529,873 <b>3,659,534</b>	1,522,081 1,522,081	1,522,081 <b>2,479,077</b>	1,522,081 <b>3,461,521</b>	1,522,081 <b>4,482,769</b>	1,522,081 <b>5,547,886</b>

Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2031 EQUITY STATEMENT - WATER FUND	Actuals	Current Year					Projected					
Scenario: 2021-2031 Optimistic Incl. WTP with 7.5% Years 2-4	2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$	2030/31 \$
Opening Balance (as at 1/7)	27,034,000	27,573,000	28,064,055	28,281,690	34,023,794	39,860,560	40,229,714	40,618,215	41,034,665	41,469,943	41,925,246	42,401,441
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
Restated opening Balance (as at 1/7)	27,034,000	27,573,000	28,064,055	28,281,690	34,023,794	39,860,560	40,229,714	40,618,215	41,034,665	41,469,943	41,925,246	42,401,441
Net Operating Result for the Year	374,000	491,055	217,635	5,742,104	5,836,766	369,155	388,501	416,450	435,279	455,303	476,195	520,682
Adjustments to net operating result				-	-	-	-	-	-	-	-	<u> </u>
Restated Net Operating Result for the Year	374,000	491,055	217,635	5,742,104	5,836,766	369,155	388,501	416,450	435,279	455,303	476,195	520,682
Other Comprehensive Income												
- Correction of prior period errors	-		-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of IPP&E	165,000	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of available for sale investments	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on available for sale investments recognised in operating	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of other reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss from other reserves recognised in operating result	-		-	-	-	-	-	-	-	-	-	-
- Impairment loss (reversal) – financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Gain(/loss) on revaluation of financial assets at fair value through OCI (other	-	-	-	-	-	-	-	-	-	-	-	-
- Gain(/loss) on revaluation of equity instruments at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (loss) reversal relating to I,PP&E	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (reversal) of available for sale investments to (from) operating res	-		-	-	-	-	-	-	-	-	-	-
- Joint ventures and associates	-		-	-	-	-	-	-	-	-	-	-
Other reserves movements     Other Movements (combined)	-		-	-	-	-	-	-	-	-	-	-
Other Comprehensive Income	165,000			-					-	-		
Other Comprehensive income	165,000		-	-	-	-	-	-	-	-	-	-
Total Comprehensive Income	539,000	491,055	217,635	5,742,104	5,836,766	369,155	388,501	416,450	435,279	455,303	476,195	520,682
Distributions to/(contributions from) non-controlling interests	-	-		-	-	-	-		-	-		-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	27,573,000	28,064,055	28,281,690	34,023,794	39,860,560	40,229,714	40,618,215	41,034,665	41,469,943	41,925,246	42,401,441	42,922,123
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