

2021 2031

LONG TERM FINANCIAL PLAN



Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2031
INCOME STATEMENT - CONSOLIDATED
Scenario: Budget 2021-2031 - Recommended

	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	7,839,000	8,065,489	8,252,926	8,463,154	8,680,854	8,906,427	9,087,477	9,272,149	9,549,497	9,743,411	9,941,201	10,138,576
User Charges & Fees	3,193,000	3,371,918	3,338,450	3,497,257	3,669,819	3,846,174	3,942,317	4,040,865	4,141,876	4,245,414	4,351,535	4,460,311
Other Revenues	2,254,000	569,956	523,673	474,664	477,780	456,620	459,376	462,187	465,054	467,979	470,962	470,962
Grants & Contributions provided for Operating Purposes	8,634,000	5,439,709	7,042,738	7,144,589	7,250,755	7,359,042	7,469,493	7,582,152	7,697,062	7,814,268	7,933,817	7,928,016
Grants & Contributions provided for Capital Purposes	2,069,000	13,897,975	7,199,319	9,442,500	6,030,500	543,000	780,500	738,000	238,000	238,000	238,000	238,000
Interest & Investment Revenue	520,000	272,650	213,568	278,550	361,550	370,550	375,750	384,150	388,950	392,150	395,350	395,350
Other Income:												
Net Gains from the Disposal of Assets	322,000	156,831	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Rental Income	207,000	260,807	276,623	279,037	281,502	284,015	286,580	289,198	291,870	294,596	297,377	297,375
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	25,038,000	32,035,335	26,938,797	29,671,251	26,844,260	21,857,328	22,492,993	22,860,201	22,863,809	23,287,318	23,719,742	24,020,090
Expenses from Continuing Operations												
Employee Benefits & On-Costs	7,783,000	8,350,685	8,415,202	8,601,764	8,767,209	8,935,944	9,108,027	9,283,535	9,462,527	9,645,082	9,831,269	10,023,650
Borrowing Costs	-	4,050	7,525	35,271	32,763	30,212	27,617	24,977	22,293	19,562	16,785	14,015
Materials & Contracts	5,432,000	4,444,379	3,489,336	3,499,994	3,514,411	3,538,968	3,590,983	3,644,955	3,690,453	3,734,456	3,786,314	3,842,894
Depreciation & Amortisation	5,144,000	5,083,525	5,705,096	6,132,693	6,186,779	6,241,887	6,298,035	6,355,243	6,452,482	6,512,651	6,573,959	6,573,959
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	2,336,000	1,875,342	1,851,956	1,794,159	1,829,568	1,950,691	1,902,535	1,940,106	1,978,433	2,109,524	2,057,411	2,057,411
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	20,695,000	19,757,981	19,469,115	20,063,881	20,330,730	20,697,702	20,927,197	21,248,816	21,606,188	22,021,275	22,265,738	22,511,929
Operating Result from Continuing Operations	4,343,000	12,277,354	7,469,682	9,607,370	6,513,530	1,159,626	1,565,796	1,611,385	1,257,621	1,266,043	1,454,004	1,508,161
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	4,343,000	12,277,354	7,469,682	9,607,370	6,513,530	1,159,626	1,565,796	1,611,385	1,257,621	1,266,043	1,454,004	1,508,161
Net Operating Result before Grants and Contributions provided for Capital Purposes	2,274,000	(1,620,621)	270,363	164,870	483,030	616,626	785,296	873,385	1,019,621	1,028,043	1,216,004	1,270,161

Total Equity

<u>230,818,000</u>	<u>243,095,354</u>	<u>250,565,036</u>	<u>260,172,406</u>	<u>266,685,936</u>	<u>267,845,562</u>	<u>269,411,358</u>	<u>271,022,743</u>	<u>272,280,364</u>	<u>273,546,407</u>	<u>275,000,412</u>	<u>276,508,573</u>
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Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2031
CASH FLOW STATEMENT - CONSOLIDATED
Scenario: Budget 2021-2031 - Recommended

	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	7,791,000	8,466,447	8,250,820	8,457,786	8,674,971	8,899,987	9,087,028	9,271,691	9,541,873	9,742,791	9,940,569	10,138,012
User Charges & Fees	3,308,000	3,356,050	3,335,664	3,484,848	3,656,599	3,831,526	3,938,368	4,036,817	4,137,727	4,241,162	4,347,176	4,455,843
Investment & Interest Revenue Received	683,000	202,566	225,202	297,170	350,548	359,633	369,845	381,783	351,718	356,750	373,895	364,758
Grants & Contributions	13,117,000	19,231,472	13,994,276	16,408,790	13,270,055	7,901,880	8,253,765	8,322,854	7,939,487	8,056,782	8,176,421	8,165,793
Bonds & Deposits Received	93,000	-	-	-	-	-	-	-	-	-	-	-
Other	3,974,000	710,920	867,460	798,783	757,262	740,608	740,924	746,494	751,537	757,061	762,695	764,187
Payments:												
Employee Benefits & On-Costs	(7,702,000)	(8,444,964)	(8,340,626)	(8,598,809)	(8,764,591)	(8,933,274)	(9,105,304)	(9,280,758)	(9,459,695)	(9,642,194)	(9,828,323)	(10,020,642)
Materials & Contracts	(5,389,000)	(4,377,325)	(3,534,684)	(3,511,921)	(3,508,206)	(3,515,927)	(3,599,031)	(3,636,550)	(3,682,329)	(3,708,698)	(3,795,231)	(3,840,295)
Borrowing Costs	-	(4,050)	(7,525)	(35,271)	(32,763)	(30,212)	(27,617)	(24,977)	(22,293)	(19,562)	(16,785)	(14,015)
Bonds & Deposits Refunded	(11,000)	-	-	-	-	-	-	-	-	-	-	-
Other	(3,743,000)	(1,872,451)	(1,852,020)	(1,794,422)	(1,829,459)	(1,950,244)	(1,902,757)	(1,939,990)	(1,978,315)	(2,109,040)	(2,057,651)	(2,057,411)
Net Cash provided (or used in) Operating Activities	12,121,000	17,268,667	12,938,568	15,506,954	12,574,416	7,303,977	7,755,221	7,877,363	7,579,711	7,675,052	7,902,766	7,956,230
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	30,133,000	6,575,321	1,021,841	2,361,042	2,220,042	-	27,721	1,146,488	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	757,000	374,400	398,550	350,500	353,950	491,400	451,850	437,250	363,750	326,600	585,850	330,050
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	(34,351)	(35,207)	(36,084)	(36,984)	(37,906)	(38,851)	(39,819)	(12,259)	-	-	-
Deferred Debtors Receipts	1,000	34,351	35,207	36,084	36,984	37,906	38,851	39,819	12,259	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	(33,350,000)	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(9,428,000)	(27,125,041)	(14,991,170)	(18,610,267)	(14,021,875)	(6,551,015)	(7,159,018)	(9,489,564)	(4,717,363)	(4,853,295)	(6,380,397)	(5,283,765)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(11,887,000)	(20,175,320)	(13,570,779)	(15,898,725)	(11,447,883)	(6,059,615)	(6,679,447)	(7,905,826)	(4,353,613)	(4,526,695)	(5,794,547)	(4,953,715)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	550,000	1,620,000	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	(25,138)	(56,179)	(151,163)	(150,015)	(152,567)	(155,161)	(157,801)	(160,485)	(163,216)	(165,994)	(139,113)
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	524,862	1,563,821	(151,163)	(150,015)	(152,567)	(155,161)	(157,801)	(160,485)	(163,216)	(165,994)	(139,113)
Net Increase/(Decrease) in Cash & Cash Equivalents	234,000	(2,381,791)	931,610	(542,934)	976,517	1,091,795	920,613	(186,265)	3,065,613	2,985,141	1,942,225	2,863,403
plus: Cash & Cash Equivalents - beginning of year	2,320,000	2,554,000	172,209	1,103,819	560,885	1,537,402	2,629,197	3,549,810	3,363,545	6,429,158	9,414,298	11,356,524
Cash & Cash Equivalents - end of the year	2,554,000	172,209	1,103,819	560,885	1,537,402	2,629,197	3,549,810	3,363,545	6,429,158	9,414,298	11,356,524	14,219,926
Cash & Cash Equivalents - end of the year	2,554,000	172,209	1,103,819	560,885	1,537,402	2,629,197	3,549,810	3,363,545	6,429,158	9,414,298	11,356,524	14,219,926
Investments - end of the year	26,610,000	20,034,679	19,012,838	16,651,796	14,431,755	14,431,755	14,404,034	13,257,546	13,257,546	13,257,546	13,257,546	13,257,546
Cash, Cash Equivalents & Investments - end of the year	29,164,000	20,206,888	20,116,657	17,212,681	15,969,157	17,060,952	17,953,844	16,621,091	19,686,704	22,671,844	24,614,070	27,477,472
Representing:												
- Internal Restrictions	14,685,433	11,286,745	12,642,468	10,188,128	8,643,941	9,371,233	10,054,051	8,337,596	10,317,404	12,361,579	14,476,762	16,129,479
- External Restrictions	13,382,430	8,431,020	7,090,654	6,942,974	7,162,118	7,293,831	7,272,757	7,319,849	7,901,885	8,409,710	7,648,935	8,369,724
- Unrestricted	1,096,137	489,123	383,536	81,580	163,098	395,888	627,036	963,646	1,467,415	1,900,556	2,488,373	2,978,270
	29,164,000	20,206,888	20,116,657	17,212,681	15,969,157	17,060,952	17,953,844	16,621,091	19,686,704	22,671,844	24,614,070	27,477,472

Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2031
EQUITY STATEMENT - CONSOLIDATED
Scenario: Budget 2021-2031 - Recommended

	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance (as at 1/7)	254,002,000	230,818,000	243,095,354	250,565,036	260,172,406	266,685,936	267,845,562	269,411,358	271,022,743	272,280,364	273,546,407	275,000,412
Adjustments to opening balance	(256,000)	-	-	-	-	-	-	-	-	-	-	-
Restated opening Balance (as at 1/7)	253,746,000	230,818,000	243,095,354	250,565,036	260,172,406	266,685,936	267,845,562	269,411,358	271,022,743	272,280,364	273,546,407	275,000,412
Net Operating Result for the Year	4,343,000	12,277,354	7,469,682	9,607,370	6,513,530	1,159,626	1,565,796	1,611,385	1,257,621	1,266,043	1,454,004	1,508,161
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
Restated Net Operating Result for the Year	4,343,000	12,277,354	7,469,682	9,607,370	6,513,530	1,159,626	1,565,796	1,611,385	1,257,621	1,266,043	1,454,004	1,508,161
Other Comprehensive Income												
- Correction of prior period errors	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of IPP&E	(27,271,000)	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of available for sale investments	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on available for sale investments recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of other reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss from other reserves recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment loss (reversal) – financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of financial assets at fair value through OCI (other than equity instruments)	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of equity instruments at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (loss) reversal relating to I,PP&E	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (reversal) of available for sale investments to (from) operating res	-	-	-	-	-	-	-	-	-	-	-	-
- Joint ventures and associates	-	-	-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-	-	-	-	-	-	-	-	-	-	-	-
- Other Movements (combined)	-	-	-	-	-	-	-	-	-	-	-	-
Other Comprehensive Income	(27,271,000)	-	-	-	-	-	-	-	-	-	-	-
Total Comprehensive Income	(22,928,000)	12,277,354	7,469,682	9,607,370	6,513,530	1,159,626	1,565,796	1,611,385	1,257,621	1,266,043	1,454,004	1,508,161
Distributions to/(contributions from) non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	230,818,000	243,095,354	250,565,036	260,172,406	266,685,936	267,845,562	269,411,358	271,022,743	272,280,364	273,546,407	275,000,412	276,508,573

Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2031
INCOME STATEMENT - GENERAL FUND
Scenario: Budget 2021-2031 - Recommended

	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	5,824,000	5,930,807	6,044,376	6,166,517	6,291,102	6,418,181	6,547,795	6,680,002	6,814,855	6,952,405	7,092,704	7,233,109
User Charges & Fees	1,565,000	1,751,548	1,711,925	1,756,843	1,807,178	1,852,346	1,898,644	1,946,100	1,994,741	2,044,602	2,095,703	2,148,083
Other Revenues	2,254,000	569,956	523,673	474,664	477,780	456,620	459,376	462,187	465,054	467,979	470,962	470,962
Grants & Contributions provided for Operating Purposes	8,634,000	5,397,184	7,000,213	7,102,064	7,208,230	7,316,517	7,426,968	7,539,627	7,654,537	7,771,743	7,891,292	7,885,491
Grants & Contributions provided for Capital Purposes	1,997,000	13,553,586	5,516,319	784,500	387,500	275,000	262,500	220,000	220,000	220,000	220,000	220,000
Interest & Investment Revenue	325,000	181,750	138,950	193,950	278,950	278,950	278,950	278,950	278,950	278,950	278,950	278,950
Other Income:												
Net Gains from the Disposal of Assets	389,000	156,831	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Rental Income	207,000	260,807	276,623	279,037	281,502	284,015	286,580	289,198	291,870	294,596	297,377	297,375
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	21,195,000	27,802,469	21,303,579	16,849,075	16,823,742	16,973,129	17,252,313	17,507,564	17,811,507	18,121,775	18,438,488	18,625,470
Expenses from Continuing Operations												
Employee Benefits & On-Costs	7,168,000	6,746,796	6,844,505	6,999,752	7,133,258	7,269,415	7,408,268	7,549,881	7,694,302	7,841,591	7,991,808	8,147,501
Borrowing Costs	-	10,439	8,640	7,664	9,717	7,996	6,240	4,448	2,883	1,844	983	165
Materials & Contracts	4,060,000	3,871,280	2,845,326	2,847,373	2,853,049	2,868,735	2,911,746	2,956,580	2,992,805	3,027,394	3,069,695	3,116,575
Depreciation & Amortisation	4,340,000	4,261,075	4,868,650	4,898,007	4,927,888	4,958,307	4,989,272	5,020,794	5,052,883	5,085,549	5,118,804	5,118,804
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	1,912,000	1,491,959	1,475,706	1,409,071	1,436,779	1,550,044	1,493,875	1,523,273	1,553,263	1,675,850	1,615,063	1,615,063
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	17,480,000	16,381,549	16,042,827	16,161,867	16,360,691	16,654,497	16,809,401	17,054,976	17,296,136	17,632,228	17,796,353	17,998,108
Operating Result from Continuing Operations	3,715,000	11,420,920	5,260,752	687,208	463,051	318,632	442,912	452,588	515,371	489,547	642,135	627,362
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	3,715,000	11,420,920	5,260,752	687,208	463,051	318,632	442,912	452,588	515,371	489,547	642,135	627,362
Net Operating Result before Grants and Contributions provided for Capital Purposes	1,718,000	(2,132,666)	(255,567)	(97,292)	75,551	43,632	180,412	232,588	295,371	269,547	422,135	407,362

