Narrandera Shire Council												
10 Year Financial Plan for the Years ending 30 June 2032												
INCOME STATEMENT - WATER FUND	Actuals	Current Year					Projected	Years				
Scenario: 2022-2032 Pessimistic Reduced User Fees	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations	*	Ť	¥	÷	¥	¥	¥	¥	¥	¥	¥	<u>+</u>
Revenue:												
Rates & Annual Charges	774,000	795.806	846,005	867,599	934,002	774,881	834,330	855,632	877,468	899,849	922,789	946,303
User Charges & Fees	1,257,000	1,464,500	1.321.400	1,354,434	1,388,295	2,200,585	2,335,599	2,393,989	2,453,839	2,515,185	2,578,065	2,642,516
Other Revenues	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes			-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Capital Purposes	4,000	470,580	10,000	10,000	10,000	5,635,000	5,635,000	10,000	10,000	10,000	10,000	10,000
Interest & Investment Revenue	87,000	61,343	76,190	111,906	147,018	113,621	47,641	51,885	51,700	56,700	56,700	61,700
Other Income:												
Net Gains from the Disposal of Assets			-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties			-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed			-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables			-	-	-	-	-	-	-	-	-	-
Rental Income			-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain	<u> </u>	<u> </u>	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	2,122,000	2,792,229	2,253,594	2,343,940	2,479,316	8,724,086	8,852,570	3,311,507	3,393,007	3,481,734	3,567,554	3,660,520
Expenses from Continuing Operations												
Employee Benefits & On-Costs	379,000	353,670	343,280	350,046	356,947	363,985	371,165	378,488	385,958	393,577	401,349	409,276
Borrowing Costs	575,000						571,105				+01,5+5	403,270
Materials & Contracts	1,142,000	1,336,616	1,263,767	1,294,311	1,325,608	1,357,677	1,390,538	1,972,758	2,020,974	2,070,384	2,121,017	2,172,906
Depreciation & Amortisation	503,000	520,919	667,369	680,338	693,566	707,059	720,822	947,360	965,929	984,869	1,004,188	1,023,894
Impairment of investments	-	-	-	-	-	-		-	-	-	-	-,020,000
Impairment of receivables			-		-	-	-	-	-	-	-	-
Other Expenses			-	-	-	-	-	-	-	-	-	-
Interest & Investment Losses			-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	46,000		-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	· · · ·		-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties			-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss			-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	2,070,000	2,211,205	2,274,416	2,324,695	2,376,121	2,428,722	2,482,525	3,298,607	3,372,861	3,448,830	3,526,555	3,606,075
Operating Result from Continuing Operations	52,000	581,024	(20,822)	19,245	103,194	6,295,364	6,370,045	12,900	20,146	32,904	40,999	54,444
Discontinued Operations - Profit/(Loss)												
Net Profit/(Loss) from Discontinued Operations	-		-	-	-	-	-	-	-	-	-	
Net Operating Result for the Year		501.004	(00.000)	10.045	100 101	6,295,364	6 070 045	10.000	00.140	32,904	40.999	54,444
wei Operating Result for the rear	52,000	581,024	(20,822)	19,245	103,194	0,290,304	6,370,045	12,900	20,146	32,904	40,999	54,444
Net Operating Result before Grants and Contributions provided for Capital Purposes	48,000	110,444	(30,822)	9,245	93,194	660,364	735,045	2,900	10,146	22,904	30,999	44,444

Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2032												
BALANCE SHEET - WATER FUND	Actuals	Current Year					Projecte	d Years				
Scenario: 2022-2032 Pessimistic Reduced User Fees	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS			· · · ·	Ŧ	*	*	Ŧ	*	Ŧ	*	*	Ŧ
Current Assets												
Cash & Cash Equivalents	567,000		312,872	658,612	754,780	-	-	577,877	1,169,398	-	649,927	1,332,737
Investments	7,100,000	5,775,190	5,775,190	5,775,190	5,775,190	4,325,953	2,169,641	2,169,641	2,169,641	1,276,071	1,276,071	1,276,071
Receivables	394,000	289,832	279,442	287,733	298,153	370,893	350,358	349,650	361,160	358,906	371,223	383,858
