

2024
2034

LONG TERM
FINANCIAL PLAN



Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2034
INCOME STATEMENT - CONSOLIDATED
Scenario: 2024/25 - 2033/34 With Special Variation (Yr1, Yr2)

	Actuals	Current Year	Projected Years									
	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	8,586,000	8,936,732	10,638,724	12,058,411	12,211,829	12,622,865	12,938,870	13,262,773	13,594,775	13,935,077	14,283,886	14,639,042
User Charges & Fees	3,854,000	3,473,025	3,225,343	3,015,308	3,960,021	4,058,351	4,159,140	4,262,449	4,368,340	4,476,878	4,588,130	4,702,834
Other Revenues	1,508,000	2,470,890	1,174,837	1,145,837	1,145,837	1,145,837	1,145,837	1,145,837	1,145,837	1,145,837	1,145,837	1,145,837
Grants & Contributions provided for Operating Purposes	14,187,000	4,394,690	8,985,144	9,427,966	9,567,861	9,707,293	9,849,531	9,145,749	9,293,767	9,444,763	9,598,799	9,526,482
Grants & Contributions provided for Capital Purposes	5,217,000	14,115,090	8,574,000	22,508,000	10,640,500	625,500	995,500	1,013,000	425,500	238,000	238,000	153,000
Interest & Investment Revenue	658,000	1,804,955	1,108,750	930,600	849,750	801,250	786,400	786,400	786,400	786,400	786,400	786,400
Other Income:												
Net Gains from the Disposal of Assets	-	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	217,000	245,289	233,600	236,672	239,821	243,046	246,351	249,738	253,207	256,762	260,405	260,405
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	34,227,000	35,532,171	34,031,898	49,414,295	38,707,118	29,295,643	30,213,130	29,957,445	29,959,326	30,375,217	30,992,957	31,305,500
Expenses from Continuing Operations												
Employee Benefits & On-Costs	8,559,000	8,880,856	9,317,923	9,638,715	9,909,172	10,447,296	10,787,739	11,147,017	11,518,537	11,902,720	12,300,112	12,718,567
Borrowing Costs	64,000	57,884	148,709	183,896	314,090	406,326	385,041	362,827	432,346	403,843	374,237	343,299
Materials & Contracts	9,007,000	7,729,359	7,564,017	7,414,159	7,576,432	8,064,923	8,323,212	8,360,572	8,532,105	8,747,915	8,949,268	9,334,314
Depreciation & Amortisation	6,297,000	6,622,098	6,737,042	6,787,954	6,843,474	7,146,926	7,210,375	7,275,022	7,340,887	7,407,997	7,456,189	7,456,189
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	7,000	6,120	6,120	6,120	6,120	6,120	6,120	6,120	6,120	6,120	6,120	6,120
Other Expenses	507,000	444,893	415,433	425,344	435,503	445,915	456,588	467,528	478,741	490,234	502,015	514,566
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	22,000	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	1,000	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	24,464,000	23,741,210	24,189,244	24,456,187	25,084,791	26,517,506	27,169,076	27,619,086	28,308,737	28,958,830	29,587,941	30,373,054
Operating Result from Continuing Operations	9,763,000	11,790,961	9,842,654	24,958,108	13,622,327	2,778,136	3,044,054	2,338,359	1,650,589	1,416,387	1,405,016	932,445
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	9,763,000	11,790,961	9,842,654	24,958,108	13,622,327	2,778,136	3,044,054	2,338,359	1,650,589	1,416,387	1,405,016	932,445
Net Operating Result before Grants and Contributions provided for Capital Purposes	4,546,000	(2,324,129)	1,268,654	2,450,108	2,981,827	2,152,636	2,048,554	1,325,359	1,225,089	1,178,387	1,167,016	779,445

Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2034
BALANCE SHEET - CONSOLIDATED
Scenario: 2024/25 - 2033/34 With Special Variation (Yr1, Yr2)

	Actuals 2022/23	Current Year 2023/24	2024/25	2025/26	2026/27	2027/28	Projected Years					2033/34
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	3,716,000	700,000	570,010	947,557	1,021,030	2,973,930	5,095,946	5,836,966	7,638,401	9,871,325	12,242,032	15,322,920
Investments	32,563,000	23,483,110	21,408,937	18,376,833	17,691,591	18,144,498	18,502,798	18,886,959	19,000,635	19,586,958	20,201,182	20,870,126
Receivables	2,360,000	1,844,138	1,912,775	2,148,926	1,913,604	1,926,603	1,972,752	1,990,491	2,068,040	2,083,911	2,136,774	2,259,695
Inventories	447,000	292,555	280,567	281,467	287,474	290,287	300,657	299,139	304,702	312,541	319,454	324,155
Contract assets and contract cost assets	1,224,000	1,206,000	1,206,000	1,206,000	1,206,000	1,206,000	1,206,000	1,206,000	1,206,000	1,206,000	1,206,000	1,206,000
Other	26,000	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	40,336,000	27,525,802	25,378,289	22,960,784	22,119,698	24,541,318	27,078,153	28,219,556	30,217,779	33,060,735	36,105,442	39,982,896
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	-	105,571	129,044	108,929	108,022	108,894	109,788	110,704	111,643	112,605	113,591	41,601
Inventories	161,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000
Contract assets and contract cost assets	-	18,000	18,000	18,000	18,000	18,000	18,000	18,000	18,000	18,000	18,000	18,000
Infrastructure, Property, Plant & Equipment	255,696,000	281,165,738	293,407,511	324,797,767	340,682,519	340,500,968	340,601,187	343,925,993	343,022,265	341,007,231	338,709,223	335,100,064
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	12,000	6,664	1,342	467	467	467	467	467	467	467	467	467
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	255,869,000	281,475,973	293,735,897	325,105,164	340,989,007	340,808,328	340,909,442	344,235,163	343,332,375	341,318,303	339,021,281	335,340,132
TOTAL ASSETS	296,205,000	309,001,775	319,114,187	348,065,948	363,108,706	365,349,646	367,987,595	372,454,719	373,550,153	374,379,038	375,126,724	375,323,028
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	1,862,000	2,158,875	2,192,716	2,271,500	2,305,309	2,346,969	2,416,654	2,444,764	2,499,253	2,562,949	2,627,476	2,682,445
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	2,661,000	1,649,124	2,109,358	2,774,097	1,330,919	1,223,173	1,240,061	1,155,609	1,193,820	1,189,328	1,208,284	1,188,925
Lease liabilities	5,000	-	-	-	-	-	-	-	-	-	-	-
Borrowings	147,000	291,482	302,769	359,700	535,896	557,464	579,678	712,642	711,492	741,099	772,037	564,254
Employee benefit provisions	2,443,000	2,518,959	2,581,557	2,644,155	2,706,753	2,769,351	2,831,949	2,894,547	2,957,145	3,019,743	3,019,743	3,019,743
Other provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	7,118,000	6,618,440	7,186,401	8,049,452	6,878,877	6,896,958	7,068,342	7,207,561	7,361,710	7,513,119	7,627,539	7,455,367
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	6,000	11,431	11,431	11,431	11,431	11,431	11,431	11,431	11,431	11,431	11,431	11,431
Borrowings	1,757,000	3,268,402	2,968,297	6,096,997	8,686,101	8,128,923	7,549,531	9,537,175	8,825,969	8,085,156	7,313,405	6,749,437
Employee benefit provisions	88,000	76,541	78,443	80,345	82,247	84,149	86,051	87,953	89,855	91,757	91,757	91,757
Other provisions	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	2,351,000	3,856,374	3,558,171	6,688,773	9,279,779	8,724,503	8,147,013	10,136,559	9,427,255	8,688,344	7,916,593	7,352,625
TOTAL LIABILITIES	9,469,000	10,474,814	10,744,571	14,738,225	16,158,656	15,621,461	15,215,355	17,344,120	16,788,965	16,201,463	15,544,133	14,807,992
Net Assets	286,736,000	298,526,961	308,369,615	333,327,723	346,950,050	349,728,186	352,772,240	355,110,599	356,761,188	358,177,575	359,582,591	360,515,036
EQUITY												
Retained Earnings	175,638,000	187,428,961	197,271,615	222,229,723	235,852,050	238,630,186	241,674,240	244,012,599	245,663,188	247,079,575	248,484,591	249,417,036
Revaluation Reserves	111,098,000	111,098,000	111,098,000	111,098,000	111,098,000	111,098,000	111,098,000	111,098,000	111,098,000	111,098,000	111,098,000	111,098,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	286,736,000	298,526,961	308,369,615	333,327,723	346,950,050	349,728,186	352,772,240	355,110,599	356,761,188	358,177,575	359,582,591	360,515,036
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	286,736,000	298,526,961	308,369,615	333,327,723	346,950,050	349,728,186	352,772,240	355,110,599	356,761,188	358,177,575	359,582,591	360,515,036

Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2034
CASH FLOW STATEMENT - CONSOLIDATED
Scenario: 2024/25 - 2033/34 With Special Variation (Yr1, Yr2)

	Actuals	Current Year	Projected Years									
	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	8,651,000	8,905,371	10,583,996	12,028,228	12,197,915	12,613,778	12,928,854	13,252,507	13,584,252	13,924,291	14,272,831	14,627,770
User Charges & Fees	3,752,000	3,689,215	3,234,803	3,028,322	3,849,670	4,049,641	4,150,212	4,253,298	4,358,960	4,467,264	4,578,276	4,692,701
Investment & Interest Revenue Received	409,000	1,999,265	1,097,171	944,493	845,391	785,541	771,190	775,703	775,764	769,682	768,400	762,815
Grants & Contributions	19,427,000	17,614,078	17,937,100	32,481,865	19,023,190	10,244,310	10,858,900	10,089,394	9,721,543	9,708,177	9,852,366	9,663,584
Bonds & Deposits Received	30,000	-	-	-	-	-	-	-	-	-	-	-
Other	3,599,000	2,620,711	1,514,893	1,339,512	1,476,931	1,393,063	1,388,175	1,398,093	1,399,494	1,399,756	1,401,792	1,404,162
Payments:												
Employee Benefits & On-Costs	(8,679,000)	(8,681,875)	(9,233,123)	(9,557,859)	(9,830,039)	(10,365,166)	(10,704,995)	(11,063,638)	(11,434,500)	(11,818,002)	(12,276,132)	(12,696,613)
Materials & Contracts	(9,198,000)	(7,401,196)	(7,600,590)	(7,409,940)	(7,558,986)	(8,055,672)	(8,294,407)	(8,362,396)	(8,515,603)	(8,725,485)	(8,929,173)	(9,319,780)
Borrowing Costs	(47,000)	(57,884)	(148,709)	(183,896)	(314,090)	(406,326)	(385,041)	(362,827)	(432,346)	(403,843)	(374,237)	(343,299)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	(2,162,000)	(440,893)	(416,228)	(425,077)	(435,229)	(445,634)	(456,300)	(467,233)	(478,438)	(489,924)	(501,698)	(514,227)
Net Cash provided (or used in) Operating Activities	15,782,000	18,246,792	16,969,312	32,245,648	19,254,751	9,813,534	10,256,589	9,512,901	8,973,127	8,831,916	8,792,425	8,277,113
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	27,846,000	9,079,890	2,074,173	3,032,103	909,810	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	1,325,000	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	101,000	358,800	310,550	364,900	513,300	280,650	271,900	490,950	363,250	190,650	-	-
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	4,904	2,044	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	(27,846,000)	-	-	-	(224,568)	(452,908)	(358,299)	(384,162)	(113,676)	(586,323)	(614,225)	(668,944)
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(9,175,000)	(32,353,800)	(19,192,543)	(38,450,735)	(23,150,025)	(7,154,525)	(7,490,995)	(10,999,277)	(6,708,910)	(5,492,113)	(5,066,681)	(3,755,530)
Purchase of Real Estate Assets	(774,000)	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	(73,000)	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	(4,717,000)	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(13,313,000)	(22,915,110)	(16,807,820)	(35,053,732)	(21,946,578)	(7,324,739)	(7,577,394)	(10,892,489)	(6,459,336)	(5,887,786)	(5,680,906)	(4,424,474)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	1,800,000	-	3,500,000	3,125,000	-	-	2,700,000	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	(144,000)	(148,114)	(291,482)	(314,369)	(359,700)	(535,896)	(557,178)	(579,392)	(712,356)	(711,206)	(740,813)	(771,751)
Repayment of lease liabilities (principal repayments)	(5,000)	431	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	(149,000)	1,652,317	(291,482)	3,185,631	2,765,300	(535,896)	(557,178)	2,120,608	(712,356)	(711,206)	(740,813)	(771,751)
Net Increase/(Decrease) in Cash & Cash Equivalents	2,320,000	(3,016,000)	(129,990)	377,547	73,473	1,952,899	2,122,017	741,020	1,801,435	2,232,924	2,370,707	3,080,888
plus: Cash & Cash Equivalents - beginning of year	1,396,000	3,716,000	700,000	570,010	947,557	1,021,030	2,973,930	5,095,946	5,836,966	7,638,401	9,871,325	12,242,032
Cash & Cash Equivalents - end of the year	3,716,000	700,000	570,010	947,557	1,021,030	2,973,930	5,095,946	5,836,966	7,638,401	9,871,325	12,242,032	15,322,920
Cash & Cash Equivalents - end of the year	3,716,000	700,000	570,010	947,557	1,021,030	2,973,930	5,095,946	5,836,966	7,638,401	9,871,325	12,242,032	15,322,920
Investments - end of the year	32,563,000	23,483,110	21,408,937	18,376,833	17,691,591	18,144,498	18,502,798	18,886,959	19,000,635	19,586,958	20,201,182	20,870,126
Cash, Cash Equivalents & Investments - end of the year	36,279,000	24,183,110	21,978,947	19,324,391	18,712,621	21,118,428	23,598,744	24,723,925	26,639,036	29,458,283	32,443,215	36,193,047
Representing:												
- External Restrictions	19,842,000	13,022,272	10,791,242	6,824,855	6,449,587	7,504,182	8,444,910	9,423,493	9,911,710	10,885,755	11,899,714	13,352,753
- Internal Restrictions	16,092,000	10,315,299	9,376,451	9,632,025	9,878,760	10,767,963	11,547,639	11,099,792	12,053,712	13,323,951	14,738,136	16,173,174
- Unrestricted	345,000	845,539	1,811,254	2,867,511	2,384,274	2,846,283	3,606,195	4,200,641	4,673,614	5,248,577	5,805,365	6,667,120
Total	36,279,000	24,183,110	21,978,947	19,324,391	18,712,621	21,118,428	23,598,744	24,723,925	26,639,036	29,458,283	32,443,215	36,193,047