Total Equity

<u>183,262,000</u>	<u>194,682,920</u>	<u>199,943,672</u>	<u>200,630,880</u>	<u>201,093,930</u>	<u>201,412,563</u>	<u>201,855,475</u>	<u>202,308,063</u>	<u>202,823,435</u>	<u>203,312,981</u>	<u>203,955,116</u>	<u>204,582,478</u>
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Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2031
CASH FLOW STATEMENT - GENERAL FUND
Scenario: Budget 2021-2031 - Recommended

	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	6,348,492	6,048,391	6,170,835	6,295,507	6,422,674	6,552,378	6,684,676	6,819,623	6,957,268	7,097,664	7,238,073
User Charges & Fees	-	1,701,295	1,709,917	1,759,119	1,809,728	1,854,635	1,900,990	1,948,504	1,997,206	2,047,128	2,098,292	2,150,737
Investment & Interest Revenue Received	-	110,510	169,780	186,551	262,163	267,103	268,456	266,186	256,609	258,559	273,218	254,585
Grants & Contributions	-	18,844,558	12,268,751	7,708,265	7,584,530	7,591,355	7,693,240	7,762,329	7,878,962	7,996,257	8,115,896	8,105,268
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	709,920	867,460	798,783	757,262	740,608	740,924	746,494	751,537	757,061	762,695	764,187
Payments:												
Employee Benefits & On-Costs	-	(6,841,075)	(6,769,929)	(6,996,797)	(7,130,640)	(7,266,745)	(7,405,545)	(7,547,104)	(7,691,470)	(7,838,703)	(7,988,862)	(8,144,493)
Materials & Contracts	-	(3,778,916)	(2,896,716)	(2,860,013)	(2,847,486)	(2,846,347)	(2,920,458)	(2,948,851)	(2,985,368)	(3,002,335)	(3,079,323)	(3,114,369)
Borrowing Costs	-	(10,439)	(8,640)	(7,664)	(9,717)	(7,996)	(6,240)	(4,448)	(2,883)	(1,844)	(983)	(165)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(1,489,068)	(1,475,770)	(1,409,334)	(1,436,670)	(1,549,597)	(1,494,097)	(1,523,157)	(1,553,145)	(1,675,366)	(1,615,303)	(1,615,063)
Net Cash provided (or used in) Operating Activities	-	15,595,278	9,913,244	5,349,745	5,284,677	5,205,688	5,329,648	5,384,630	5,471,072	5,498,025	5,663,293	5,638,760
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	6,559,005	830,762	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	374,400	398,550	350,500	353,950	491,400	451,850	437,250	363,750	326,600	585,850	330,050
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(24,756,194)	(11,051,170)	(5,355,267)	(4,786,875)	(4,816,015)	(4,999,018)	(4,854,564)	(4,182,363)	(4,318,295)	(5,845,397)	(4,198,765)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(17,822,789)	(9,821,858)	(5,004,767)	(4,432,925)	(4,324,615)	(4,547,168)	(4,417,314)	(3,818,613)	(3,991,695)	(5,259,547)	(3,868,715)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	550,000	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	(59,489)	(91,386)	(92,292)	(90,323)	(92,045)	(93,801)	(95,593)	(68,868)	(57,457)	(58,318)	(29,486)
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	490,511	(91,386)	(92,292)	(90,323)	(92,045)	(93,801)	(95,593)	(68,868)	(57,457)	(58,318)	(29,486)
Net Increase/(Decrease) in Cash & Cash Equivalents	-	(1,737,000)	(0)	252,686	761,429	789,029	688,679	871,723	1,583,591	1,448,873	345,428	1,740,559
plus: Cash & Cash Equivalents - beginning of year	-	1,737,000	0	0	252,686	1,014,115	1,803,143	2,491,822	3,363,545	4,947,136	6,396,009	6,741,437
Cash & Cash Equivalents - end of the year	-	0	0	252,686	1,014,115	1,803,143	2,491,822	3,363,545	4,947,136	6,396,009	6,741,437	8,481,996
Representing:												
Cash & Cash Equivalents - end of the year	1,737,000	0	0	252,686	1,014,115	1,803,143	2,491,822	3,363,545	4,947,136	6,396,009	6,741,437	8,481,996
Investments - end of the year	18,610,000	12,050,995	11,220,233	11,220,233	11,220,233	11,220,233	11,220,233	11,220,233	11,220,233	11,220,233	11,220,233	11,220,233
Cash, Cash Equivalents & Investments - end of the year	20,347,000	12,050,995	11,220,233	11,472,919	12,234,347	13,023,376	13,712,055	14,583,778	16,167,369	17,616,242	17,961,670	19,702,228
Representing:												
- External Restrictions	6,143,245	2,711,368	3,326,559	4,028,881	4,489,648	4,914,173	5,392,778	5,880,799	6,378,585	6,886,492	7,404,878	7,934,751
- Internal Restrictions	14,088,644	8,936,234	7,685,593	7,287,913	7,507,057	7,638,770	7,617,696	7,664,788	8,246,824	8,754,649	7,993,874	8,714,663
- Unrestricted	115,111	403,393	208,081	156,125	237,643	470,433	701,581	1,038,191	1,541,960	1,975,101	2,562,918	3,052,815
	20,347,000	12,050,995	11,220,233	11,472,919	12,234,347	13,023,376	13,712,055	14,583,778	16,167,369	17,616,242	17,961,670	19,702,228

Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2031
EQUITY STATEMENT - GENERAL FUND
Scenario: Budget 2021-2031 - Recommended

	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance (as at 1/7)	207,415,000	183,262,000	194,682,920	199,943,672	200,630,880	201,093,930	201,412,563	201,855,475	202,308,063	202,823,435	203,312,981	203,955,116
Adjustments to opening balance	(256,000)	-	-	-	-	-	-	-	-	-	-	-
Restated opening Balance (as at 1/7)	207,159,000	183,262,000	194,682,920	199,943,672	200,630,880	201,093,930	201,412,563	201,855,475	202,308,063	202,823,435	203,312,981	203,955,116
Net Operating Result for the Year	3,715,000	11,420,920	5,260,752	687,208	463,051	318,632	442,912	452,588	515,371	489,547	642,135	627,362
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
Restated Net Operating Result for the Year	3,715,000	11,420,920	5,260,752	687,208	463,051	318,632	442,912	452,588	515,371	489,547	642,135	627,362
Other Comprehensive Income												
- Correction of prior period errors	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of IPP&E	(27,612,000)	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of available for sale investments	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on available for sale investments recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of other reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss from other reserves recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment loss (reversal) – financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of financial assets at fair value through OCI (other than equity instruments)	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of equity instruments at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (loss) reversal relating to I,PP&E	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (reversal) of available for sale investments to (from) operating res	-	-	-	-	-	-	-	-	-	-	-	-
- Joint ventures and associates	-	-	-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-	-	-	-	-	-	-	-	-	-	-	-
- Other Movements (combined)	-	-	-	-	-	-	-	-	-	-	-	-
Other Comprehensive Income	(27,612,000)	-	-	-	-	-	-	-	-	-	-	-
Total Comprehensive Income	(23,897,000)	11,420,920	5,260,752	687,208	463,051	318,632	442,912	452,588	515,371	489,547	642,135	627,362
Distributions to/(contributions from) non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	183,262,000	194,682,920	199,943,672	200,630,880	201,093,930	201,412,563	201,855,475	202,308,063	202,823,435	203,312,981	203,955,116	204,582,478

Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2031
INCOME STATEMENT - WATER FUND
Scenario: Budget 2021-2031 - Recommended

	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	758,000	766,609	770,650	829,259	892,307	960,132	980,286	1,000,843	1,021,812	1,043,200	1,065,015	1,086,315
User Charges & Fees	1,471,000	1,458,870	1,464,500	1,574,338	1,692,413	1,819,344	1,864,827	1,911,448	1,959,235	2,008,215	2,058,420	2,109,881
Other Revenues	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	-	22,725	22,725	22,725	22,725	22,725	22,725	22,725	22,725	22,725	22,725	22,725
Grants & Contributions provided for Capital Purposes	9,000	123,985	10,000	5,635,000	5,635,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Interest & Investment Revenue	166,000	83,389	65,533	70,155	60,755	68,833	69,888	78,920	78,190	78,000	78,000	78,000
Other Income:												
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Rental Income	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	2,404,000	2,455,578	2,333,408	8,131,477	8,303,200	2,881,034	2,947,726	3,023,936	3,091,962	3,162,140	3,234,160	3,306,921
Expenses from Continuing Operations												
Employee Benefits & On-Costs	354,000	936,663	949,213	968,098	987,359	1,007,005	1,027,046	1,047,486	1,068,334	1,089,601	1,111,293	1,133,418
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Materials & Contracts	902,000	308,535	433,910	439,369	444,911	450,535	456,243	462,036	467,915	473,883	479,942	486,091
Depreciation & Amortisation	499,000	510,500	520,919	830,959	847,200	863,766	880,663	897,898	915,478	933,409	951,699	951,699
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	208,000	250,825	220,150	225,866	230,383	234,992	239,692	244,485	249,375	254,363	259,450	259,450
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	67,000	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	2,030,000	2,006,523	2,124,192	2,464,292	2,509,853	2,556,298	2,603,644	2,651,905	2,701,102	2,751,256	2,802,384	2,830,658
Operating Result from Continuing Operations	374,000	449,055	209,216	5,667,185	5,793,347	324,736	344,082	372,031	390,860	410,884	431,776	476,263
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	374,000	449,055	209,216	5,667,185	5,793,347	324,736	344,082	372,031	390,860	410,884	431,776	476,263
Net Operating Result before Grants and Contributions provided for Capital Purposes	365,000	325,070	199,216	32,185	158,347	314,736	334,082	362,031	380,860	400,884	421,776	466,263

Total Equity

27,573,000	28,022,055	28,231,271	33,898,456	39,691,803	40,016,538	40,360,620	40,732,651	41,123,510	41,534,394	41,966,170	42,442,433
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Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2031
CASH FLOW STATEMENT - WATER FUND
Scenario: Budget 2021-2031 - Recommended

	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	739,923	770,146	821,944	884,438	951,666	977,770	998,277	1,019,195	1,040,530	1,062,292	1,083,656
User Charges & Fees	-	1,493,099	1,463,764	1,559,975	1,676,973	1,802,746	1,858,879	1,905,352	1,952,986	2,001,810	2,051,855	2,103,152
Investment & Interest Revenue Received	-	93,919	67,101	80,850	70,850	66,653	67,261	88,868	73,931	73,690	73,513	73,314
Grants & Contributions	-	146,710	32,725	5,657,725	5,657,725	32,725	32,725	32,725	32,725	32,725	32,725	32,725
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	1,000	-	-	-	-	-	-	-	-	-	-
Payments:												
Employee Benefits & On-Costs	-	(936,663)	(949,213)	(968,098)	(987,359)	(1,007,005)	(1,027,046)	(1,047,486)	(1,068,334)	(1,089,601)	(1,111,293)	(1,133,418)
Materials & Contracts	-	(333,845)	(427,868)	(438,656)	(444,269)	(449,882)	(455,579)	(461,361)	(467,228)	(473,184)	(479,231)	(485,699)
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(250,825)	(220,150)	(225,866)	(230,383)	(234,992)	(239,692)	(244,485)	(249,375)	(254,363)	(259,450)	(259,450)
Net Cash provided (or used in) Operating Activities	-	953,317	736,505	6,487,874	6,627,974	1,161,911	1,214,319	1,271,891	1,293,900	1,331,608	1,370,411	1,414,280
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	-	191,079	2,361,042	2,220,042	-	-	1,115,302	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	34,351	35,207	36,084	36,984	37,906	38,851	39,819	12,259	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(1,537,459)	(1,135,000)	(8,885,000)	(8,885,000)	(735,000)	(660,000)	(3,485,000)	(385,000)	(385,000)	(385,000)	(385,000)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(1,503,108)	(908,714)	(6,487,874)	(6,627,974)	(697,094)	(621,149)	(2,329,878)	(372,741)	(385,000)	(385,000)	(385,000)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	-	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents	-	(549,791)	(172,209)	(0)	-	464,817	593,170	(1,057,988)	921,159	946,608	985,411	1,029,280
plus: Cash & Cash Equivalents - beginning of year	-	722,000	172,209	-	(0)	(0)	464,817	1,057,988	-	921,159	1,867,767	2,853,178
Cash & Cash Equivalents - end of the year	-	172,209	-	(0)	(0)	464,817	1,057,988	-	921,159	1,867,767	2,853,178	3,882,458
Cash & Cash Equivalents - end of the year	722,000	172,209	-	(0)	(0)	464,817	1,057,988	-	921,159	1,867,767	2,853,178	3,882,458
Investments - end of the year	7,200,000	7,200,000	7,008,921	4,647,880	2,427,838	2,427,838	2,427,838	1,312,536	1,312,536	1,312,536	1,312,536	1,312,536
Cash, Cash Equivalents & Investments - end of the year	7,922,000	7,372,209	7,008,921	4,647,880	2,427,838	2,892,655	3,485,826	1,312,536	2,233,695	3,180,302	4,165,713	5,194,993
Representing:												
- External Restrictions	7,922,343	7,174,840	6,805,141	4,454,329	2,246,820	2,738,189	3,341,745	1,156,596	2,084,206	3,043,499	4,041,974	5,084,936
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Unrestricted	(343)	197,369	203,780	193,550	181,018	154,466	144,081	155,939	149,489	136,803	123,739	110,057
	7,922,000	7,372,209	7,008,921	4,647,880	2,427,838	2,892,655	3,485,826	1,312,536	2,233,695	3,180,302	4,165,713	5,194,993

Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2031
EQUITY STATEMENT - WATER FUND
Scenario: Budget 2021-2031 - Recommended