Inventories			-	-	-	-	-	-	-	-	-	-
Contract assets	-		-	-	-	-	-	-	-	-	-	-
Contract cost assets			-	-	-	-	-	-	-	-	-	-
Other			-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	<u> </u>		-	-	-	-	-	-	-	-	-
Total Current Assets	8,061,000	6,065,022	6,367,505	6,721,535	6,828,124	4,696,847	2,519,998	3,097,167	3,700,199	1,634,977	2,297,221	2,992,666
Non-Current Assets												
Investments	108 000	165.240	109.005	-	- E0 E10	-	-	-	-	-	-	-
Receivables Inventories	198,000	165,342	128,905	91,393	52,516	11,957	-	-	-	-	-	-
Contract assets				-	-	-	-	_	-	-	-	-
Contract cost assets				-								-
Infrastructure, Property, Plant & Equipment	19,623,000	22,221,975	21,939,606	21,644,268	21,685,702	30,138,642	38,702,820	38,140,460	37,559,531	39,659,662	39,040,473	38,401,580
Investment Property												
Intangible Assets				-	_	_	-	_		_	_	-
Right of use assets				-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method				-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"				-	-	-	-	-	-	-	-	-
Other			-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	19,821,000	22,387,317	22,068,511	21,735,661	21,738,218	30,150,599	38,702,820	38,140,460	37,559,531	39,659,662	39,040,473	38,401,580
TOTAL ASSETS	27,882,000	28,452,339	28,436,016	28,457,196	28,566,341	34,847,446	41,222,819	41,237,627	41,259,730	41,294,639	41,337,694	41,394,246
LIABILITIES Current Liabilities Bank Overdraft Payables Income received in advance Contract liabilities Lease liabilities Borrowings Provisions Liabilities associated with assets classified as "held for sale"	82,000 - - - - - - - -	71,315	75,813	77,749	83,699	69,440 - - - - - - -	74,767	76,676	78,633	80,639 - - - - - - -	82,694	84,802
Total Current Liabilities	82,000	71,315	75,813	77,749	83,699	69,440	74,767	76,676	78,633	80,639	82,694	84,802
Non-Current Liabilities												
Payables				-	-	-	-	-	-	-	-	-
Income received in advance				-	-	-	-	-	-	-	-	-
Contract liabilities				-	-	-	-	-	-	-	-	-
Lease liabilities				-	-	-	-	-	-	-	-	-
Borrowings				-	-	-	-	-	-	-	-	-
Provisions			-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method			-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	- ·	· ·	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	-		-	-	-	-	-	-	-	-		-
TOTAL LIABILITIES	82,000	71,315	75,813	77,749	83,699	69,440	74,767	76,676	78,633	80,639	82,694	84,802
Net Assets	27,800,000	28,381,024	28,360,202	28,379,447	28,482,642	34,778,006	41,148,051	41,160,951	41,181,097	41,214,001	41,255,000	41,309,444
EQUITY												
	18,607,000	19,188,024	19,167,202	19,186,447	19,289,642	25,585,006	31,955,051	31,967,951	31,988,097	32,021,001	32,062,000	32,116,444
Retained Earnings Revaluation Reserves	9,193,000	9,193,000	9,193,000	19,186,447 9,193,000	19,289,642 9,193,000	25,585,006 9,193,000	31,955,051 9,193,000	31,967,951 9,193,000	31,988,097 9,193,000	32,021,001 9,193,000	32,062,000 9,193,000	32,116,444 9,193,000
Other Reserves	9,193,000	9,193,000	9,193,000	3,133,000	3,133,000	9,193,000	9,193,000	9,193,000	5,135,000	9,193,000	9,193,000	9,193,000
Council Equity Interest	27,800,000	28,381,024	28,360,202	28,379,447	28,482,642	34,778,006	41,148,051	41,160,951	41,181,097	41,214,001	41,255,000	41,309,444
Non-controlling equity interests	27,000,000		- 20,000,202	- 20,07 0,447	- 20,702,042			- 1,100,001		- 1,214,001		
Total Equity	27,800,000	28,381,024	28,360,202	28,379,447	28,482,642	34,778,006	41,148,051	41,160,951	41,181,097	41,214,001	41,255,000	41,309,444
1 4	,,		.,	-,,	.,,	- , -,	,,	,,	,,	,,	,,	,,

Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2032 CASH FLOW STATEMENT - WATER FUND Scenario: 2022-2032 Pessimistic Reduced User Fees	Actuals 2020/21 \$	Current Year 2021/22 \$	2022/23 \$	2023/24 \$	2024/25 \$	2025/26 \$	Projected 2026/27 \$	Years 2027/28 \$	2028/29 \$	2029/30 \$	2030/31 \$	2031/32 \$
Cash Flows from Operating Activities												