Narrandera Shire Council

10 Year Financial Plan for the Years ending 30 June 2034

EQUITY STATEMENT - CONSOLIDATED

Scenario: 2024/25 - 2033/34 With Special Variation (Yr1, Yr2)

	Actuals	Current Year	Projected Years									
	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance (as at 1/7)	247,920,000	286,736,000	298,526,961	308,369,615	333,327,723	346,950,050	349,728,186	352,772,240	355,110,599	356,761,188	358,177,575	359,582,591
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
Restated opening Balance (as at 1/7)	247,920,000	286,736,000	298,526,961	308,369,615	333,327,723	346,950,050	349,728,186	352,772,240	355,110,599	356,761,188	358,177,575	359,582,591
Net Operating Result for the Year	9,763,000	11,790,961	9,842,654	24,958,108	13,622,327	2,778,136	3,044,054	2,338,359	1,650,589	1,416,387	1,405,016	932,445
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
Restated Net Operating Result for the Year	9,763,000	11,790,961	9,842,654	24,958,108	13,622,327	2,778,136	3,044,054	2,338,359	1,650,589	1,416,387	1,405,016	932,445
Other Comprehensive Income	-	-	-	-	-	-	-	-	-	-	-	-
- Correction of prior period errors	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of IPP&E	29,053,000	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of available for sale investments	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on available for sale investments recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of other reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss from other reserves recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment loss (reversal) – financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of financial assets at fair value through OCI (other than equity instruments)	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of equity instruments at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (loss) reversal relating to I,PP&E	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (reversal) of available for sale investments to (from) operating res	-	-	-	-	-	-	-	-	-	-	-	-
- Joint ventures and associates	-	-	-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-	-	-	-	-	-	-	-	-	-	-	-
- Other Movements (combined)	-	-	-	-	-	-	-	-	-	-	-	-
Other Comprehensive Income	29,053,000	-	-	-	-	-	-	-	-	-	-	-
Total Comprehensive Income	38,816,000	11,790,961	9,842,654	24,958,108	13,622,327	2,778,136	3,044,054	2,338,359	1,650,589	1,416,387	1,405,016	932,445
Distributions to/(contributions from) non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	286,736,000	298,526,961	308,369,615	333,327,723	346,950,050	349,728,186	352,772,240	355,110,599	356,761,188	358,177,575	359,582,591	360,515,036

Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2034
INCOME STATEMENT - GENERAL FUND
Scenario: 2024/25 - 2033/34 With Special Variation (Yr1, Yr2)

	Actuals	Current Year	Projected Years									
	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	6,237,000	6,492,443	7,949,359	9,208,978	9,438,780	9,674,327	9,915,763	10,163,234	10,416,892	10,676,892	10,943,392	11,215,035
User Charges & Fees	2,320,000	1,996,729	1,480,779	1,517,178	1,554,487	1,592,730	1,631,928	1,672,106	1,713,289	1,755,501	1,798,769	1,843,738
Other Revenues	1,508,000	2,470,890	1,174,837	1,145,837	1,145,837	1,145,837	1,145,837	1,145,837	1,145,837	1,145,837	1,145,837	1,145,837
Grants & Contributions provided for Operating Purposes	14,187,000	4,394,690	8,985,144	9,427,966	9,567,861	9,707,293	9,849,531	9,145,749	9,293,767	9,444,763	9,598,799	9,526,482
Grants & Contributions provided for Capital Purposes	4,806,000	9,006,478	8,156,000	13,115,000	1,247,500	232,500	227,500	245,000	407,500	220,000	220,000	135,000
Interest & Investment Revenue	436,000	1,214,680	783,750	735,750	648,750	607,750	607,750	607,750	607,750	607,750	607,750	607,750
Other Income:												
Net Gains from the Disposal of Assets	249,000	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	217,000	245,289	233,600	236,672	239,821	243,046	246,351	249,738	253,207	256,762	260,405	260,405
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	29,960,000	25,912,698	28,854,969	35,478,881	23,934,535	23,294,983	23,716,161	23,320,913	23,929,742	24,199,005	24,666,451	24,825,747
Expenses from Continuing Operations												
Employee Benefits & On-Costs	7,692,000	8,180,898	8,564,507	8,859,035	9,110,106	9,428,360	9,743,437	10,076,715	10,421,585	10,778,454	11,147,739	11,537,385
Borrowing Costs	25,000	23,038	20,562	65,627	205,597	201,088	197,179	193,314	189,322	185,803	182,260	178,519
Materials & Contracts	6,768,000	5,476,378	5,251,985	5,268,833	5,381,272	5,433,925	5,628,041	5,599,635	5,703,769	5,850,507	5,979,912	6,067,910
Depreciation & Amortisation	5,291,000	5,523,372	5,555,266	5,583,296	5,615,478	5,649,124	5,683,372	5,718,232	5,753,717	5,789,837	5,826,605	5,826,605
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	7,000	6,120	6,120	6,120	6,120	6,120	6,120	6,120	6,120	6,120	6,120	6,120
Other Expenses	507,000	444,893	415,433	425,344	435,503	445,915	456,588	467,528	478,741	490,234	502,015	514,566
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	1,000	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	20,291,000	19,654,698	19,813,873	20,208,255	20,754,075	21,164,532	21,714,737	22,061,544	22,553,255	23,100,954	23,644,651	24,131,104
Operating Result from Continuing Operations	9,669,000	6,258,000	9,041,095	15,270,627	3,180,460	2,130,450	2,001,423	1,259,369	1,376,487	1,098,051	1,021,800	694,643
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	9,669,000	6,258,000	9,041,095	15,270,627	3,180,460	2,130,450	2,001,423	1,259,369	1,376,487	1,098,051	1,021,800	694,643
Net Operating Result before Grants and Contributions provided for Capital Purposes	4,863,000	(2,748,478)	885,095	2,155,627	1,932,960	1,897,950	1,773,923	1,014,369	968,987	878,051	801,800	559,643

Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2034
BALANCE SHEET - GENERAL FUND
Scenario: 2024/25 - 2033/34 With Special Variation (Yr1, Yr2)

	Actuals	Current Year	Projected Years									
	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	3,585,000	650,000	520,010	791,806	420,000	2,147,592	4,055,866	4,561,945	6,336,520	8,520,319	10,820,300	13,427,686
Investments	23,787,000	16,339,934	14,403,803	14,403,803	13,493,993	13,493,993	13,493,993	13,493,993	13,493,993	13,493,993	13,493,993	13,493,993
Receivables	1,703,000	1,400,435	1,447,193	1,699,717	1,356,652	1,353,536	1,380,933	1,379,124	1,441,630	1,437,067	1,468,697	1,565,480
Inventories	447,000	292,555	280,567	281,467	287,474	290,287	300,657	299,139	304,702	312,541	319,454	324,155
Contract assets and contract cost assets	877,000	877,000	877,000	877,000	877,000	877,000	877,000	877,000	877,000	877,000	877,000	877,000
Other	26,000	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	30,425,000	19,559,923	17,528,574	18,053,793	16,435,118	18,162,408	20,108,448	20,611,200	22,453,844	24,640,919	26,979,444	29,688,314
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	-	90,427	94,338	97,719	98,336	98,968	99,616	100,281	100,961	101,659	102,375	30,104
Inventories	161,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	214,059,000	230,342,187	241,874,444	260,809,358	264,137,105	264,418,356	264,510,579	265,157,174	264,755,617	263,723,743	262,420,319	260,440,744
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	12,000	6,664	1,342	467	467	467	467	467	467	467	467	467
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	214,232,000	230,619,279	242,150,124	261,087,544	264,415,908	264,697,791	264,790,663	265,437,922	265,037,046	264,005,870	262,703,161	260,651,315
TOTAL ASSETS	244,657,000	250,179,201	259,678,698	279,141,337	280,851,027	282,860,199	284,899,110	286,049,122	287,490,890	288,646,789	289,682,605	290,339,629
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	1,738,000	2,040,403	2,068,166	2,139,034	2,186,356	2,225,517	2,292,640	2,318,125	2,369,923	2,430,860	2,492,560	2,544,681
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	2,661,000	1,649,124	2,109,358	2,774,097	1,330,919	1,223,173	1,240,061	1,155,609	1,193,820	1,189,328	1,208,284	1,188,925
Lease liabilities	5,000	-	-	-	-	-	-	-	-	-	-	-
Borrowings	92,000	94,097	96,494	139,414	117,193	111,024	114,889	89,229	63,097	66,639	70,381	74,332
Employee benefit provisions	2,443,000	2,518,959	2,581,557	2,644,155	2,706,753	2,769,351	2,831,949	2,894,547	2,957,145	3,019,743	3,019,743	3,019,743
Other provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	6,939,000	6,302,583	6,855,576	7,696,700	6,341,221	6,329,065	6,479,540	6,457,509	6,583,984	6,706,570	6,790,967	6,827,680
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	6,000	11,431	11,431	11,431	11,431	11,431	11,431	11,431	11,431	11,431	11,431	11,431
Borrowings	493,000	399,647	303,153	3,652,139	3,534,946	3,423,922	3,309,033	3,219,804	3,156,707	3,090,068	3,019,687	2,945,355
Employee benefit provisions	88,000	76,541	78,443	80,345	82,247	84,149	86,051	87,953	89,855	91,757	91,757	91,757
Other provisions	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	1,087,000	987,619	893,027	4,243,915	4,128,624	4,019,502	3,906,515	3,819,188	3,757,993	3,693,256	3,622,875	3,548,543
TOTAL LIABILITIES	8,026,000	7,290,202	7,748,603	11,940,614	10,469,844	10,348,567	10,386,055	10,276,697	10,341,977	10,399,826	10,413,842	10,376,223
Net Assets	236,631,000	242,889,000	251,930,096	267,200,722	270,381,182	272,511,633	274,513,056	275,772,425	277,148,912	278,246,963	279,268,763	279,963,406
EQUITY												
Retained Earnings	144,851,000	151,109,000	160,150,096	175,420,722	178,601,182	180,731,633	182,733,056	183,992,425	185,368,912	186,466,963	187,488,763	188,183,406
Revaluation Reserves	91,780,000	91,780,000	91,780,000	91,780,000	91,780,000	91,780,000	91,780,000	91,780,000	91,780,000	91,780,000	91,780,000	91,780,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	236,631,000	242,889,000	251,930,096	267,200,722	270,381,182	272,511,633	274,513,056	275,772,425	277,148,912	278,246,963	279,268,763	279,963,406
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	236,631,000	242,889,000	251,930,096	267,200,722	270,381,182	272,511,633	274,513,056	275,772,425	277,148,912	278,246,963	279,268,763	279,963,406

Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2034
CASH FLOW STATEMENT - GENERAL FUND
Scenario: 2024/25 - 2033/34 With Special Variation (Yr1, Yr2)

	Actuals 2022/23	Current Year 2023/24	2024/25	2025/26	2026/27	2027/28	Projected Years					2033/34
	\$	\$	\$	\$	\$	\$	2028/29	2029/30	2030/31	2031/32	2032/33	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	6,271,540	7,911,008	9,175,820	9,432,730	9,668,126	9,909,408	10,156,720	10,410,215	10,670,048	10,936,377	11,207,885
User Charges & Fees	-	2,236,928	1,505,533	1,515,432	1,552,697	1,590,895	1,630,047	1,670,178	1,711,313	1,753,476	1,796,693	1,841,580
Investment & Interest Revenue Received	-	1,377,900	773,199	719,593	652,599	597,893	598,270	603,252	598,474	597,441	596,608	595,639
Grants & Contributions	-	12,505,466	17,519,100	23,088,865	9,630,190	9,851,310	10,090,900	9,321,394	9,703,543	9,690,177	9,834,366	9,645,584
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	2,620,711	1,514,893	1,339,512	1,476,931	1,393,063	1,388,175	1,398,093	1,393,494	1,399,756	1,401,792	1,404,162
Payments:												
Employee Benefits & On-Costs	-	(7,981,918)	(8,479,708)	(8,778,179)	(9,030,973)	(9,346,230)	(9,660,693)	(9,993,335)	(10,337,548)	(10,693,735)	(11,123,758)	(11,515,431)
Materials & Contracts	-	(5,148,214)	(5,288,559)	(5,264,614)	(5,363,826)	(5,424,674)	(5,599,236)	(5,601,459)	(5,687,267)	(5,828,076)	(5,959,817)	(6,053,376)
Borrowing Costs	-	(23,038)	(20,562)	(65,627)	(205,597)	(201,088)	(197,179)	(193,314)	(189,322)	(185,803)	(182,260)	(178,519)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(440,893)	(416,228)	(425,077)	(435,229)	(445,634)	(456,300)	(467,233)	(478,438)	(489,924)	(501,698)	(514,227)
Net Cash provided (or used in) Operating Activities	-	11,418,482	15,018,677	21,305,725	7,709,522	7,683,660	7,703,392	6,894,296	7,124,464	6,913,359	6,798,302	6,433,297
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	7,447,066	1,936,131	-	909,810	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	358,800	310,550	364,900	513,300	280,650	271,900	490,950	363,250	190,650	-	-
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(22,068,523)	(17,301,251)	(24,790,735)	(9,365,025)	(6,119,525)	(5,955,995)	(6,764,277)	(5,623,910)	(4,857,113)	(4,431,681)	(3,755,530)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(14,262,657)	(15,054,570)	(24,425,835)	(7,941,915)	(5,838,875)	(5,684,095)	(6,273,327)	(5,260,660)	(4,666,463)	(4,431,681)	(3,755,530)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	3,500,000	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	(91,257)	(94,097)	(108,094)	(139,414)	(117,193)	(111,024)	(114,889)	(89,229)	(63,097)	(66,639)	(70,381)
Repayment of lease liabilities (principal repayments)	-	431	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	(90,826)	(94,097)	3,391,906	(139,414)	(117,193)	(111,024)	(114,889)	(89,229)	(63,097)	(66,639)	(70,381)
Net Increase/(Decrease) in Cash & Cash Equivalents	-	(2,935,000)	(129,990)	271,796	(371,806)	1,727,592	1,908,273	506,079	1,774,575	2,183,799	2,299,982	2,607,386
plus: Cash & Cash Equivalents - beginning of year	-	3,585,000	650,000	520,010	791,806	420,000	2,147,592	4,055,866	4,561,945	6,336,520	8,520,319	10,820,300
Cash & Cash Equivalents - end of the year	3,585,000	650,000	520,010	791,806	420,000	2,147,592	4,055,866	4,561,945	6,336,520	8,520,319	10,820,300	13,427,686
Cash & Cash Equivalents - end of the year	3,585,000	650,000	520,010	791,806	420,000	2,147,592	4,055,866	4,561,945	6,336,520	8,520,319	10,820,300	13,427,686
Investments - end of the year	23,787,000	16,339,934	14,403,803	14,403,803	13,493,993	13,493,993	13,493,993	13,493,993	13,493,993	13,493,993	13,493,993	13,493,993
Cash, Cash Equivalents & Investments - end of the year	27,372,000	16,989,934	14,923,813	15,195,609	13,913,993	15,641,585	17,549,858	18,055,938	19,830,512	22,014,311	24,314,293	26,921,679
Representing:												
- External Restrictions	10,935,000	5,829,096	3,736,283	2,696,428	1,651,498	2,028,066	2,396,944	2,756,623	3,104,507	3,443,312	3,772,534	4,083,346
- Internal Restrictions	16,092,000	10,315,299	9,376,451	9,632,025	9,878,760	10,767,963	11,547,639	11,099,792	12,053,712	13,323,951	14,738,136	16,173,174
- Unrestricted	345,000	845,539	1,811,079	2,867,156	2,383,735	2,845,556	3,605,275	4,199,523	4,672,293	5,247,048	5,803,623	6,665,159
	27,372,000	16,989,934	14,923,813	15,195,609	13,913,993	15,641,585	17,549,858	18,055,938	19,830,512	22,014,311	24,314,293	26,921,679

Narrandera Shire Council

10 Year Financial Plan for the Years ending 30 June 2034

EQUITY STATEMENT - GENERAL FUND

Scenario: 2024/25 - 2033/34 With Special Variation (Yr1, Yr2)

	Actuals	Current Year	Projected Years									
	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance (as at 1/7)	200,895,000	236,631,000	242,889,000	251,930,096	267,200,722	270,381,182	272,511,633	274,513,056	275,772,425	277,148,912	278,246,963	279,268,763
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
Restated opening Balance (as at 1/7)	200,895,000	236,631,000	242,889,000	251,930,096	267,200,722	270,381,182	272,511,633	274,513,056	275,772,425	277,148,912	278,246,963	279,268,763
Net Operating Result for the Year	9,669,000	6,258,000	9,041,095	15,270,627	3,180,460	2,130,450	2,001,423	1,259,369	1,376,487	1,098,051	1,021,800	694,643
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
Restated Net Operating Result for the Year	9,669,000	6,258,000	9,041,095	15,270,627	3,180,460	2,130,450	2,001,423	1,259,369	1,376,487	1,098,051	1,021,800	694,643
Other Comprehensive Income												
- Correction of prior period errors	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of IPP&E	26,067,000	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of available for sale investments	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on available for sale investments recognised in operating	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of other reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss from other reserves recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment loss (reversal) – financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of financial assets at fair value through OCI (other t	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of equity instruments at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (loss) reversal relating to I,PP&E	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (reversal) of available for sale investments to (from) operating res	-	-	-	-	-	-	-	-	-	-	-	-
- Joint ventures and associates	-	-	-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-	-	-	-	-	-	-	-	-	-	-	-
- Other Movements (combined)	-	-	-	-	-	-	-	-	-	-	-	-
Other Comprehensive Income	26,067,000	-	-	-	-	-	-	-	-	-	-	-
Total Comprehensive Income	35,736,000	6,258,000	9,041,095	15,270,627	3,180,460	2,130,450	2,001,423	1,259,369	1,376,487	1,098,051	1,021,800	694,643
Distributions to/(contributions from) non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	236,631,000	242,889,000	251,930,096	267,200,722	270,381,182	272,511,633	274,513,056	275,772,425	277,148,912	278,246,963	279,268,763	279,963,406

Narrandera Shire Council

10 Year Financial Plan for the Years ending 30 June 2034

INCOME STATEMENT - WATER FUND

Scenario: Treatment Plant constructed 2025-27 \$25 million

	Actuals	Current Year	Projected Years									
	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	848,000	885,193	940,381	1,012,277	889,564	912,259	935,521	959,365	983,804	1,008,855	1,034,532	1,060,395
User Charges & Fees	1,361,000	1,290,526	1,277,158	1,309,087	2,211,814	2,267,109	2,323,787	2,381,882	2,441,429	2,502,464	2,565,026	2,629,152
Other Revenues	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Capital Purposes	67,000	230,335	10,000	9,385,000	9,385,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Interest & Investment Revenue	153,000	482,246	280,798	145,421	131,941	110,185	90,500	90,500	90,500	90,500	90,500	90,500
Other Income:												
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	2,429,000	2,888,300	2,508,337	11,851,784	12,618,319	3,299,553	3,359,808	3,441,746	3,525,733	3,611,819	3,700,058	3,790,047
Expenses from Continuing Operations												
Employee Benefits & On-Costs	528,000	352,168	379,189	392,356	402,059	612,003	627,196	642,769	658,730	675,089	691,966	709,265
Borrowing Costs	-	-	-	-	-	107,272	101,548	95,622	182,168	170,868	159,168	147,053
Materials & Contracts	1,479,000	1,520,531	1,506,714	1,399,312	1,430,496	1,813,217	1,856,946	1,901,756	1,947,676	1,994,732	2,044,113	2,094,778
Depreciation & Amortisation	651,000	691,005	704,306	717,873	731,711	958,327	976,974	995,994	1,015,395	1,035,184	1,035,184	1,035,184
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	271,000	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	2,929,000	2,563,703	2,590,208	2,509,541	2,564,266	3,490,819	3,562,664	3,636,141	3,803,968	3,875,873	3,930,431	3,986,280
Operating Result from Continuing Operations	(500,000)	324,596	(81,872)	9,342,243	10,054,053	(191,266)	(202,857)	(194,395)	(278,235)	(264,054)	(230,373)	(196,233)
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	(500,000)	324,596	(81,872)	9,342,243	10,054,053	(191,266)	(202,857)	(194,395)	(278,235)	(264,054)	(230,373)	(196,233)
Net Operating Result before Grants and Contributions provided for Capital Purposes	(567,000)	94,261	(91,872)	(42,757)	669,053	(201,266)	(212,857)	(204,395)	(288,235)	(274,054)	(240,373)	(206,233)

Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2034
BALANCE SHEET - WATER FUND
Scenario: Treatment Plant constructed 2025-27 \$25 million