	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance (as at 1/7)	27,034,000	27,573,000	28,022,055	28,231,271	33,898,456	39,691,803	40,016,538	40,360,620	40,732,651	41,123,510	41,534,394	41,966,170
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
Restated opening Balance (as at 1/7)	27,034,000	27,573,000	28,022,055	28,231,271	33,898,456	39,691,803	40,016,538	40,360,620	40,732,651	41,123,510	41,534,394	41,966,170
Net Operating Result for the Year	374,000	449,055	209,216	5,667,185	5,793,347	324,736	344,082	372,031	390,860	410,884	431,776	476,263
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
Restated Net Operating Result for the Year	374,000	449,055	209,216	5,667,185	5,793,347	324,736	344,082	372,031	390,860	410,884	431,776	476,263
Other Comprehensive Income												
- Correction of prior period errors	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of IPP&E	165,000	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of available for sale investments	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on available for sale investments recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of other reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss from other reserves recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment loss (reversal) – financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of financial assets at fair value through OCI (other than equity instruments)	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of equity instruments at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (loss) reversal relating to I,PP&E	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (reversal) of available for sale investments to (from) operating res	-	-	-	-	-	-	-	-	-	-	-	-
- Joint ventures and associates	-	-	-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-	-	-	-	-	-	-	-	-	-	-	-
- Other Movements (combined)	-	-	-	-	-	-	-	-	-	-	-	-
Other Comprehensive Income	165,000	-	-	-	-	-	-	-	-	-	-	-
Total Comprehensive Income	539,000	449,055	209,216	5,667,185	5,793,347	324,736	344,082	372,031	390,860	410,884	431,776	476,263
Distributions to/(contributions from) non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	27,573,000	28,022,055	28,231,271	33,898,456	39,691,803	40,016,538	40,360,620	40,732,651	41,123,510	41,534,394	41,966,170	42,442,433

Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2031
INCOME STATEMENT - SEWER FUND
Scenario: Budget 2021-2031 - Recommended

	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	1,257,000	1,368,073	1,437,900	1,467,378	1,497,445	1,528,114	1,559,396	1,591,304	1,712,830	1,747,806	1,783,482	1,819,152
User Charges & Fees	157,000	161,500	162,025	166,076	170,228	174,484	178,846	183,317	187,900	192,597	197,412	202,347
Other Revenues	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	-	19,800	19,800	19,800	19,800	19,800	19,800	19,800	19,800	19,800	19,800	19,800
Grants & Contributions provided for Capital Purposes	63,000	220,404	1,673,000	3,023,000	8,000	258,000	508,000	508,000	8,000	8,000	8,000	8,000
Interest & Investment Revenue	29,000	13,900	10,200	15,360	25,600	25,600	28,800	27,200	32,000	35,200	38,400	38,400
Other Income:												
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Rental Income	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	1,506,000	1,783,677	3,302,925	4,691,614	1,721,073	2,005,998	2,294,842	2,329,621	1,960,530	2,003,403	2,047,094	2,087,699
Expenses from Continuing Operations												
Employee Benefits & On-Costs	261,000	667,226	621,484	633,914	646,592	659,524	672,713	686,168	699,891	713,890	728,168	742,731
Borrowing Costs	-	-	-	28,521	26,801	25,049	23,265	21,449	19,600	17,718	15,801	13,850
Materials & Contracts	470,000	264,564	210,100	213,252	216,451	219,698	222,994	226,339	229,733	233,179	236,677	240,228
Depreciation & Amortisation	305,000	311,950	315,527	403,727	411,691	419,814	428,100	436,551	484,121	493,693	503,456	503,456
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	216,000	132,558	156,100	159,222	162,406	165,655	168,968	172,348	175,795	179,311	182,898	182,898
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	1,252,000	1,376,298	1,303,211	1,438,636	1,463,941	1,489,740	1,516,040	1,542,855	1,609,140	1,637,791	1,667,000	1,683,163
Operating Result from Continuing Operations	254,000	407,379	1,999,714	3,252,978	257,132	516,258	778,802	786,766	351,390	365,612	380,094	404,536
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	254,000	407,379	1,999,714	3,252,978	257,132	516,258	778,802	786,766	351,390	365,612	380,094	404,536
Net Operating Result before Grants and Contributions provided for Capital Purposes	191,000	186,975	326,714	229,978	249,132	258,258	270,802	278,766	343,390	357,612	372,094	396,536

Total Equity

<u>19,983,000</u>	<u>20,390,379</u>	<u>22,390,093</u>	<u>25,643,071</u>	<u>25,900,203</u>	<u>26,416,461</u>	<u>27,195,263</u>	<u>27,982,029</u>	<u>28,333,419</u>	<u>28,699,031</u>	<u>29,079,125</u>	<u>29,483,661</u>
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Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2031
CASH FLOW STATEMENT - SEWER FUND
Scenario: Budget 2021-2031 - Recommended

	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	1,378,033	1,432,283	1,465,007	1,495,027	1,525,647	1,556,880	1,588,737	1,703,055	1,744,993	1,780,612	1,816,283
User Charges & Fees	-	161,657	161,983	165,754	169,898	174,146	178,499	182,961	187,536	192,223	197,029	201,955
Investment & Interest Revenue Received	-	4,526	(10,564)	30,684	21,290	28,710	36,015	27,647	21,367	24,501	27,165	36,860
Grants & Contributions	-	240,204	1,692,800	3,042,800	27,800	277,800	527,800	527,800	27,800	27,800	27,800	27,800
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Employee Benefits & On-Costs	-	(667,226)	(621,484)	(633,914)	(646,592)	(659,524)	(672,713)	(686,168)	(699,891)	(713,890)	(728,168)	(742,731)
Materials & Contracts	-	(264,564)	(210,100)	(213,252)	(216,451)	(219,698)	(222,994)	(226,339)	(229,733)	(233,179)	(236,677)	(240,228)
Borrowing Costs	-	-	-	(28,521)	(26,801)	(25,049)	(23,265)	(21,449)	(19,600)	(17,718)	(15,801)	(13,850)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(132,558)	(156,100)	(159,222)	(162,406)	(165,655)	(168,968)	(172,348)	(175,795)	(179,311)	(182,898)	(182,898)
Net Cash provided (or used in) Operating Activities	-	720,072	2,288,819	3,669,335	661,764	936,377	1,211,254	1,220,842	814,739	845,419	869,062	903,191
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	16,316	-	-	-	-	27,721	31,186	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of non-current assets classified as 'held for sale'	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(831,388)	(2,805,000)	(4,370,000)	(350,000)	(1,000,000)	(1,500,000)	(1,150,000)	(150,000)	(150,000)	(150,000)	(700,000)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(815,072)	(2,805,000)	(4,370,000)	(350,000)	(1,000,000)	(1,472,279)	(1,118,814)	(150,000)	(150,000)	(150,000)	(700,000)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	1,620,000	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	-	-	(94,955)	(96,676)	(98,428)	(100,212)	(102,028)	(103,877)	(105,759)	(107,676)	(109,627)
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	-	1,620,000	(94,955)	(96,676)	(98,428)	(100,212)	(102,028)	(103,877)	(105,759)	(107,676)	(109,627)
Net Increase/(Decrease) in Cash & Cash Equivalents	-	(95,000)	1,103,819	(795,620)	215,088	(162,051)	(361,237)	-	560,862	589,660	611,386	93,564
plus: Cash & Cash Equivalents - beginning of year	-	95,000	(0)	1,103,819	308,199	523,287	361,237	(0)	(0)	560,862	1,150,523	1,761,909
Cash & Cash Equivalents - end of the year	-	(0)	1,103,819	308,199	523,287	361,237	(0)	(0)	560,862	1,150,523	1,761,909	1,855,473
Cash & Cash Equivalents - end of the year	95,000	(0)	1,103,819	308,199	523,287	361,237	(0)	(0)	560,862	1,150,523	1,761,909	1,855,473
Investments - end of the year	800,000	783,684	783,684	783,684	783,684	783,684	755,963	724,778	724,778	724,778	724,778	724,778
Cash, Cash Equivalents & Investments - end of the year	895,000	783,684	1,887,503	1,091,883	1,306,971	1,144,921	755,963	724,778	1,285,640	1,875,300	2,486,687	2,580,251
Representing:												
- External Restrictions	895,466	783,407	848,648	1,045,398	1,267,545	1,105,189	711,879	683,168	1,264,802	1,868,348	2,494,222	2,592,587
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Unrestricted	(466)	277	1,038,855	46,485	39,427	39,732	44,084	41,610	20,838	6,953	(7,535)	(12,336)
	895,000	783,684	1,887,503	1,091,883	1,306,971	1,144,921	755,963	724,778	1,285,640	1,875,300	2,486,687	2,580,251

Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2031
EQUITY STATEMENT - SEWER FUND
Scenario: Budget 2021-2031 - Recommended

	Actuals	Current Year	Projected Years									
	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance (as at 1/7)	19,553,000	19,983,000	20,390,379	22,390,093	25,643,071	25,900,203	26,416,461	27,195,263	27,982,029	28,333,419	28,699,031	29,079,125
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
Restated opening Balance (as at 1/7)	19,553,000	19,983,000	20,390,379	22,390,093	25,643,071	25,900,203	26,416,461	27,195,263	27,982,029	28,333,419	28,699,031	29,079,125
Net Operating Result for the Year	254,000	407,379	1,999,714	3,252,978	257,132	516,258	778,802	786,766	351,390	365,612	380,094	404,536
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
Restated Net Operating Result for the Year	254,000	407,379	1,999,714	3,252,978	257,132	516,258	778,802	786,766	351,390	365,612	380,094	404,536
Other Comprehensive Income												
- Correction of prior period errors	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of IPP&E	176,000	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of available for sale investments	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on available for sale investments recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of other reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss from other reserves recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment loss (reversal) – financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of financial assets at fair value through OCI (other than equity instruments)	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of equity instruments at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (loss) reversal relating to I,PP&E	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (reversal) of available for sale investments to (from) operating res	-	-	-	-	-	-	-	-	-	-	-	-
- Joint ventures and associates	-	-	-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-	-	-	-	-	-	-	-	-	-	-	-
- Other Movements (combined)	-	-	-	-	-	-	-	-	-	-	-	-
Other Comprehensive Income	176,000	-	-	-	-	-	-	-	-	-	-	-
Total Comprehensive Income	430,000	407,379	1,999,714	3,252,978	257,132	516,258	778,802	786,766	351,390	365,612	380,094	404,536
Distributions to/(contributions from) non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	19,983,000	20,390,379	22,390,093	25,643,071	25,900,203	26,416,461	27,195,263	27,982,029	28,333,419	28,699,031	29,079,125	29,483,661

CASH - RESERVE BALANCES 30-JUNE-2021

CLASS OF RESERVE	Balance 30 Jun 2020	Budget Movement 20/21	Other	Carry over	Sept	Dec	March	Net Transfer 20/21	Balance 30 Jun 2021	21/22 Budget Movement	Forecast Balance 30 Jun 2022	22/23 Budget Movement	Forecast Balance 30 Jun 2023
GENERAL FUND - DETAILS													
Employee's Leave Entitlement													
Employee's Leave Entitlement	\$ 1,229,888.00							\$ -	\$ 1,229,888.00		\$ 1,229,888.00		\$ 1,229,888.00
Construction of Buildings													
Shire Property	\$ 618,153.00						\$ 45,370.00	\$ 45,370.00	\$ 663,523.00	-\$ 60,000.00	\$ 603,523.00	-\$ 96,412.00	\$ 507,111.00
Visitor Centre Services	\$ 243,704.00	-\$ 243,704.00						-\$ 243,704.00	\$ -		\$ -		\$ -
Plant Replacement													
Plant Replacement	\$ 1,766,131.40	-\$ 303,492.00			\$ 4,976.00		\$ 15,000.00	-\$ 283,516.00	\$ 1,482,615.40	-\$ 364,875.00	\$ 1,117,740.40	\$ 53,732.00	\$ 1,171,472.40
Information Technology													
Office Furniture & Equipment	\$ 56,746.00							\$ -	\$ 56,746.00	-\$ 56,746.00	\$ -		\$ -
Computer Replacement	\$ 474,299.40	-\$ 215,000.00					\$ 14,000.00	-\$ 201,000.00	\$ 273,299.40	\$ 146,471.00	\$ 419,770.40	-\$ 250,000.00	\$ 169,770.40
Carry Over Works													
Track Maintenance - Bike and Hike	\$ 17,500.00							\$ -	\$ 17,500.00		\$ 17,500.00		\$ 17,500.00
Carry Over Operating Program	\$ 60,599.50			-\$ 60,599.50				-\$ 60,599.50	-\$ 0.00		-\$ 0.00		-\$ 0.00
Carry Over Capital Program	\$ 1,098,254.25			-\$ 1,098,254.25				-\$ 1,098,254.25	-\$ 0.00		-\$ 0.00		-\$ 0.00
Other Internal Reserves													
Closure of Teloca Fund	\$ 263,000.00			-\$ 263,000.00				-\$ 263,000.00	\$ -		\$ -		\$ -
Street Camera Replacement	\$ 1,000.00							\$ -	\$ 1,000.00	-\$ 1,000.00	\$ -		\$ -
Election & Integrated Planning Exp	\$ 26,000.00	\$ 96,500.00						\$ 96,500.00	\$ 122,500.00	-\$ 122,500.00	\$ -		\$ -
Public Art & Festive Tree Maintenance	\$ -	\$ 20,000.00						\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 40,000.00	\$ 20,000.00	\$ 60,000.00
Future Capital Works	\$ -						\$ 199,112.00	\$ 199,112.00	\$ 199,112.00	-\$ 125,000.00	\$ 74,112.00	-\$ 15,000.00	\$ 59,112.00
Major Sporting & Other Events	\$ 26,000.00							\$ -	\$ 26,000.00		\$ 26,000.00		\$ 26,000.00
Narrandera CBD Beautification	\$ 35,000.00							\$ -	\$ 35,000.00		\$ 35,000.00		\$ 35,000.00
Sale of Water Allocations	\$ 1,190,507.22	-\$ 200,000.00	-\$ 50,000.00				\$ 202,959.00	-\$ 47,041.00	\$ 1,143,466.22	-\$ 450,000.00	\$ 693,466.22	-\$ 125,000.00	\$ 568,466.22
Sale of Southern Phone Shares	\$ 785,714.00	-\$ 376,888.00						-\$ 376,888.00	\$ 408,826.00		\$ 408,826.00		\$ 408,826.00
Narrandera Business Centre Master Plan	\$ 1,970,287.03			-\$ 166,451.00			\$ 166,451.00	\$ -	\$ 1,970,287.03		\$ 1,970,287.03		\$ 1,970,287.03
Lake Talbot Pool Master Plan	\$ -						\$ 136,000.00	\$ 136,000.00	\$ 136,000.00	-\$ 136,000.00	\$ -		\$ -
Delivery of Aged strategies	\$ 666,436.88			-\$ 518,392.00				-\$ 518,392.00	\$ 148,044.88		\$ 148,044.88		\$ 148,044.88
Promotion & Marketing	\$ 12,278.00						\$ 11,100.00	\$ 11,100.00	\$ 23,378.00		\$ 23,378.00		\$ 23,378.00
Marie Bashir Master Plan Update	\$ 10,000.00							\$ -	\$ 10,000.00		\$ 10,000.00		\$ 10,000.00
MR80/Karawatha Drive Upgrade	\$ 15,000.00							\$ -	\$ 15,000.00		\$ 15,000.00		\$ 15,000.00
Financial Assistance Grant	\$ 2,557,207.00					-\$ 2,557,207.00		-\$ 2,557,207.00	\$ -		\$ -		\$ -
355 Committee - Barellan Museum	\$ 3,453.24							\$ -	\$ 3,453.24		\$ 3,453.24		\$ 3,453.24
355 Committee - Koala Committee	\$ 17,298.06							\$ -	\$ 17,298.06		\$ 17,298.06		\$ 17,298.06
355 Committee - Railway Station Commitment	\$ 7,892.56							\$ -	\$ 7,892.56		\$ 7,892.56		\$ 7,892.56
355 Committee - Parkside Museum	\$ 3,133.00							\$ -	\$ 3,133.00		\$ 3,133.00		\$ 3,133.00
355 Committee - Barellan Hall	\$ 20,934.51							\$ -	\$ 20,934.51		\$ 20,934.51		\$ 20,934.51
355 Committee -Grong Grong Community Hall	\$ 950.92							\$ -	\$ 950.92		\$ 950.92		\$ 950.92
Domestic Violence Committee	\$ 186.90							\$ -	\$ 186.90		\$ 186.90		\$ 186.90
Building Maintenance & Repair													
Narrandera Park Landscape	\$ 21,804.00							\$ -	\$ 21,804.00	-\$ 21,804.00	\$ -		\$ -
Building Renewal Works 18/19 Budget	\$ 74,187.00							\$ -	\$ 74,187.00	-\$ 74,187.00	\$ -		\$ -
Community Activities													
N'dra Cemetery - Perpetual mtnce all	\$ 347,587.82							\$ -	\$ 347,587.82	-\$ 20,000.00	\$ 327,587.82		\$ 327,587.82
N'dra Cemetery - Capital Works	\$ 24,776.00	-\$ 24,776.00						-\$ 24,776.00	\$ -		\$ -		\$ -
New Street Lights	\$ 9,724.00							\$ -	\$ 9,724.00		\$ 9,724.00		\$ 9,724.00
Property Development													
Property Development (Red Hill)	\$ 175,169.00							\$ -	\$ 175,169.00		\$ 175,169.00		\$ 175,169.00
Quarry Rehabilitation													
Quarry Rehabilitation	\$ 33,635.00							\$ -	\$ 33,635.00	\$ 15,000.00	\$ 48,635.00	\$ 15,000.00	\$ 63,635.00
Domestic Waste Management													
Narrandera Waste Depot	\$ 1,778,359.03	-\$ 1,182,678.00		-\$ 191,276.00	\$ 3,137.00	-\$ 6,070.00	-\$ 90,058.41	-\$ 1,466,945.41	\$ 311,413.62	\$ 180,658.00	\$ 492,071.62	\$ 183,589.00	\$ 675,660.62
Narrandera Waste Depot - Excavation	\$ 104,704.00							\$ -	\$ 104,704.00		\$ 104,704.00		\$ 104,704.00
Narrandera Waste Depot - Rehabilitation	\$ 368,644.00							\$ -	\$ 368,644.00		\$ 368,644.00		\$ 368,644.00
Barellan Waste Depot	\$ 120,278.00							\$ -	\$ 120,278.00	-\$ 87,000.00	\$ 33,278.00		\$ 33,278.00