Receipts: Rates & Annual Charges		810,415	846,989	868,023	935,305	771,760	835,496	856,050	877,896	900,288	923,239	946,765
User Charges & Fees		1,549,083	1,337,856	1,350,635	1,384,401	2,107,171	2,320,073	2,387,275	2,446,956	2,508,130	2,570,834	2,635,104
Investment & Interest Revenue Received		52,630	74,079	110,001	146,505	124,838	59,263	48,842	48,601	67,575	53,220	58,123
Grants & Contributions		470,580	10,000	10,000	10,000	5,635,000	5,635,000	10,000	10,000	10,000	10,000	10,000
Bonds & Deposits Received			-		-	-	-	-	-	-	-	-
Other Payments:			-	-	-	-	-	-	-	-	-	-
Employee Benefits & On-Costs		(353,670)	(343,280)	(350,046)	(356,947)	(363,985)	(371,165)	(378,488)	(385,958)	(393,577)	(401,349)	(409,276)
Materials & Contracts		(1,336,616)	(1,263,767)	(1,294,311)	(1,325,608)	(1,357,677)	(1,390,538)	(1,972,758)	(2,020,974)	(2,070,384)	(2,121,017)	(2,172,906)
Borrowing Costs			-	-	-	-	-	-	-	-	-	-
Bonds & Deposits Refunded Other			-	-	-	-	-	-	-	-	-	-
	·	1 100 401	661 977	604 202	700.656	6 017 106	7 000 100	050 000	076 501	1 000 000	1 004 007	1.007.010
Net Cash provided (or used in) Operating Activities		1,192,421	661,877	694,303	793,656	6,917,106	7,088,128	950,920	976,521	1,022,032	1,034,927	1,067,810
Cash Flows from Investing Activities Receipts:												
Sale of Investment Securities		1,324,810	-	-	-	1,449,237	2,156,313	-	-	893,569	-	-
Sale of Investment Property	-		-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets Sale of Infrastructure, Property, Plant & Equipment			-	-	-	-	-	-	-	-	-	-
Sale of non-current assets classified as "held for sale"			-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets			-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates			-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups		-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts Distributions Received from Joint Ventures & Associates		35,775	35,995	36,437	37,512	38,877	40,559	11,957	-	-	-	
Other Investing Activity Receipts			-		-	-	-	-	-	-	-	
Payments:												
Purchase of Investment Securities			-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property Purchase of Infrastructure, Property, Plant & Equipment		(3,119,894)	(385,000)	(385.000)	(735,000)	(9.160.000)	(9,285,000)	(385,000)	(385,000)	(3,085,000)	(385,000)	(385,000)
Purchase of Real Estate Assets		(3,119,094)	(365,000)	(385,000)	(735,000)	(9,160,000)	(9,265,000)	(365,000)	(365,000)	(3,065,000)	(365,000)	(365,000)
Purchase of Intangible Assets			-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates			-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made		(112)	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates Other Investing Activity Payments			-	-	-	-	-	-	-	-	-	
Net Cash provided (or used in) Investing Activities		(1,759,421)	(349,005)	(348,563)	(697,488)	(7,671,886)	(7,088,128)	(373,043)	(385,000)	(2,191,431)	(385,000)	(385,000)
Cash Flows from Financing Activities Receipts:												
Proceeds from Borrowings & Advances				-	-		-		-	-	-	-
Proceeds from Finance Leases			-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	· · · ·	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances Repayment of lease liabilities (principal repayments)			-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests			-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments			-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities		· · · ·	-		-	-	-	-		-		-
Net Increase/(Decrease) in Cash & Cash Equivalents		(567,000)	312,872	345,740	96,168	(754,780)	-	577,877	591,521	(1,169,398)	649,927	682,810
plus: Cash & Cash Equivalents - beginning of year		567,000	-	312,872	658,612	754,780	0	0	577,877	1,169,398		649,927
Cash & Cash Equivalents - end of the year	567,000	—— <u> </u>	312,872	658,612	754,780	0	0	577,877	1,169,398	-	649,927	1,332,737
			012,012	000,012		•	•	011,011	.,,		010,021	.,002,101