	Actuals 2022/23	Current Year 2023/24	2024/25	2025/26	2026/27	2027/28	Projected Years					2033/34
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	89,000	-	-	-	201,030	426,337	640,081	875,021	901,882	951,007	1,021,732	1,495,234
Investments	6,155,000	6,028,334	5,936,619	2,904,516	2,904,516	2,904,516	2,904,516	2,904,516	2,904,516	2,904,516	2,904,516	2,904,516
Receivables	519,000	321,504	326,772	307,434	380,304	378,154	388,964	400,197	409,547	419,372	429,645	444,187
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	24,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	6,787,000	6,355,838	6,269,391	3,217,950	3,491,850	3,715,007	3,939,561	4,185,734	4,221,945	4,280,894	4,361,893	4,849,937
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	127,000	91,051	52,174	11,648	-	-	-	-	-	-	-	-
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	18,000	18,000	18,000	18,000	18,000	18,000	18,000	18,000	18,000	18,000	18,000
Infrastructure, Property, Plant & Equipment	23,951,000	24,719,180	24,768,709	37,210,836	50,114,125	49,540,798	48,948,824	51,037,830	50,407,435	49,757,251	49,107,067	48,071,883
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	24,078,000	24,828,231	24,838,883	37,240,484	50,132,125	49,558,798	48,966,824	51,055,830	50,425,435	49,775,251	49,125,067	48,089,883
TOTAL ASSETS	30,865,000	31,184,069	31,108,274	40,458,434	53,623,974	53,273,805	52,906,385	55,241,564	54,647,380	54,056,145	53,486,960	52,939,820
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	124,000	118,472	124,549	132,466	118,953	121,453	124,014	126,640	129,331	132,089	134,917	137,764
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	161,402	167,125	173,052	318,640	329,940	341,640	353,755	366,300
Employee benefit provisions	-	-	-	-	-	-	-	-	-	-	-	-
Other provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	124,000	118,472	124,549	132,466	280,355	288,578	297,066	445,279	459,270	473,729	488,672	504,064
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	2,963,598	2,796,473	2,623,421	5,004,781	4,674,841	4,333,201	3,979,446	3,613,146
Employee benefit provisions	-	-	-	-	-	-	-	-	-	-	-	-
Other provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	-	-	-	-	2,963,598	2,796,473	2,623,421	5,004,781	4,674,841	4,333,201	3,979,446	3,613,146
TOTAL LIABILITIES	124,000	118,472	124,549	132,466	3,243,953	3,085,051	2,920,487	5,450,060	5,134,111	4,806,930	4,468,118	4,117,210
Net Assets	30,741,000	31,065,596	30,983,725	40,325,968	50,380,021	50,188,755	49,985,898	49,791,503	49,513,268	49,249,215	49,018,842	48,822,609
EQUITY												
Retained Earnings	17,733,000	18,057,596	17,975,725	27,317,968	37,372,021	37,180,755	36,977,898	36,783,503	36,505,268	36,241,215	36,010,842	35,814,609
Revaluation Reserves	13,008,000	13,008,000	13,008,000	13,008,000	13,008,000	13,008,000	13,008,000	13,008,000	13,008,000	13,008,000	13,008,000	13,008,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	30,741,000	31,065,596	30,983,725	40,325,968	50,380,021	50,188,755	49,985,898	49,791,503	49,513,268	49,249,215	49,018,842	48,822,609
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	30,741,000	31,065,596	30,983,725	40,325,968	50,380,021	50,188,755	49,985,898	49,791,503	49,513,268	49,249,215	49,018,842	48,822,609

Narrandera Shire Council

10 Year Financial Plan for the Years ending 30 June 2034

CASH FLOW STATEMENT - WATER FUND

Scenario: Treatment Plant constructed 2025-27 \$25 million

	Actuals	Current Year	Projected Years									
	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	1,076,849	942,043	1,014,442	885,869	912,942	936,222	960,083	984,540	1,009,610	1,035,305	1,061,174
User Charges & Fees	-	1,277,663	1,278,762	1,305,255	2,103,487	2,260,474	2,316,986	2,374,910	2,434,283	2,495,140	2,557,518	2,621,456
Investment & Interest Revenue Received	-	494,933	279,706	175,991	128,703	108,852	88,352	88,146	90,250	90,004	89,788	85,722
Grants & Contributions	-	230,335	10,000	9,385,000	9,385,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Employee Benefits & On-Costs	-	(352,168)	(379,189)	(392,356)	(402,059)	(612,003)	(627,196)	(642,769)	(658,730)	(675,089)	(691,966)	(709,265)
Materials & Contracts	-	(1,520,531)	(1,506,714)	(1,399,312)	(1,430,496)	(1,813,217)	(1,856,946)	(1,901,756)	(1,947,676)	(1,994,732)	(2,044,113)	(2,094,778)
Borrowing Costs	-	-	-	-	-	(107,272)	(101,548)	(95,622)	(182,168)	(170,868)	(159,168)	(147,053)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Operating Activities	-	1,207,082	624,609	10,089,020	10,670,504	759,775	765,869	792,993	730,500	764,064	797,365	827,257
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	126,666	91,714	3,032,103	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	36,437	37,512	38,877	40,526	11,934	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(1,459,185)	(753,835)	(13,160,000)	(13,635,000)	(385,000)	(385,000)	(3,085,000)	(385,000)	(385,000)	(385,000)	-
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(1,296,082)	(624,609)	(10,089,020)	(13,594,474)	(373,066)	(385,000)	(3,085,000)	(385,000)	(385,000)	(385,000)	-
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	3,125,000	-	-	2,700,000	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	-	-	-	-	(161,402)	(167,125)	(173,052)	(318,640)	(329,940)	(341,640)	(353,755)
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	-	-	-	3,125,000	(161,402)	(167,125)	2,526,948	(318,640)	(329,940)	(341,640)	(353,755)
Net Increase/(Decrease) in Cash & Cash Equivalents	-	(89,000)	0	0	201,030	225,307	213,743	234,941	26,860	49,125	70,725	473,502
plus: Cash & Cash Equivalents - beginning of year	-	89,000	0	0	0	201,030	426,337	640,081	875,021	901,882	951,007	1,021,732
Cash & Cash Equivalents - end of the year	89,000	0	0	0	201,030	426,337	640,081	875,021	901,882	951,007	1,021,732	1,495,234
Cash & Cash Equivalents - end of the year	89,000	0	0	0	201,030	426,337	640,081	875,021	901,882	951,007	1,021,732	1,495,234
Investments - end of the year	6,155,000	6,028,334	5,936,619	2,904,516	2,904,516	2,904,516	2,904,516	2,904,516	2,904,516	2,904,516	2,904,516	2,904,516
Cash, Cash Equivalents & Investments - end of the year	6,244,000	6,028,334	5,936,619	2,904,516	3,105,546	3,330,853	3,544,597	3,779,537	3,806,398	3,855,523	3,926,248	4,399,750
Representing:												
- External Restrictions	6,244,061	5,878,138	5,790,086	2,733,397	3,044,351	3,274,634	3,496,626	3,740,173	3,773,692	3,886,630	3,964,801	4,449,996
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Unrestricted	(61)	150,196	146,534	171,119	61,196	56,220	47,971	39,365	32,706	(31,107)	(38,553)	(50,246)
	6,244,000	6,028,334	5,936,619	2,904,516	3,105,546	3,330,853	3,544,597	3,779,537	3,806,398	3,855,523	3,926,248	4,399,750

Narrandera Shire Council

10 Year Financial Plan for the Years ending 30 June 2034

EQUITY STATEMENT - WATER FUND

Scenario: Treatment Plant constructed 2025-27 \$25 million

	Actuals	Current Year	Projected Years									
	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance (as at 1/7)	29,467,000	30,741,000	31,065,596	30,983,725	40,325,968	50,380,021	50,188,755	49,985,898	49,791,503	49,513,268	49,249,215	49,018,842
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
Restated opening Balance (as at 1/7)	29,467,000	30,741,000	31,065,596	30,983,725	40,325,968	50,380,021	50,188,755	49,985,898	49,791,503	49,513,268	49,249,215	49,018,842
Net Operating Result for the Year	(500,000)	324,596	(81,872)	9,342,243	10,054,053	(191,266)	(202,857)	(194,395)	(278,235)	(264,054)	(230,373)	(196,233)
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
Restated Net Operating Result for the Year	(500,000)	324,596	(81,872)	9,342,243	10,054,053	(191,266)	(202,857)	(194,395)	(278,235)	(264,054)	(230,373)	(196,233)
Other Comprehensive Income												
- Correction of prior period errors	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of IPP&E	1,774,000	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of available for sale investments	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on available for sale investments recognised in operating	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of other reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss from other reserves recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment loss (reversal) – financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of financial assets at fair value through OCI (other t	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of equity instruments at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (loss) reversal relating to I,PP&E	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (reversal) of available for sale investments to (from) operating res	-	-	-	-	-	-	-	-	-	-	-	-
- Joint ventures and associates	-	-	-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-	-	-	-	-	-	-	-	-	-	-	-
- Other Movements (combined)	-	-	-	-	-	-	-	-	-	-	-	-
Other Comprehensive Income	1,774,000	-	-	-	-	-	-	-	-	-	-	-
Total Comprehensive Income	1,274,000	324,596	(81,872)	9,342,243	10,054,053	(191,266)	(202,857)	(194,395)	(278,235)	(264,054)	(230,373)	(196,233)
Distributions to/(contributions from) non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	30,741,000	31,065,596	30,983,725	40,325,968	50,380,021	50,188,755	49,985,898	49,791,503	49,513,268	49,249,215	49,018,842	48,822,609

Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2034
INCOME STATEMENT - SEWER FUND
Scenario: Including Barellan Sewer (Yr1 4.5% then 2.5%)

	Actuals	Current Year	Projected Years									
	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	1,501,000	1,559,096	1,748,984	1,837,156	1,883,485	2,036,279	2,087,586	2,140,175	2,194,078	2,249,330	2,305,962	2,363,611
User Charges & Fees	173,000	185,771	467,406	189,043	193,720	198,513	203,425	208,461	213,623	218,913	224,336	229,944
Other Revenues	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Capital Purposes	344,000	4,878,277	408,000	8,000	8,000	383,000	758,000	758,000	8,000	8,000	8,000	8,000
Interest & Investment Revenue	69,000	109,850	46,500	51,350	70,000	83,500	88,150	88,150	88,150	88,150	88,150	88,150
Other Income:												
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	2,087,000	6,732,994	2,670,891	2,085,550	2,155,204	2,701,292	3,137,161	3,194,786	2,503,851	2,564,393	2,626,448	2,689,706
Expenses from Continuing Operations												
Employee Benefits & On-Costs	339,000	347,790	374,227	387,324	397,008	406,933	417,106	427,534	438,222	449,178	460,407	471,917
Borrowing Costs	39,000	36,667	130,445	120,190	109,434	98,151	86,313	73,892	60,856	47,173	32,808	17,727
Materials & Contracts	760,000	732,451	805,318	746,014	764,664	817,781	838,225	859,181	880,660	902,677	925,244	1,171,626
Depreciation & Amortisation	355,000	407,721	477,470	486,784	496,285	539,475	550,030	560,795	571,776	582,976	594,400	594,400
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	1,493,000	1,524,629	1,787,460	1,740,312	1,767,390	1,862,340	1,891,674	1,921,401	1,951,514	1,982,003	2,012,859	2,255,671
Operating Result from Continuing Operations	594,000	5,208,365	883,431	345,237	387,814	838,952	1,245,487	1,273,385	552,337	582,390	613,589	434,035
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	594,000	5,208,365	883,431	345,237	387,814	838,952	1,245,487	1,273,385	552,337	582,390	613,589	434,035
Net Operating Result before Grants and Contributions provided for Capital Purposes	250,000	330,088	475,431	337,237	379,814	455,952	487,487	515,385	544,337	574,390	605,589	426,035

Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2034
BALANCE SHEET - SEWER FUND
Scenario: Including Barellan Sewer (Yr1 4.5% then 2.5%)