CASH - RESERVE BALANCES 30-JUNE-2021

CLASS OF RESERVE	Balance 30 Jun 2020	Budget Movement 20/21	Other	Carry over	Sept	Dec	March	Net Transfer 20/21	Balance 30 Jun 2021	21/22 Budget Movement	Forecast Balance 30 Jun 2022	22/23 Budget Movement	Forecast Balance 30 Jun 2023
Barellan Waste Depot - Excavation	\$ 36,592.00							\$ -	\$ 36,592.00		\$ 36,592.00		\$ 36,592.00
Barellan Waste Depot - Rehabilitation	\$ 53,429.00							\$ -	\$ 53,429.00		\$ 53,429.00		\$ 53,429.00
Narrandera Depot Compactor Expenses	\$ 48,379.00							\$ -	\$ 48,379.00		\$ 48,379.00		\$ 48,379.00
Grong Grong Waste Depot Rehabilitation	\$ 73,876.00							\$ -	\$ 73,876.00		\$ 73,876.00		\$ 73,876.00
Crown Reserves													
Lake Talbot Tourist Park	\$ 274,139.61	-\$ 156,067.00		-\$ 15,524.00	-\$ 9,580.20	\$ 10,000.00	\$ 15,524.00	-\$ 155,647.20	\$ 118,492.41	\$ 61,760.00	\$ 180,252.41	\$ 81,515.00	\$ 261,767.41
Stormwater													
Narrandera Stormwater Reserve	\$ 540,884.35	\$ 63,150.00		-\$ 117,955.00	\$ 350.00	-\$ 1,212.00	\$ 17,233.00	-\$ 38,434.00	\$ 502,450.35	-\$ 24,475.00	\$ 477,975.35	\$ 63,525.00	\$ 541,500.35
Barellan Stormwater Reserve	\$ -	\$ 8,850.00						\$ 8,850.00	\$ 8,850.00	\$ 8,850.00	\$ 17,700.00	\$ 8,850.00	\$ 26,550.00
Unspent Internal Loans													
Developer Contributions													
Section 94A	\$ 172,359.08			-\$ 5,000.00			\$ 5,000.00	\$ -	\$ 172,359.08	\$ 391,000.00	\$ 563,359.08	\$ 315,000.00	\$ 878,359.08
Bonds, Retentions & Trusts													
Kaniva Quarry	\$ 30,000.00							\$ -	\$ 30,000.00		\$ 30,000.00		\$ 30,000.00
Tourist Trust	\$ 32,050.56							\$ -	\$ 32,050.56		\$ 32,050.56		\$ 32,050.56
Arts Centre Trust	\$ 67,491.06						-\$ 14,337.48	-\$ 14,337.48	\$ 53,153.58		\$ 53,153.58		\$ 53,153.58
Sale of Land	\$ 4,778.15							\$ -	\$ 4,778.15		\$ 4,778.15		\$ 4,778.15
Slide Replacement Retention	\$ 85,000.35						\$ 29,619.06	\$ 29,619.06	\$ 114,619.41		\$ 114,619.41		\$ 114,619.41
BrIn Pool Retention	\$ 4,888.10						-\$ 1,396.00	-\$ 1,396.00	\$ 3,492.10		\$ 3,492.10		\$ 3,492.10
External Restrictions (Note 6 order)													
Water Fund													
Asset Replacement	\$ 7,327,622.31	-\$ 103,558.00	-\$ 294,661.75	-\$ 3,950.00	\$ 10,479.00	-\$ 100,000.00	-\$ 1,000.00	-\$ 492,690.75	\$ 6,834,931.56	-\$ 379,699.00	\$ 6,455,232.56	-\$ 2,360,812.00	\$ 4,094,420.56
Carry Over Works	\$ 274,812.00	\$ -	\$ -	-\$ 274,812.00	\$ -	\$ -	\$ -	-\$ 274,812.00	\$ -	\$ -	\$ -	\$ -	\$ -
Section 64	\$ 319,908.83	\$ 20,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000.00	\$ 339,908.83	\$ 10,000.00	\$ 349,908.83	\$ 10,000.00	\$ 359,908.83
Sewer Fund													
Asset Replacement	\$ 398,596.78	\$ 16,052.00	\$ -	\$ -	\$ 11,873.00	\$ -	\$ 271,500.00	\$ 299,425.00	\$ 698,021.78	\$ 57,241.00	\$ 755,262.78	\$ 188,750.00	\$ 944,012.78
Carry Over Works	\$ 419,484.00	\$ -	\$ -	-\$ 419,484.00	\$ -	\$ -	\$ -	-\$ 419,484.00	\$ -	\$ -	\$ -	\$ -	\$ -
Section 64	\$ 77,384.98	\$ 8,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,000.00	\$ 85,384.98	\$ 8,000.00	\$ 93,384.98	\$ 8,000.00	\$ 101,384.98
General Fund - External Restrictions													
Specific Purpose Unexpended Grants (from separate she	\$ 948,703.41	-\$ 8,578.00	\$ -	-\$ 201,224.60	\$ -	\$ 41,000.00	\$ 12,000.00	-\$ 156,802.60	\$ 791,900.81	\$ 84,398.00	\$ 876,298.81	\$ 49,843.00	\$ 926,141.00
RMS Contributions	\$ 116,851.68	\$ -	\$ -	-\$ 116,851.68	\$ -	\$ -	\$ -	-\$ 116,851.68	\$ -	\$ -	\$ -	\$ -	\$ -
Unspent grant & contributions Liability	\$ 1,506,046.00	\$ -	\$ -	-\$ 1,506,046.00	\$ -	\$ -	\$ -	-\$ 1,506,046.00	\$ -	\$ -	\$ -	\$ -	\$ -