Cash & Cash Equivalents - end of the year	567,000	-	312,872	658,612	754,780	0	0	577,877	1,169,398	-	649,927	1,332,737
Investments - end of the year Cash, Cash Equivalents & Investments - end of the year	7,100,000 7,667,000	5,775,190 5,775,190	5,775,190 6,088,062	5,775,190 6,433,802	5,775,190 6,529,970	4,325,953 4,325,953	2,169,641 2,169,641	2,169,641 2,747,518	2,169,641 3,339,039	1,276,071 1,276,071	1,276,071 1,925,998	1,276,071 2,608,808
Sush, Sush Equivalents & investillents - end of the year	1,001,000	5,115,190	0,000,002	0,703,002	0,523,370	7,520,900	2,103,041	2,171,010	3,333,033	1,210,071	1,320,330	2,000,000
Representing:												
- External Restrictions	7,667,339	5,685,163	5,982,695	6,333,715	6,432,988	4,314,288	2,160,714	2,747,932	3,349,006	1,281,779	1,941,966	2,635,304
- Internal Restricitons - Unrestricted	(339)	90,027	- 105,367	- 100,087	- 96,982	- 11,665	- 8,927	(414)	(9.967)	(5,708)	(15,968)	(26,496)
	7,667,000	5,775,190	6,088,062	6,433,802	6,529,970	4,325,953	2,169,641	2,747,518	3,339,039	1,276,071	1,925,998	2,608,808
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Narrandera Shire Council 10 Year Financial Plan for the Years ending 30 June 2032												
EQUITY STATEMENT - WATER FUND	Actuals	Current Year					Projected	Years				
Scenario: 2022-2032 Pessimistic Reduced User Fees	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance (as at 1/7)	27,573,000	27,800,000	28,381,024	28,360,202	28,379,447	28,482,642	34,778,006	41,148,051	41,160,951	41,181,097	41,214,001	41,255,000
Adjustments to opening balance							-	-	-			
Restated opening Balance (as at 1/7)	27,573,000	27,800,000	28,381,024	28,360,202	28,379,447	28,482,642	34,778,006	41,148,051	41,160,951	41,181,097	41,214,001	41,255,000
Net Operating Result for the Year	52,000	581,024	(20,822)	19,245	103,194	6,295,364	6,370,045	12,900	20,146	32,904	40,999	54,444
Adjustments to net operating result				-	-		-	-	-	-	-	
Restated Net Operating Result for the Year	52,000	581,024	(20,822)	19,245	103,194	6,295,364	6,370,045	12,900	20,146	32,904	40,999	54,444
Other Comprehensive Income												
- Correction of prior period errors			-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of IPP&E	175,000		-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of available for sale investments	-			-	-	-	-	-	-	-	-	-
- Realised (gain) loss on available for sale investments recognised in operating	-			-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of other reserves	-			-	-	-	-	-	-	-	-	-
- Realised (gain) loss from other reserves recognised in operating result	-		-	-	-	-	-	-	-	-	-	-
 Impairment loss (reversal) – financial assets at fair value through OCI 			-	-	-	-	-	-	-	-	-	-
 Realised (gain) loss on financial assets at fair value through OCI 			-	-	-	-	-	-	-	-	-	-
- Gain(/loss) on revaluation of financial assets at fair value through OCI (other t			-	-	-	-	-	-	-	-	-	-
- Gain(/loss) on revaluation of equity instruments at fair value through OCI			-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement			-	-	-	-	-	-	-	-	-	-
 Impairment (loss) reversal relating to I,PP&E 			-	-	-	-	-	-	-	-	-	-
- Impairment (reversal) of available for sale investments to (from) operating resi	-			-	-	-	-	-	-	-	-	-
- Joint ventures and associates			-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-			-	-	-	-	-	-	-	-	-
- Other Movements (combined)	-	· ·	-	-	-	-	-	-	-	-	-	-
Other Comprehensive Income	175,000		-	-	-	-	-	-	-	-	-	-
Total Comprehensive Income	227,000	581,024	(20,822)	19,245	103,194	6,295,364	6,370,045	12,900	20,146	32,904	40,999	54,444
Distributions to/(contributions from) non-controlling interests				-		-	-			-	-	-
Transfers between Equity			-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	27,800,000	28,381,024	28,360,202	28,379,447	28,482,642	34,778,006	41,148,051	41,160,951	41,181,097	41,214,001	41,255,000	41,309,444