	Actuals	Current Year	Projected Years									
	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	42,000	50,000	50,000	155,751	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000
Investments	2,621,000	1,114,842	1,068,514	1,068,514	1,293,082	1,745,990	2,104,289	2,488,450	2,602,126	3,188,449	3,802,674	4,471,618
Receivables	176,000	159,711	177,687	177,398	186,538	194,627	202,570	210,885	216,577	227,186	238,146	249,742
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	323,000	323,000	323,000	323,000	323,000	323,000	323,000	323,000	323,000	323,000	323,000	323,000
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	3,162,000	1,647,554	1,619,201	1,724,663	2,202,620	2,663,617	3,029,858	3,422,335	3,541,704	4,138,635	4,763,819	5,444,359
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	-	11,146	28,044	9,452	9,686	9,926	10,171	10,423	10,681	10,946	11,217	11,497
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	17,686,000	26,104,371	26,764,358	26,777,573	26,431,289	26,541,813	27,141,784	27,730,989	27,859,213	27,526,237	27,181,837	26,587,436
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	17,686,000	26,115,517	26,792,402	26,787,026	26,440,975	26,551,739	27,151,955	27,741,412	27,869,894	27,537,183	27,193,054	26,598,934
TOTAL ASSETS	20,848,000	27,763,071	28,411,603	28,511,689	28,643,595	29,215,356	30,181,813	31,163,747	31,411,598	31,675,818	31,956,873	32,043,293
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	93,000	234,897	245,152	255,908	267,191	279,029	291,451	304,487	318,170	332,534	347,615	123,336
Employee benefit provisions	-	-	-	-	-	-	-	-	-	-	-	-
Other provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	93,000	234,897	245,152	255,908	267,191	279,029	291,451	304,487	318,170	332,534	347,615	123,336
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	1,391,000	2,955,809	2,710,656	2,454,748	2,187,557	1,908,528	1,617,077	1,312,590	994,421	661,887	314,272	190,936
Employee benefit provisions	-	-	-	-	-	-	-	-	-	-	-	-
Other provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	1,391,000	2,955,809	2,710,656	2,454,748	2,187,557	1,908,528	1,617,077	1,312,590	994,421	661,887	314,272	190,936
TOTAL LIABILITIES	1,484,000	3,190,706	2,955,808	2,710,656	2,454,748	2,187,557	1,908,528	1,617,077	1,312,591	994,421	661,887	314,272
Net Assets	19,364,000	24,572,365	25,455,795	25,801,033	26,188,846	27,027,799	28,273,286	29,546,670	30,099,007	30,681,397	31,294,986	31,729,021
EQUITY												
Retained Earnings	13,054,000	18,262,365	19,145,795	19,491,033	19,878,846	20,717,799	21,963,286	23,236,670	23,789,007	24,371,397	24,984,986	25,419,021
Revaluation Reserves	6,310,000	6,310,000	6,310,000	6,310,000	6,310,000	6,310,000	6,310,000	6,310,000	6,310,000	6,310,000	6,310,000	6,310,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	19,364,000	24,572,365	25,455,795	25,801,033	26,188,846	27,027,799	28,273,286	29,546,670	30,099,007	30,681,397	31,294,986	31,729,021
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	19,364,000	24,572,365	25,455,795	25,801,033	26,188,846	27,027,799	28,273,286	29,546,670	30,099,007	30,681,397	31,294,986	31,729,021

Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2034
CASH FLOW STATEMENT - SEWER FUND
Scenario: Including Barellan Sewer (Yr1 4.5% then 2.5%)

	Actuals	Current Year	Projected Years									
	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	1,556,982	1,730,945	1,837,966	1,879,315	2,032,709	2,083,225	2,135,705	2,189,497	2,244,633	2,301,149	2,358,711
User Charges & Fees	-	174,624	450,508	207,636	193,486	198,273	203,180	208,209	213,364	218,649	224,065	229,664
Investment & Interest Revenue Received	-	128,253	46,563	50,830	65,029	78,981	84,568	84,305	87,039	82,238	82,004	81,454
Grants & Contributions	-	4,878,277	408,000	8,000	8,000	383,000	758,000	758,000	8,000	8,000	8,000	8,000
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Employee Benefits & On-Costs	-	(347,790)	(374,227)	(387,324)	(397,008)	(406,933)	(417,106)	(427,534)	(438,222)	(449,178)	(460,407)	(471,917)
Materials & Contracts	-	(732,451)	(805,318)	(746,014)	(764,664)	(817,781)	(838,225)	(859,181)	(880,660)	(902,677)	(925,244)	(1,171,626)
Borrowing Costs	-	(36,667)	(130,445)	(120,190)	(109,434)	(98,151)	(86,313)	(73,892)	(60,856)	(47,173)	(32,808)	(17,727)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Operating Activities	-	5,621,228	1,326,026	850,904	874,725	1,370,099	1,787,328	1,825,612	1,118,163	1,154,493	1,196,758	1,016,559
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	1,506,158	46,328	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	(224,568)	(452,908)	(358,299)	(384,162)	(113,676)	(586,323)	(614,225)	(668,944)
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(8,826,092)	(1,137,457)	(500,000)	(150,000)	(650,000)	(1,150,000)	(1,150,000)	(700,000)	(250,000)	(250,000)	-
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(7,319,934)	(1,091,129)	(500,000)	(374,568)	(1,102,908)	(1,508,299)	(1,534,162)	(813,676)	(836,323)	(864,225)	(668,944)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	1,800,000	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	(93,294)	(234,897)	(245,152)	(255,908)	(267,191)	(279,029)	(291,451)	(304,487)	(318,170)	(332,534)	(347,615)
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	1,706,706	(234,897)	(245,152)	(255,908)	(267,191)	(279,029)	(291,451)	(304,487)	(318,170)	(332,534)	(347,615)
Net Increase/(Decrease) in Cash & Cash Equivalents	-	8,000	(0)	105,751	244,249	-	0	-	-	0	(0)	0
plus: Cash & Cash Equivalents - beginning of year	-	42,000	50,000	50,000	155,751	400,000	400,000	400,000	400,000	400,000	400,000	400,000
Cash & Cash Equivalents - end of the year	42,000	50,000	50,000	155,751	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000
Cash & Cash Equivalents - end of the year	42,000	50,000	50,000	155,751	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000
Investments - end of the year	2,621,000	1,114,842	1,068,514	1,068,514	1,293,082	1,745,990	2,104,289	2,488,450	2,602,126	3,188,449	3,802,674	4,471,618
Cash, Cash Equivalents & Investments - end of the year	2,663,000	1,164,842	1,118,514	1,224,265	1,693,082	2,145,990	2,504,289	2,888,450	3,002,126	3,588,449	4,202,674	4,871,618
Representing:												
- External Restrictions	2,662,886	1,159,423	1,147,969	1,234,838	1,713,028	2,174,624	2,541,112	2,933,841	3,053,467	3,650,663	4,276,118	5,077,203
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Unrestricted	114	5,419	(29,455)	(10,573)	(19,946)	(28,635)	(36,823)	(45,391)	(51,341)	(62,214)	(73,445)	(205,586)
	2,663,000	1,164,842	1,118,514	1,224,265	1,693,082	2,145,990	2,504,289	2,888,450	3,002,126	3,588,449	4,202,674	4,871,618

Narrandera Shire Council

10 Year Financial Plan for the Years ending 30 June 2034

EQUITY STATEMENT - SEWER FUND

Scenario: Including Barellan Sewer (Yr1 4.5% then 2.5%)

	Actuals	Current Year	Projected Years									
	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Opening Balance (as at 1/7)	17,558,000	19,364,000	24,572,365	25,455,795	25,801,033	26,188,846	27,027,799	28,273,286	29,546,670	30,099,007	30,681,397	31,294,986
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
Restated opening Balance (as at 1/7)	17,558,000	19,364,000	24,572,365	25,455,795	25,801,033	26,188,846	27,027,799	28,273,286	29,546,670	30,099,007	30,681,397	31,294,986
Net Operating Result for the Year	594,000	5,208,365	883,431	345,237	387,814	838,952	1,245,487	1,273,385	552,337	582,390	613,589	434,035
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
Restated Net Operating Result for the Year	594,000	5,208,365	883,431	345,237	387,814	838,952	1,245,487	1,273,385	552,337	582,390	613,589	434,035
Other Comprehensive Income												
- Correction of prior period errors	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of IPP&E	1,212,000	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of available for sale investments	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on available for sale investments recognised in operating	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of other reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss from other reserves recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment loss (reversal) – financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of financial assets at fair value through OCI (other t	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of equity instruments at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (loss) reversal relating to I,PP&E	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (reversal) of available for sale investments to (from) operating res	-	-	-	-	-	-	-	-	-	-	-	-
- Joint ventures and associates	-	-	-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-	-	-	-	-	-	-	-	-	-	-	-
- Other Movements (combined)	-	-	-	-	-	-	-	-	-	-	-	-
Other Comprehensive Income	1,212,000	-	-	-	-	-	-	-	-	-	-	-
Total Comprehensive Income	1,806,000	5,208,365	883,431	345,237	387,814	838,952	1,245,487	1,273,385	552,337	582,390	613,589	434,035
Distributions to/(contributions from) non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	19,364,000	24,572,365	25,455,795	25,801,033	26,188,846	27,027,799	28,273,286	29,546,670	30,099,007	30,681,397	31,294,986	31,729,021