Other Contributions	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Developer Contributions	\$ 172,359.08	\$ -	\$ -	-\$ 5,000.00	\$ -	\$ -	\$ 5,000.00	\$ -	\$ 172,359.08	\$ 391,000.00	\$ 563,359.08	\$ 315,000.00	\$ 878,359.08
Domestic Waste Management	\$ 2,584,261.03	-\$ 1,182,678.00	\$ -	-\$ 191,276.00	\$ 3,137.00	-\$ 6,070.00	-\$ 90,058.41	-\$ 1,466,945.41	\$ 1,117,315.62	\$ 93,658.00	\$ 1,210,973.62	\$ 183,589.00	\$ 1,394,562.62
Stormwater	\$ 540,884.35	\$ 72,000.00	\$ -	-\$ 117,955.00	\$ 350.00	-\$ 1,212.00	\$ 17,233.00	-\$ 29,584.00	\$ 511,300.35	-\$ 15,625.00	\$ 495,675.35	\$ 72,375.00	\$ 568,050.35
Crown Reserves	\$ 274,139.61	-\$ 156,067.00	\$ -	-\$ 15,524.00	-\$ 9,580.20	\$ 10,000.00	\$ 15,524.00	-\$ 155,647.20	\$ 118,492.41	\$ 61,760.00	\$ 180,252.41	\$ 81,515.00	\$ 261,767.41
Total External Restrictions	\$ 14,961,054.06	-\$ 1,334,829.00	-\$ 294,661.75	-\$ 2,852,123.28	\$ 16,258.80	-\$ 56,282.00	\$ 230,198.59	-\$ 4,291,438.64	\$ 10,669,615.42	\$ 310,733.00	\$ 10,980,348.42	-\$ 1,451,740.00	\$ 9,528,607.61
Internal Restrictions (Note 6 order)													
Plant and vehicle replacement	\$ 1,766,131.40	-\$ 303,492.00	\$ -	\$ -	\$ 4,976.00	\$ -	\$ 15,000.00	-\$ 283,516.00	\$ 1,482,615.40	-\$ 364,875.00	\$ 1,117,740.40	\$ 53,732.00	\$ 1,171,472.40
Employee Leave Entitlements	\$ 1,229,888.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,229,888.00	\$ -	\$ 1,229,888.00	\$ -	\$ 1,229,888.00
Carry over works	\$ 1,176,353.75	\$ -	\$ -	-\$ 1,158,853.75	\$ -	\$ -	\$ -	-\$ 1,158,853.75	\$ 17,500.00	\$ -	\$ 17,500.00	\$ -	\$ 17,500.00
Building Maintenance & Repair	\$ 95,991.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 95,991.00	-\$ 95,991.00	\$ -	\$ -	\$ -
Community Activities	\$ 382,087.82	-\$ 24,776.00	\$ -	\$ -	\$ -	\$ -	\$ -	-\$ 24,776.00	\$ 357,311.82	-\$ 20,000.00	\$ 337,311.82	\$ -	\$ 337,311.82
Construction of Buildings	\$ 861,857.00	-\$ 243,704.00	\$ -	\$ -	\$ -	\$ -	\$ 45,370.00	-\$ 198,334.00	\$ 663,523.00	-\$ 60,000.00	\$ 603,523.00	-\$ 96,412.00	\$ 507,111.00
Information Technology	\$ 531,045.40	-\$ 215,000.00	\$ -	\$ -	\$ -	\$ -	\$ 14,000.00	-\$ 201,000.00	\$ 330,045.40	\$ 89,725.00	\$ 419,770.40	-\$ 250,000.00	\$ 169,770.40
Property Development	\$ 175,169.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 175,169.00	\$ -	\$ 175,169.00	\$ -	\$ 175,169.00
Other	\$ 5,030,072.32	-\$ 460,388.00	-\$ 50,000.00	-\$ 947,843.00	\$ -	\$ -	\$ 715,622.00	-\$ 742,609.00	\$ 4,287,463.32	-\$ 814,500.00	\$ 3,472,963.32	-\$ 120,000.00	\$ 3,352,963.32
Quarry	\$ 33,635.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 33,635.00	\$ 15,000.00	\$ 48,635.00	\$ 15,000.00	\$ 63,635.00
Recreational Facilities	\$ 10,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000.00	\$ -	\$ 10,000.00	\$ -	\$ 10,000.00
Roads Refurbishment	\$ 15,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000.00	\$ -	\$ 15,000.00	\$ -	\$ 15,000.00
Financial Assistance Grant	\$ 2,557,207.00	\$ -	\$ -	\$ -	\$ -	-\$ 2,557,207.00	\$ -	-\$ 2,557,207.00	\$ -	\$ -	\$ -	\$ -	\$ -
Bonds, Retentions & Trusts	\$ 224,208.22	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,885.58	\$ 13,885.58	\$ 238,093.80	\$ -	\$ 238,093.80	\$ -	\$ 238,093.80
Total Internal Restrictions	\$ 14,088,645.91	-\$ 1,247,360.00	-\$ 50,000.00	-\$ 2,106,696.75	\$ 4,976.00	-\$ 2,557,207.00	\$ 803,877.58	-\$ 5,152,410.17	\$ 8,936,235.74	-\$ 1,250,641.00	\$ 7,685,594.74	-\$ 397,680.00	\$ 7,287,914.74
Total Restrictions	\$ 29,049,699.97	-\$ 2,582,189.00	-\$ 344,661.75	-\$ 4,958,820.03	\$ 21,234.80	-\$ 2,613,489.00	\$ 1,034,076.17	-\$ 9,443,848.81	\$ 19,605,851.16	-\$ 939,908.00	\$ 18,665,943.16	-\$ 743,737.00	\$ 16,816,522.35