Capital Works Program 2024-2027

No	Dept	New / Renewal	Project	Project Total	Capital Funding FY 24/25						Capital Funding FY 25/26						Capital Funding FY 26/27					
					Budget	Revenue	SV	Reserve	Grant/Cont	Loan	Budget	Revenue	SV	Reserve	Grant/Cont	Loan	Budget	Revenue	SV	Reserve	Grant/Cont	Loan
Narrandera Parks																						
72	NP	Renewal	Adventure playground upgrade - Infant are	\$ 320,000	\$ 300,000	\$ -	\$ -	\$ 20,000	\$ 280,000	\$ -	\$ 20,000	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
73	NP	New	Remote Signage	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,500	\$ 7,500	\$ -	\$ -	\$ -	\$ -	\$ 7,500	\$ 7,500	\$ -	\$ -	\$ -	
74	NP	Renewal	Narrandera Playgrounds Upgrades	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Total - Narrandera Parks				\$ 360,000	\$ 300,000	\$ -	\$ -	\$ 20,000	\$ 280,000	\$ -	\$ 52,500	\$ 7,500	\$ -	\$ -	\$ 45,000	\$ -	\$ 7,500	\$ 7,500	\$ -	\$ -	\$ -	
Barellan Parks																						
75	BP	Renewal	Playground Upgrades	\$ 5,000	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
76	BP	Renewal	BBQ replacement	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
77	BP	New	Park Furniture	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
78	BP	New	Irrigation System for Main Street trees	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
79	BP	New	Barellan Main Street Planter Boxes	\$ 40,000	\$ 40,000	\$ -	\$ -	\$ 10,000	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
80	BP	New	Replace Barellan Main street BBQ shelter	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Total - Barellan Parks				\$ 130,000	\$ 105,000	\$ 5,000	\$ -	\$ 10,000	\$ 90,000	\$ -	\$ 25,000	\$ 5,000	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Grong Grong General Parks																						
81	GGP	Renewal	Grong Grong Park - Furniture	\$ 10,000	\$ 5,000	\$ -	\$ -	\$ -	\$ 5,000	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Total - Grong Grong General Parks				\$ 10,000	\$ 5,000	\$ -	\$ -	\$ -	\$ 5,000	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Narrandera Memorial Park & Other Areas																						
82	NMP	New	Lighting/uplighting memorials & trees	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
83	NMP	New	Larmer St - Irrigation, driveways, curb etc.	\$ 180,000	\$ 180,000	\$ -	\$ -	\$ 25,000	\$ 155,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
84	NMP	Renewal	Ndra Memorial Park Fountain Maintenance	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Total - Narrandera Memorial Park & Othe				\$ 260,000	\$ 210,000	\$ -	\$ -	\$ 25,000	\$ 185,000	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Brewery Flats																						
85	BFP	Renewal		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Total - Brewery Flats				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Total - Parks and Reserves				\$ 955,000	\$ 770,000	\$ 5,000	\$ -	\$ 65,000	\$ 700,000	\$ -	\$ 177,500	\$ 72,500	\$ -	\$ -	\$ 105,000	\$ -	\$ 7,500	\$ 7,500	\$ -	\$ -	\$ -	
Lake Talbot Recreation Area																						
Lake Talbot Recreation area																						
86	LTRA	New	Irrigation systems (where Possible)	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
87	LTRA	New	LT Deepening Works	\$ 2,200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,200,000	\$ 200,000	\$ -	\$ -	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Total - Lake Talbot Recreation area				\$ 2,215,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,215,000	\$ 215,000	\$ -	\$ -	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Boating																						
88	BOAT	New	Pontoon x 3	\$ 30,000	\$ 30,000	\$ 10,000	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Total - Boating				\$ 30,000	\$ 30,000	\$ 10,000	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Total - Lake Talbot Recreation Area				\$ 2,245,000	\$ 30,000	\$ 10,000	\$ -	\$ -	\$ 20,000	\$ -	\$ 2,215,000	\$ 215,000	\$ -	\$ -	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Sports Stadiums																						
Narrandera Stadium																						
89	NSS	Renewal	Stadium Lighting Replacement	\$ 10,000	\$ 5,000	\$ -	\$ -	\$ -	\$ 5,000	\$ -	\$ 5,000	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
90	NSS	Renewal	Stadium & Sportsground Master plan	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Tot. Total - Narrandera Stadium				\$ 40,000	\$ 35,000	\$ -	\$ -	\$ 30,000	\$ 5,000	\$ -	\$ 5,000	\$ -	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Transport																						
Urban Roads																						
91	UR	Renewal	Urban Roads Construction	\$ 428,780	\$ 140,106	\$ 140,106	\$ -	\$ -	\$ -	\$ -	\$ 142,908	\$ 142,908	\$ -	\$ -	\$ -	\$ -	\$ 145,766	\$ 145,766	\$ -	\$ -	\$ -	
92	UR	New	Urban Roads Construction - Laneways	\$ 133,555	\$ 43,640	\$ 43,640	\$ -	\$ -	\$ -	\$ -	\$ 44,512	\$ 44,512	\$ -	\$ -	\$ -	\$ -	\$ 45,403	\$ 45,403	\$ -	\$ -	\$ -	
93	UR	Renewal	Urban Reseals	\$ 684,598	\$ 335,522	\$ 169,422	\$ -	\$ 166,100	\$ -	\$ -	\$ 172,810	\$ 172,810	\$ -	\$ -	\$ -	\$ -	\$ 176,266	\$ 176,266	\$ -	\$ -	\$ -	
94	UR	Renewal	Urban Pavement Rehabilitation	\$ 432,295	\$ 141,255	\$ 141,255	\$ -	\$ -	\$ -	\$ -	\$ 144,080	\$ 144,080	\$ -	\$ -	\$ -	\$ -	\$ 146,961	\$ 146,961	\$ -	\$ -	\$ -	
95	UR	Renewal	Urban K&G Replacement	\$ 51,432	\$ 16,806	\$ 16,806	\$ -	\$ -	\$ -	\$ -	\$ 17,142	\$ 17,142	\$ -	\$ -	\$ -	\$ -	\$ 17,484	\$ 17,484	\$ -	\$ -	\$ -	
96	UR	Renewal	Urban Footpath Replacement	\$ 34,288	\$ 11,204	\$ 11,204	\$ -	\$ -	\$ -	\$ -	\$ 11,428	\$ 11,428	\$ -	\$ -	\$ -	\$ -	\$ 11,656	\$ 11,656	\$ -	\$ -	\$ -	
97	UR	Renewal	Urban Emergency Drainage Works - Januar	\$ 53,562	\$ 53,562	\$ -	\$ -	\$ 53,562	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Total - Urban Roads				\$ 1,818,510	\$ 742,093	\$ 522,431	\$ -	\$ 219,662	\$ -	\$ -	\$ 532,880	\$ 532,880	\$ -	\$ -	\$ -	\$ -	\$ 543,537	\$ 543,537	\$ -	\$ -	\$ -	
Rural Local Roads																						
98	RLR	Renewal	Rural Sealed Roads Construction -	\$ 835,880	\$ 339,015	\$ 241,150	\$ -	\$ 97,865	\$ -	\$ -	\$ 245,973	\$ 245,973	\$ -	\$ -	\$ -	\$ -	\$ 250,892	\$ 250,892	\$ -	\$ -	\$ -	
99	RLR	Renewal	Asset Backlog (SV)	\$ 761,048	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 380,524	\$ -	\$ 380,524	\$ -	\$ -	\$ -	\$ 380,524	\$ -	\$ 380,524	\$ -	\$ -	
100	RLR	Renewal	Rural Roads Reseals	\$ 627,449	\$ 205,022	\$ 205,022	\$ -	\$ -	\$ -	\$ -	\$ 209,122	\$ 209,122	\$ -	\$ -	\$ -	\$ -	\$ 213,305	\$ 213,305	\$ -	\$ -	\$ -	
Total - Rural Local Roads				\$ 2,224,377	\$ 544,036	\$ 446,171	\$ -	\$ 97,865	\$ -	\$ -	\$ 835,619	\$ 455,095	\$ 380,524	\$ -	\$ -	\$ -	\$ 844,721	\$ 464,197	\$ 380,524	\$ -	\$ -	
Rural Unsealed Roads																						
101	RLR	Renewal	Roads Resheeting (Unsealed roads)	\$ 1,034,183	\$ 337,924	\$ 337,924	\$ -	\$ -	\$ -	\$ -	\$ 344,682	\$ 344,682	\$ -	\$ -	\$ -	\$ -	\$ 351,576	\$ 351,576	\$ -	\$ -	\$ -	
Total - Rural Unsealed Roads				\$ 1,034,183	\$ 337,924	\$ 337,924	\$ -	\$ -	\$ -	\$ -	\$ 344,682	\$ 344,682	\$ -	\$ -	\$ -	\$ -	\$ 351,576	\$ 351,576	\$ -	\$ -	\$ -	
Regional Roads																						
102	RR	Renewal	Regional Roads Capital Works (Block grant)	\$ 1,069,200	\$ 356,400	\$ 356,400	\$ -	\$ -	\$ -	\$ -	\$ 356,400	\$ 356,400	\$ -	\$ -	\$ -	\$ -	\$ 356,400	\$ 356,400	\$ -	\$ -	\$ -	
Total - Regional Roads				\$ 1,069,200	\$ 356,400	\$ 356,400	\$ -	\$ -	\$ -	\$ -	\$ 356,400	\$ 356,400	\$ -	\$ -	\$ -	\$ -	\$ 356,400	\$ 356,400	\$ -	\$ -	\$ -	

Capital Works Program 2024-2027

No	Dept	New / Renewal	Project	Project Total	Capital Funding FY 24/25						Capital Funding FY 25/26						Capital Funding FY 26/27						
					Budget	Revenue	SV	Reserve	Grant/Cont	Loan	Budget	Revenue	SV	Reserve	Grant/Cont	Loan	Budget	Revenue	SV	Reserve	Grant/Cont	Loan	
Roads to Recovery																							
103	BR	Renewal	Roads to Recovery RTR	\$ 5,084,332	\$ 1,391,842	\$ 1,391,842	\$ -	\$ -	\$ -	\$ -	\$ 1,846,245	\$ 1,846,245	\$ -	\$ -	\$ -	\$ -	\$ 1,846,245	\$ 1,846,245	\$ -	\$ -	\$ -	\$ -	
Total - Roads to Recovery				\$ 5,084,332	\$ 1,391,842	\$ 1,391,842	\$ -	\$ -	\$ -	\$ -	\$ 1,846,245	\$ 1,846,245	\$ -	\$ -	\$ -	\$ -	\$ 1,846,245	\$ 1,846,245	\$ -	\$ -	\$ -	\$ -	
Bridges																							
104	BR	New		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Total - Bridges				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Ancillary Roadworks																							
105	ARW	New	Get NSW Active	\$ 827,000	\$ 627,000	\$ 70,000	\$ -	\$ -	\$ 557,000	\$ -	\$ 100,000	\$ 50,000	\$ -	\$ -	\$ 50,000	\$ -	\$ 100,000	\$ 50,000	\$ -	\$ -	\$ 50,000	\$ -	
Total - Ancillary Roadworks				\$ 827,000	\$ 627,000	\$ 70,000	\$ -	\$ -	\$ 557,000	\$ -	\$ 100,000	\$ 50,000	\$ -	\$ -	\$ 50,000	\$ -	\$ 100,000	\$ 50,000	\$ -	\$ -	\$ 50,000	\$ -	
Regional Emergency Road Repair Fund																							
106	RERRF	Renewal	Regional Emergency Road Repair Fund	\$ 4,200,000	\$ 1,400,000	\$ -	\$ -	\$ 1,400,000	\$ -	\$ -	\$ 1,400,000	\$ -	\$ -	\$ 1,400,000	\$ -	\$ -	\$ 1,400,000	\$ -	\$ -	\$ 1,400,000	\$ -	\$ -	
Total - Regional Emergency Road Repair Fund				\$ 4,200,000	\$ 1,400,000	\$ -	\$ -	\$ 1,400,000	\$ -	\$ -	\$ 1,400,000	\$ -	\$ -	\$ 1,400,000	\$ -	\$ -	\$ 1,400,000	\$ -	\$ -	\$ 1,400,000	\$ -	\$ -	
Total - Transport				\$16,257,602	\$ 5,399,296	\$ 3,124,769	\$ -	\$ 1,717,527	\$ 557,000	\$ -	\$ 5,415,826	\$ 3,585,302	\$ -	\$ 1,400,000	\$ 50,000	\$ -	\$ 5,442,479	\$ 3,611,955	\$ 380,524	\$ 1,400,000	\$ 50,000	\$ -	
Economic Development																							
Economic Development / Real Estate																							
107	EC	New	Red Hill Industrial Expansion - Sewer	\$ 930,000	\$ 930,000	\$ -	\$ -	\$ 500,000	\$ 430,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
108	EC	New	Red Hill Industrial Expansion	\$ 3,970,000	\$ 3,970,000	\$ -	\$ -	\$ 220,000	\$ 3,750,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Total - Economic Development / Real Estate				\$ 4,900,000	\$ 4,900,000	\$ -	\$ -	\$ 720,000	\$ 4,180,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Industrial Promotion																							
109	IP	Renewal	Gateway/Entrance signs	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Total - Industrial Promotion				\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Visitor Services																							
110	VS	New		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Total - Visitor Services				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Total - Economic Development				\$ 4,910,000	\$ 4,900,000	\$ -	\$ 720,000	\$ 4,180,000	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Caravan Parks																							
Lake Talbot Tourist Park																							
111	LTPP	Renewal		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Total - Lake Talbot Tourist Park				\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Plant																							
112	Plant	Renewal	Light Vehicles	\$ 762,177	\$ 213,375	\$ -	\$ -	\$ 213,375	\$ -	\$ -	\$ 120,593	\$ -	\$ -	\$ 120,593	\$ -	\$ -	\$ 428,209	\$ -	\$ -	\$ 428,209	\$ -	\$ -	
113	Plant	Renewal	Trucks & Trailers	\$ 1,443,000	\$ 93,000	\$ -	\$ -	\$ 93,000	\$ -	\$ -	\$ 850,000	\$ -	\$ -	\$ 850,000	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ 500,000	\$ -	\$ -	
114	Plant	Renewal	Heavy Plant Purchases	\$ 1,785,213	\$ 766,470	\$ -	\$ -	\$ 766,470	\$ -	\$ -	\$ 400,000	\$ -	\$ -	\$ 400,000	\$ -	\$ -	\$ 618,743	\$ -	\$ -	\$ 618,743	\$ -	\$ -	
115	Plant	Renewal	Other Plant Capital	\$ 60,000	\$ 20,000	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ 20,000	\$ -	\$ -	
Total - Plant				\$ 4,050,390	\$ 1,092,845	\$ -	\$ -	\$ 1,092,845	\$ -	\$ -	\$ 1,390,593	\$ -	\$ -	\$ 1,390,593	\$ -	\$ -	\$ 1,566,952	\$ -	\$ -	\$ 1,566,952	\$ -	\$ -	
Buildings																							
Other Council buildings																							
116	OCB	Renewal	Building renewal & upgrades in portfolio	\$ 466,182	\$ 152,327	\$ 152,327	\$ -	\$ -	\$ -	\$ -	\$ 155,374	\$ 155,374	\$ -	\$ -	\$ -	\$ -	\$ 158,481	\$ 158,481	\$ -	\$ -	\$ -	\$ -	
117	OCB	Renewal	Asset Backlog (SV)	\$ 1,200,000	\$ 400,000	\$ 25,000	\$ 375,000	\$ -	\$ -	\$ -	\$ 400,000	\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ 400,000	\$ -	\$ 400,000	\$ -	\$ -	\$ -	
118	CCB	New	Parkside Museum - Outdoor Space Upgrade	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
119	OCB	New	GG Stortsground - Toilet / Shower Fitout	\$ 25,000	\$ 25,000	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Total - Other Council buildings				\$ 1,741,182	\$ 627,327	\$ 202,327	\$ 375,000	\$ -	\$ 50,000	\$ -	\$ 555,374	\$ 155,374	\$ 400,000	\$ -	\$ -	\$ -	\$ 558,481	\$ 158,481	\$ 400,000	\$ -	\$ -	\$ -	
Emergency Operations Centre																							
120	EOC	New	Irrigation System Rear of Building	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Total - Emergency Operations Centre				\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Quarry Communications Tower																							
121	QCT	Renewal	Static Line Replace & Structural Inspection	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,000	\$ 35,000	\$ -	\$ -	\$ -	\$ -	
Total - Quarry Communications Tower				\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,000	\$ 35,000	\$ -	\$ -	\$ -	\$ -	
Total - Buildings				\$ 1,791,182	\$ 627,327	\$ 202,327	\$ 375,000	\$ -	\$ 50,000	\$ -	\$ 570,374	\$ 170,374	\$ 400,000	\$ -	\$ -	\$ -	\$ 593,481	\$ 193,481	\$ 400,000	\$ -	\$ -	\$ -	
Aer Aerodrome																							
122	AERO	Renewal	Replace Wind Socks	\$ 50,000	\$ 50,000	\$ 25,000	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
123	AERO	Renewal	Reseal of existing carpark	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000	\$ 15,000	\$ -	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
124	AERO	Renewal	Landscaping of carpark area	\$ 12,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,500	\$ -	\$ -	\$ -	\$ -	\$ 12,500	
125	AERO	New	Amenity building for SES	\$ 50,000	\$ 50,000	\$ 25,000	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Total - Aerodrome				\$ 142,500	\$ 100,000	\$ 50,000	\$ -	\$ -	\$ 50,000	\$ -	\$ 30,000	\$ 15,000	\$ -	\$ -	\$ 15,000	\$ -	\$ 12,500	\$ -	\$ -	\$ -	\$ -	\$ 12,500	

No	Dept	New / Renewal	Project	Project Total	Capital Funding FY 24/25						Capital Funding FY 25/26						Capital Funding FY 26/27						
					Budget	Revenue	SV	Reserve	Grant/Cont	Loan	Budget	Revenue	SV	Reserve	Grant/Cont	Loan	Budget	Revenue	SV	Reserve	Grant/Cont	Loan	
Wa Water																							
126	WAT	Renewal	Water Main Replacements	\$ 900,000	\$ 300,000	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -		
127	WAT	Renewal	Main Pump Overhaul and Maintenance	\$ 45,000	\$ 45,000	\$ -	\$ -	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
128	WAT	Renewal	Hydrant and Valve replacements	\$ 195,000	\$ 65,000	\$ -	\$ -	\$ 65,000	\$ -	\$ -	\$ 65,000	\$ -	\$ -	\$ 65,000	\$ -	\$ -	\$ 65,000	\$ -	\$ -	\$ 65,000	\$ -		
129	WAT	Renewal	Services Replacements	\$ 60,000	\$ 20,000	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ 20,000	\$ -		
130	WAT	New	WTP filter/Upgrade - incl. energy efficiency	\$25,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,500,000	\$ -	\$ -	\$ 3,125,000	\$ 9,375,000	\$ -	\$ -	\$ 12,500,000	\$ -	\$ -	\$ 9,375,000	\$ 3,125,000	
131	WAT	Renewal	Bore 3 replacement	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 350,000	\$ -	\$ -	\$ -	\$ -		
132	WAT	Renewal	Water Meter Replacements	\$ 275,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 275,000	\$ -	\$ -	\$ 275,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
133	WAT	Renewal	Rising Main Renewal	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000	\$ -	\$ -	\$ 400,000	\$ -	\$ -		
134	WAT	New	SCADA online analysers	\$ 70,000	\$ 70,000	\$ -	\$ -	\$ 70,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
135	WAT	Renewal	North Zone Pressure Pump - low pressure	\$ 37,434	\$ 37,434	\$ -	\$ -	\$ 37,434	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
136	WAT	Renewal	Pine Hill Pumps Replacement	\$ 26,401	\$ 26,401	\$ -	\$ -	\$ 26,401	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
137	WAT	New	Back power inputs for pump stations	\$ 70,000	\$ 70,000	\$ -	\$ -	\$ 70,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
138	WAT	New	Automatic hydrant flushing	\$ 120,000	\$ 120,000	\$ -	\$ -	\$ 120,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Tot Total - Water				\$27,548,835	\$ 753,835	\$ -	\$ -	\$ 753,835	\$ -	\$ -	\$ 13,160,000	\$ -	\$ -	\$ 3,785,000	\$ 9,375,000	\$ -	\$ -	\$ 13,635,000	\$ -	\$ -	\$ 1,135,000	\$ 9,375,000	\$ 3,125,000
Sew Sewer																							
139	SEW	Renewal	Sewer Main Relines	\$ 700,000	\$ 350,000	\$ -	\$ -	\$ 350,000	\$ -	\$ -	\$ 350,000	\$ -	\$ -	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
140	SEW	Renewal	Manhole Replacements	\$ 450,000	\$ 150,000	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ 150,000	\$ -		
141	SEW	New	Primary Filter	\$ 400,000	\$ 400,000	\$ -	\$ -	\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
142	SEW	New	SCADA online analysers	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
143	SEW	Renewal	Sewer - Telemetry hardware upgrade	\$ 97,457	\$ 97,457	\$ -	\$ -	\$ 97,457	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
144	SEW	Renewal	Sewer - Telemetry software upgrade	\$ 40,000	\$ 40,000	\$ -	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
145	SEW	New	Backup power inputs for pump stations	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Tot Total - Sewer				\$ 1,787,457	\$ 1,137,457	\$ -	\$ -	\$ 737,457	\$ 400,000	\$ -	\$ 500,000	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ 150,000	\$ -	\$ -	
GRAND TOTAL				\$80,793,304	\$ 19,192,543	\$ 3,624,883	\$ 622,994	\$ 6,473,666	\$ 8,471,000	\$ -	\$ 38,450,736	\$ 4,524,619	\$ 880,524	\$ 7,140,593	\$ 22,405,000	\$ 3,500,000	\$ 23,150,025	\$ 4,190,049	\$ 980,524	\$ 4,316,952	\$ 10,537,500	\$ 3,125,000	
General Fund				\$51,457,011	\$ 17,301,251	\$ 3,624,883	\$ 622,994	\$ 4,982,374	\$ 8,071,000	\$ -	\$ 24,790,736	\$ 4,524,619	\$ 880,524	\$ 2,855,593	\$ 13,030,000	\$ 3,500,000	\$ 9,365,025	\$ 4,190,049	\$ 980,524	\$ 3,031,952	\$ 1,162,500	\$ -	
Water				\$27,548,835	\$ 753,835	\$ -	\$ -	\$ 753,835	\$ -	\$ -	\$ 13,160,000	\$ -	\$ -	\$ 3,785,000	\$ 9,375,000	\$ -	\$ 13,635,000	\$ -	\$ -	\$ 1,135,000	\$ 9,375,000	\$ 3,125,000	
Sewer				\$ 1,787,457	\$ 1,137,457	\$ -	\$ -	\$ 737,457	\$ 400,000	\$ -	\$ 500,000	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ 150,000	\$ -	\$ -	
Total				\$80,793,304	\$ 19,192,543	\$ 3,624,883	\$ 622,994	\$ 6,473,666	\$ 8,471,000	\$ -	\$ 38,450,736	\$ 4,524,619	\$ 880,524	\$ 7,140,593	\$ 22,405,000	\$ 3,500,000	\$ 23,150,025	\$ 4,190,049	\$ 980,524	\$ 4,316,952	\$ 10,537,500	\$ 3,125,000	

BUDGETED RESERVE BALANCES

RESERVE DETAILS	Balance 30 Jun 2023	Budget Transfer 23/24	Other	Carry over	Sept	Dec	March	Interest	Net Transfer 23/24	Balance 30 Jun 2024	24/25 Budget Movement	Balance 30 Jun 2025
GENERAL FUND - DETAILS												
Employee's Leave Entitlement												
Employee's Leave Entitlement	\$ 1,178,228.00								\$ -	\$ 1,178,228.00		\$ 1,178,228.00
Plant & Vehicle Replacement												
Plant & Vehicle Replacement	\$ 1,891,758.95	\$ 25,896.00		-\$ 38,021.58	-\$ 277,449.00				-\$ 289,574.58	\$ 1,602,184.37	\$ 119,941.00	\$ 1,722,125.37
Information Technology Replacement												
Street Camera Replacement	\$ 1,000.00			-\$ 1,000.00					-\$ 1,000.00	\$ -		\$ -
Computer Replacement	\$ 669,343.04	-\$ 250,000.00		-\$ 25,000.00			\$ 60,000.00		-\$ 215,000.00	\$ 454,343.04	-\$ 317,006.00	\$ 137,337.04
Carry Over Works												
Carry Over Operating Program	\$ 85,562.52			-\$ 85,562.52					-\$ 85,562.52	\$ 0.00		\$ 0.00
Carry Over Capital Program	\$ 1,112,382.61			-\$ 1,112,382.61					-\$ 1,112,382.61	\$ 0.00		\$ 0.00
Organisational service assets and projects												
Public Art & Festive Tree Maintenance	\$ 32,082.28	\$ 20,000.00		-\$ 5,829.28					\$ 14,170.72	\$ 46,253.00		\$ 46,253.00
Infrastructure Replacement & Renewal	\$ 1,912,896.51	\$ 200,000.00	-\$ 322,956.00	-\$ 1,424,537.92		\$ 1,192,325.00	\$ 149,144.00		-\$ 206,024.92	\$ 1,706,871.59	-\$ 14,965.00	\$ 1,691,906.59
Narrandera Business Centre Master Plan	\$ 228,574.90								\$ -	\$ 228,574.90		\$ 228,574.90
Delivery of Aged strategies	\$ 213,001.61			-\$ 11,792.50					-\$ 11,792.50	\$ 201,209.11		\$ 201,209.11
Shire Property Renewal & Cyclical Maint.	\$ 449,964.00	-\$ 30,000.00				-\$ 95,481.00			-\$ 125,481.00	\$ 324,483.00		\$ 324,483.00
Visitor Centre Building Replacement	\$ 26,305.80			-\$ 26,305.80					-\$ 26,305.80	-\$ 0.00		-\$ 0.00
Renewable Energy	\$ 50,878.00	\$ 50,000.00	-\$ 13,980.00						\$ 36,020.00	\$ 86,898.00		\$ 86,898.00
Narrandera Park Landscape	\$ 10,176.00								\$ -	\$ 10,176.00		\$ 10,176.00
Other Internal Reserves												
Election & Integrated Planning Exp	\$ 29,535.91						\$ 29,660.00		\$ 29,660.00	\$ 59,195.91	-\$ 48,500.00	\$ 10,695.91
Financial Management Reserve Strategy	\$ 296,679.78		-\$ 63,277.00		\$ 631,285.00	\$ 628,925.00	-\$ 32,533.00		\$ 1,164,400.00	\$ 1,461,079.78		\$ 1,461,079.78
Community Transport	\$ 305,923.00	\$ 76,143.00							\$ 76,143.00	\$ 382,066.00		\$ 382,066.00
Employee Training Programs	\$ -					\$ 42,500.00			\$ 42,500.00	\$ 42,500.00		\$ 42,500.00
Financial Assistance Grant												
Financial Assistance Grant	\$ 6,118,620.00			-\$ 6,118,620.00					-\$ 6,118,620.00	\$ -		\$ -
Council Committees												
Committee - Barellan Museum	\$ 4,156.68								\$ -	\$ 4,156.68		\$ 4,156.68
Committee - Koala Committee	\$ 18,394.16								\$ -	\$ 18,394.16		\$ 18,394.16
Committee - Railway Station	\$ 10,460.76								\$ -	\$ 10,460.76		\$ 10,460.76
355 Committee - Parkside Museum	\$ 3,717.72								\$ -	\$ 3,717.72		\$ 3,717.72
Committee - Barellan Hall	\$ 21,877.24								\$ -	\$ 21,877.24		\$ 21,877.24
Committee - Grong Grong Community Hall	\$ 1,472.75								\$ -	\$ 1,472.75		\$ 1,472.75
Committee - Domestic Violence	\$ 186.90								\$ -	\$ 186.90		\$ 186.90
Cemetery Perpetual												
N'dra Cemetery - Perpetual mtnce all	\$ 454,762.88	\$ 23,472.00		-\$ 20,000.00					\$ 3,472.00	\$ 458,234.88	\$ 23,472.00	\$ 481,706.88
Property Development												
Property Development (Red Hill)	\$ 762,159.66	\$ 305,000.00		-\$ 21,414.49			\$ 500,000.00		\$ 783,585.51	\$ 1,545,745.17	-\$ 720,000.00	\$ 825,745.17
Quarry Rehabilitation												
Quarry Rehabilitation	\$ 16,521.72	\$ 15,000.00							\$ 15,000.00	\$ 31,521.72	\$ 15,000.00	\$ 46,521.72
Reverse Cycle Vending Machine												
Reverse Cycle Vending Machine	\$ 498.83	\$ 3,280.00							\$ 3,280.00	\$ 3,778.83	\$ 3,210.00	\$ 6,988.83
Waste Management												
Narrandera Waste Depot	\$ 799,222.93	-\$ 330,123.00		-\$ 379,317.20		\$ 45,225.00	\$ 450,000.00		-\$ 214,215.20	\$ 585,007.73	\$ 6,939.00	\$ 591,946.73
Narrandera Waste Depot - Excavation	\$ 104,704.00								\$ -	\$ 104,704.00		\$ 104,704.00
Narrandera Waste Depot - Rehabilitation	\$ 368,644.00								\$ -	\$ 368,644.00		\$ 368,644.00
Barellan Waste Depot	\$ 119,586.39			-\$ 86,308.39					-\$ 86,308.39	\$ 33,278.00		\$ 33,278.00
Barellan Waste Depot - Excavation	\$ 36,592.00								\$ -	\$ 36,592.00		\$ 36,592.00
Barellan Waste Depot - Rehabilitation	\$ 53,429.00								\$ -	\$ 53,429.00		\$ 53,429.00
Narrandera Depot Compactor Expenses	\$ 48,379.00								\$ -	\$ 48,379.00		\$ 48,379.00
Grong Grong Waste Depot Rehabilitation	\$ 73,876.00								\$ -	\$ 73,876.00		\$ 73,876.00

BUDGETED RESERVE BALANCES

RESERVE DETAILS	Balance 30 Jun 2023	Budget Transfer 23/24	Other	Carry over	Sept	Dec	March	Interest	Net Transfer 23/24	Balance 30 Jun 2024	24/25 Budget Movement	Balance 30 Jun 2025
Crown Reserves												
Lake Talbot Tourist Park	\$ 301,961.56	\$ 6,462.00	-\$	20,000.00		\$ 667.00			-\$ 12,871.00	\$ 289,090.56	\$ 80,774.00	\$ 369,864.56
Stormwater												
Narrandera Stormwater Reserve	\$ 352,251.00	\$ 33,275.00	-\$	129,500.22	\$ 6,350.00		\$ 158,558.00		\$ 68,682.78	\$ 420,933.78	-\$ 893,908.00	-\$ 472,974.22
Barellan Stormwater Reserve	\$ 16,535.11	\$ 8,850.00			-\$ 25.00				\$ 8,825.00	\$ 25,360.11		\$ 25,360.11
Developer Contributions												
Section 7.11 (94)	\$ 57,485.78								\$ -	\$ 57,485.78		\$ 57,485.78
Section 7.12 (94A)	\$ 209,806.37		-\$	43,597.96					-\$ 43,597.96	\$ 166,208.41		\$ 166,208.41
Section 7.4 - Youth activities	\$ 205,740.00				-\$ 5,740.00				-\$ 5,740.00	\$ 200,000.00		\$ 200,000.00
Section 7.4	\$ 51,389.51	\$ 65,000.00							\$ 65,000.00	\$ 116,389.51	\$ 65,000.00	\$ 181,389.51
Bonds, Retentions & Trusts												
Kaniva Quarry	\$ 30,000.00								\$ -	\$ 30,000.00		\$ 30,000.00
Arts Centre Trust	\$ 53,323.12								\$ -	\$ 53,323.12		\$ 53,323.12
Sale of Land	\$ 101,428.43								\$ -	\$ 101,428.43		\$ 101,428.43
External Restrictions (Note 6 order)												
Water Fund												
Asset Replacement	\$ 5,121,208.61	\$ 354,147.00	\$ -	\$ -	\$ -	\$ 204,068.00	-\$ 86,165.00		\$ 472,050.00	\$ 5,593,258.61	-\$ 98,052.00	\$ 5,495,206.61
Carry Over Works	\$ 882,973.29	\$ -	\$ -	-\$ 882,973.29	\$ -	\$ -	\$ -		-\$ 882,973.29	-\$ 0.00	\$ -	-\$ 0.00
Retention - Pine Hill Construction	\$ 20,701.90	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ 20,701.90	\$ -	\$ 20,701.90
Section 64	\$ 219,176.63	\$ 10,000.00	\$ -	\$ -	\$ -	\$ -	\$ -		\$ 10,000.00	\$ 229,176.63	\$ 10,000.00	\$ 239,176.63
Sewer Fund												
Asset Replacement	\$ 387,456.41	\$ 119,044.00	\$ -	\$ -	\$ -	\$ 15,309.00	\$ 537,457.00		\$ 671,810.00	\$ 1,059,266.41	-\$ 19,454.00	\$ 1,039,812.41
Carry Over Works	\$ 731,820.51	\$ -	\$ -	-\$ 731,820.51	\$ -	\$ -	\$ -		-\$ 731,820.51	-\$ 0.00	\$ -	-\$ 0.00
Unspent Loan	\$ 1,451,451.67	\$ -	\$ -	-\$ 1,451,451.67	\$ -	\$ -	\$ -		-\$ 1,451,451.67	\$ -	\$ -	\$ -
Section 64	\$ 92,157.97	\$ 8,000.00	\$ -	\$ -	\$ -	\$ -	\$ -		\$ 8,000.00	\$ 100,157.97	\$ 8,000.00	\$ 108,157.97
General Fund - External Restrictions												
Specific Purpose Unexpended Grants	\$ 5,372,929.52	\$ -	\$ -	-\$ 4,760,732.00	\$ -	\$ -	-\$ 201,091.00		-\$ 4,961,823.00	\$ 411,106.52	-\$ 1,351,618.00	-\$ 940,511.48
Other Contributions	\$ 103,248.64	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ 103,248.64	\$ -	\$ 103,248.64
Unspent grant & contributions Liability	\$ 2,660,165.59	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ 2,660,165.59	\$ -	\$ 2,660,165.59
Developer Contributions	\$ 524,421.66	\$ 65,000.00	\$ -	-\$ 43,597.96	-\$ 5,740.00	\$ -	\$ -		\$ 15,662.04	\$ 540,083.70	\$ 65,000.00	\$ 605,083.70
Waste Management	\$ 1,604,433.32	-\$ 330,123.00	\$ -	-\$ 465,625.59	\$ -	\$ 45,225.00	\$ 450,000.00		-\$ 300,523.59	\$ 1,303,909.73	\$ 6,939.00	\$ 1,310,848.73
Stormwater	\$ 368,786.11	\$ 42,125.00	\$ -	-\$ 129,500.22	\$ 6,325.00	\$ -	\$ 158,558.00		\$ 77,507.78	\$ 446,293.89	-\$ 893,908.00	-\$ 447,614.11
Crown Reserves	\$ 301,961.56	\$ 6,462.00	\$ -	-\$ 20,000.00	\$ -	\$ 667.00	\$ -		-\$ 12,871.00	\$ 289,090.56	\$ 80,774.00	\$ 369,864.56
Total External Restrictions	\$ 19,842,893.39	\$ 274,655.00	\$ -	-\$ 8,485,701.24	\$ 585.00	\$ 265,269.00	\$ 858,759.00		-\$ 7,086,433.24	\$ 12,756,460.15	-\$ 2,192,319.00	\$ 10,564,141.15
Internal Restrictions (Note 6 order)												
Plant & vehicle replacement	\$ 1,891,758.95	\$ 25,896.00	\$ -	-\$ 38,021.58	-\$ 277,449.00	\$ -	\$ -		-\$ 289,574.58	\$ 1,602,184.37	\$ 119,941.00	\$ 1,722,125.37
Employee Leave Entitlements	\$ 1,178,228.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ 1,178,228.00	\$ -	\$ 1,178,228.00
Carry over works	\$ 1,197,945.14	\$ -	\$ -	-\$ 1,197,945.13	\$ -	\$ -	\$ -		-\$ 1,197,945.13	\$ 0.01	\$ -	\$ 0.01
Other Internal	\$ 632,138.69	\$ 76,143.00	-\$ 63,277.00	\$ -	\$ 631,285.00	\$ 671,425.00	-\$ 2,873.00		\$ 1,312,703.00	\$ 1,944,841.69	-\$ 48,500.00	\$ 1,896,341.69
Cemetery Perpetual	\$ 454,762.88	\$ 23,472.00	\$ -	-\$ 20,000.00	\$ -	\$ -	\$ -		\$ 3,472.00	\$ 458,234.88	\$ 23,472.00	\$ 481,706.88
Council Committees	\$ 60,266.21	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ 60,266.21	\$ -	\$ 60,266.21
Information Technology Replacement	\$ 670,343.04	-\$ 250,000.00	\$ -	-\$ 26,000.00	\$ -	\$ -	\$ 60,000.00		-\$ 216,000.00	\$ 454,343.04	-\$ 317,006.00	\$ 137,337.04
Property Development	\$ 762,159.66	\$ 305,000.00	\$ -	-\$ 21,414.49	\$ -	\$ -	\$ 500,000.00		\$ 783,585.51	\$ 1,545,745.17	-\$ 720,000.00	\$ 825,745.17
Organisational service assets and projects	\$ 2,923,879.10	\$ 240,000.00	-\$ 336,936.00	-\$ 1,468,465.50	\$ -	\$ 1,096,844.00	\$ 149,144.00		-\$ 319,413.50	\$ 2,604,465.60	-\$ 14,965.00	\$ 2,589,500.60
Quarry Rehabilitation	\$ 16,521.72	\$ 15,000.00	\$ -	\$ -	\$ -	\$ -	\$ -		\$ 15,000.00	\$ 31,521.72	\$ 15,000.00	\$ 46,521.72
Financial Assistance Grant	\$ 6,118,620.00	\$ -	\$ -	-\$ 6,118,620.00	\$ -	\$ -	\$ -		-\$ 6,118,620.00	\$ -	\$ -	\$ -
Reverse Cycle Vending Machine	\$ 498.83	\$ 3,280.00	\$ -	\$ -	\$ -	\$ -	\$ -		\$ 3,280.00	\$ 3,778.83	\$ 3,210.00	\$ 6,988.83
Bonds, Retentions & Trusts	\$ 184,751.55	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ 184,751.55	\$ -	\$ 184,751.55
Total Internal Restrictions	\$ 16,091,873.77	\$ 438,791.00	-\$ 400,213.00	-\$ 8,890,466.70	\$ 353,836.00	\$ 1,768,269.00	\$ 706,271.00	\$ -	-\$ 6,023,512.70	\$ 10,068,361.07	-\$ 938,848.00	\$ 9,129,513.07
Total Restrictions	\$ 35,934,767.15	\$ 713,446.00	-\$ 400,213.00	-\$ 17,376,167.94	\$ 354,421.00	\$ 2,033,538.00	\$ 1,565,030.00	\$ -	-\$ 13,109,945.94	\$ 22,824,821.21	-\$ 3,131,167.00	\$ 19,693,654.21